

Oldham Borough Council



**Council Meeting
Wednesday 13 July 2016**

OLDHAM BOROUGH COUNCIL

To: ALL MEMBERS OF OLDHAM BOROUGH COUNCIL,
CIVIC CENTRE, OLDHAM

Tuesday, 5 July 2016

You are hereby summoned to attend a meeting of the Council which will be held on Wednesday 13 July 2016 at 6.00 pm in the Council Chamber, Civic Centre, for the following purposes:

Open Council

- 1 Questions to Cabinet Members from the public and Councillors on ward or district issues

(15 minutes for public questions and 25 minutes for Councillor questions)

Formal Council

- 2 To receive apologies for absence
- 3 To order that the Minutes of the meeting of the Council held on 18th May 2016 be signed as a correct record (Pages 1 - 10)
- 4 To receive declarations of interest in any matter to be determined at the meeting
- 5 To deal with matters which the Mayor considers to be urgent business
- 6 To receive communications relating to the business of the Council
- 7 To receive and note petitions received relating to the business of the Council (Pages 11 - 12)

(time limit 20 minutes)

There is one petition to note.

- 8 Outstanding Business from the previous meeting

(time limit 15 minutes).

Councillor Dearden to MOVE and Councillor Moores to SECOND:

This Council notes with alarm, the recent statement from the Department for Communities and Local Government (DCLG) confirming that new guidelines are to be introduced which will curb councils' powers to divest from or stop trading with organisations or countries they regard as unethical. Council further notes that the new guidelines, which will amend Pensions and Procurement law, follow on from the government's announcement made at the beginning of October 2015 that it was planning to introduce new rules to stop "politically motivated boycott and divestment campaigns" (Greg Clarke, Secretary of State for the Department of Communities and

Local Government).

Oldham Council is proud of its commitment to human rights and to putting this into practice through such measures as an ethical approach to its relationship with business. Council believes that the proposed measures now being outlined by the DCLG will seriously undermine the Council's ability to implement its commitment to ethical procurement and pensions investments.

Council also notes that the new guidelines represent a further, serious attack on local democracy and decision-making through a further restriction on councils' powers. This is directly contrary to the government's own stated commitment to the principle of localism, given a statutory basis by the Localism Act of 2011, which holds that local authorities are best able to do their job when they have genuine freedom to respond to what local people want, not what they are told to do by government.

This Council resolves to:

- 1). Instruct the Chief Executive to write to Greg Clarke, Secretary of State for Communities and Local Government to express Council's unequivocal opposition to the proposed changes.
- 2). Write to Debbie Abrahams MP, Angela Rayner MP and Jim McMahon MP to ask them to use any parliamentary means available to oppose these proposals.

9 European Union Referendum - Impact on Oldham and Greater Manchester

Report to follow.

10 Youth Council

(time limit 20 minutes)

In April 2016 Oldham Youth Council began a new 2 year term of office for 2016 – 2018. The following motion will set out our intentions within this term.

We have identified that we focus on 3 areas within this term. These were identified and agreed based on consultation with young people from across Oldham as part of the make your mark ballot in October 2015. We will have a priority theme, a priority issue and a priority campaign: these are outlined below:

Priority theme – improving health outcomes for young people in Oldham.

We recognise that good health, both physical and mental, is vital to ensure individuals are able to lead happy, productive and successful lives.

Health has been a priority for the Youth Council and our fellow youth voice family members in the children in care council and the barrier breakers for a number of years and will continue to be so.

We will continue to work closely with a range of organisations and partners to help shape and influence the health agenda for children and young people.

We will continue to strengthen our working relationship with the CCG, Public Health and other health organisations to develop mechanisms and opportunities for young people to be central to decision making processes and to ensure the voice and views of young people are reflected in the health services we receive.

We are continuing with our Kerrching funding stream with a focus on health outcomes for children and young people. This includes providing small grants for health related projects and we have already allocated funding to 27 projects across Oldham for this year. We have continued to commission kooth.com the online mental health service for children and young people and this service continues to be a well-used and effective

resource. We are looking forward to working further with commissioners as health services develop further and hope to be further involved in the commissioning of services for Children and Young People.

We are particularly pleased to carry forward our I Love Me branded initiative for another term, this will focus on promoting positive health messages via a range of activities, events and consultations.

We are also working closely with public health on the making every contact count programme and developing MECC resources specifically for children and young people.

Priority issue - learning for life

We believe that our education will be greatly improved if it includes the teaching of life skills that are important for our growth and development. We believe that education should fully prepare us for adult life and this should include the teaching of citizenship and personal, social and health education as part of the core offer in every school and college. We want all young people to have the opportunity to learn about political education and democracy, sex and relationships, cultural awareness, community cohesion, financial literacy, sustainable living and active citizenship.

We want to be able to enhance fantastic English, Maths, Science, humanities and arts qualifications with the knowledge of how to manage money, how to vote, how to open a bank account, how to gain meaningful employment and prepare for an interview and so much more,

We will continue to work closely with the Oldham curriculum offer and help to shape this offer for Oldham young people.

We will consult with schools pupils, head teachers and governors. And use this consultation to develop ideas and recommendations for how schools and colleges can best help young people learn for life.

Priority campaign – discrimination

We would like to live in an Oldham where people are free from discrimination and we intend to launch a campaign to promote understanding and reduce discrimination. In consultation with young people we found that discrimination is still very much a concern of young people. It was also voted as the national campaign in the United Kingdom Youth Parliament.

In a recent Youth Council meeting we found that every member of the Youth Council had faced or directly witnessed discrimination in the past 12 months, and that's within our relatively short lives. This isn't acceptable. We want to grow up in a society free from this kind of hatred. We understand that there are a wide range of forms of discrimination and we intend to focus on those most prevalent for young people.

We will undertake a large consultation with young people and organisations across Oldham to identify the most common experiences of discrimination.

We will launch a campaign across social media addressing these and raising awareness and understanding.

We will be holding a young people's conference later this year to focus in and develop young people's ideas on how we can reduce discrimination.

We will share these recommendations and share good practice that is already implemented in schools and other organisations widely across Oldham.

We ask Full Council to note our Key Priorities' and to continue to work with us and support the work we do in 2016 – 2018.

11 Leader and Cabinet Question Time

(time limit 30 minutes – maximum of 2 minutes per question and 2 minutes per response)

12 To note the Minutes of the meetings of the Cabinet held on the undermentioned dates, including the attached list of urgent key decisions taken since the last meeting of the Council, and to receive any questions or observations on any items within the Minutes from Members of the Council who are not Members of the Cabinet, and receive responses from Cabinet Members (Pages 13 - 22)

(time limit 20 minutes):-

a) 21st March 2016

b) 18th April 2016

13 Notice of Administration Business

(time limit 30 minutes)

Motion 1

Councillor Shuttleworth to MOVE and Councillor A Alexander to SECOND:

This Council wishes to repeat that we are proud to live in a diverse and tolerant society. Racism, xenophobia and hate crimes have no place in the metropolitan borough of Oldham or elsewhere. We condemn racism, xenophobia and hate crimes unequivocally. We will not allow hate to become acceptable.

Oldham MBC will continue to ensure local bodies and programmes have the support needed to fight and prevent all forms of racism and xenophobia.

We wish to reassure all people living within the borough that they are valued members of our community.

This Council therefore instructs the Chief Executive to write to the Police & Crime Commissioner and Chief Superintendent Caroline Ball giving them our unequivocal support in tackling such behaviour.

Motion 2

Councillor S Bashforth to MOVE and Councillor Briggs to SECOND:

Council notes the potential for proliferation across the borough, of residential properties being used as houses in multiple occupation (HMOs). Existing dwelling houses (Planning Use Class C3) can be converted to a HMO (Planning Use Class C4), which provides shared accommodation for three to six unrelated individuals as their only or main residence without the need for planning permission leaving residents and local elected members with no powers to resist or influence them.

Concerns have also been expressed by residents and elected members about the steady rise in the number of planning applications for larger scale HMOs which do require planning permission. Concerns expressed include excess noise, parking problems, forests of "To Let" boards and refuse problems.

There are also serious and credible concerns regarding the effect on existing settled communities and the radical change to the character of an area together with the impact on local services and amenities HMOs can present. This Council notes these concerns, as it does the loss of family accommodation through houses and business

premises being used in this way.

Council instructs officers to establish a robust evidence base outlining the impact of HMOs in order to:-

- Develop a planning policy using existing and possible new policies to deal with all types of HMOs.
- Explore the possibility of introducing a borough-wide Article 4 Direction removing permitted development rights for change of use from C3 dwelling houses to C4 HMOs.
- Develop and introduce additional licencing powers to deal with all types of HMOs.
- Review and strengthen as necessary existing standards of construction, maintenance and management of all types of HMOs

Motion 3

Councillor Moores to MOVE and Councillor Price to SECOND:

In Oldham, more than a third of adults are physically inactive (36.28%) and Oldham was ranked 141st out of 150 local authorities researched in terms of rates of physical activity in 2013. UKActives *Turning The Tide of Inactivity* report estimates that this lack of regular exercise by the Oldham population is estimated to cost the Oldham economy £53.5million a year.

Physical inactivity is known to be the fourth leading cause of global mortality, and many of the leading causes of ill health in today's society, such as coronary heart disease, cancer and type 2 Diabetes, could be prevented if more inactive people were to become active.

The *Greater Manchester Moving Strategy* was published in June 2015 and provides the blueprint for physical activity and sport's contribution to the overall Greater Manchester Strategy. The intended outcomes of the strategy are to:

- Increase levels of participation in physical activity and sport to reduce levels of inactivity
- Increase active travel leading to increased opportunities for walking, cycling and running
- Increase economic output of the sport and physical activity sector

Being physically active should be something we build into our everyday lifestyle from going out for a walk through to playing sport.

Council is therefore asked to;

- Give its support to the *Greater Manchester Moving Strategy*
- Instruct the relevant officers to develop an action plan to detail how the pledges will be developed and implemented in Oldham

14 Notice of Opposition Business

(time limit 30 minutes)

Motion 1

Councillor Murphy to MOVE and Councillor Blyth to SECOND:

Council notes that:

- Other local authorities across the world, from Leeds in West Yorkshire to Ipswich in Australia, are looking to, or have introduced, a free mobile phone bin app to enable local residents to receive reminders informing them which of their refuse bins should be put out for collection on which date and to notify them of service disruptions and emergency events.
- A survey by Ipswich City Council in Queensland found that the use of such technology reduces the frustration of residents, reduces the amount of rubbish put out in error and not collected, and reduces the costs to the local authority in eliminating the need for an annual recycling calendar print run and mail out
- With the introduction of three-weekly bin collections across the borough such technology has the potential to assist residents to more efficiently self-manage their waste

Council resolves to ask the relevant Cabinet Member to request that officers look at the merits and costs of introducing such a bin app for the Oldham borough, and to provide an update to elected members on this in due course.

Motion 2

Councillor Sykes to MOVE and Councillor Gloster to SECOND:

This Council notes that:

- The British Pest Control Association (the BPCA) has said that rats are becoming immune to traditional pellets used by homeowners and that the poisons which can be purchased in supermarkets may actually be turning the rodents into 'super rats'.
- The Chief Executive of BPCA has said, "The rodents have become resistant and, in some cases, immune to off-the-shelf poisons to the point where they're actually feeding off the toxic pellets, which means their size and strength is increasing."
- Genetic testing by Huddersfield University has revealed that the rodents have developed a mutation that allows them to survive conventional poisons. In counties such as Hampshire, Berkshire, Surrey, Wiltshire, a Suffolk, and Kent, all the rats tested were found to have immunity to poison.
- Rodents are difficult to kill with poisons because their feeding habits reflect their place as scavengers. Rats will eat a small amount of food and wait, and if they don't get sick, they then continue to eat.

Council further notes that.

- Stronger rodenticides can be more effective, but most are subject to strict legislation and must only be used by professional pest controllers.
- The BPCA is now predicting that rats are likely to seek to enter homes for warmth and food during the winter months
- Rats can squeeze themselves through gaps as small as three-quarters of an inch and are often found living under floorboards, in the walls or in the loft.
- In 2015, rats measuring 50-60 cm (2ft) have been captured in places as far

apart as Cornwall, Kent and Liverpool.

- Rats can carry illnesses which can be passed to humans, including Weil's disease, which has flu-like symptoms initially but can lead to jaundice and kidney failure.
- Rats chew on wood and electrical wires causing significant property damage and posing a fire hazard.

Council believes:

- That rats are a danger to the health and wellbeing of residents
- That the problem of an increasing rat population, which is immune to many standard poisons, must be addressed
- Inexpert use of poison can make the problem worse

Council resolves to:

- Ask the relevant Cabinet Member(s) to request officers publicise the risk posed by poison resistant rats and offer advice as to how residents can 'rat proof' their homes, by for example fitting strips to the bottoms of doors, filling small gaps in exterior walls, repairing roof damage and covering drains to prevent entry via pipes.
- Ask the Chief Executive to write to our three local Members of Parliament asking them to lobby the Government for national action on the problem of super rats

Motion 3

Councillor McCann to MOVE and Councillor Murphy to SECOND:

Council notes that:

- The Campaign to Protect Rural England (CPRE) published in June 2016 a report titled 'Night Blight: Mapping England's light pollution and dark skies'
- In the report, light pollution refers to artificial light shining where it is 'neither needed nor wanted'
- Light pollution impacts both upon the quality of life of residents and their ability to see the night sky
- Local Councils spend around £600 million on street lighting a year; yet, where misdirected, much light energy is lost as light pollution
- The report identifies that Oldham has very high levels of light pollution in many of its districts, particularly in the town centre areas.
- The report makes a number of recommendations to local Councils to:
 - Implement Government policy to control light pollution, as set out in the National Planning Policy Framework and associated guidance
 - Develop policies to control light pollution in local plans, including ensuring that new developments do not increase light pollution
 - Identify highways with severe light pollution and target action to reduce it
 - Develop a Street Lighting Policy, including Environmental Lighting Zones to ensure that appropriate lighting is used in each area
 - Look to the guidance produced by the Institute of Light Professionals and the examples of best practice carried out by UK local authorities in installing LED lighting and dimming lights in rural areas in the early morning

Council, being mindful that the reduction of light pollution is a desirable objective, resolves to ask the Overview and Scrutiny Board and the Planning Committee to look

into the merits and practicalities of adopting these recommendations for the borough.

- 15 To note the Minutes of the following Partnership meetings and the relevant a spokespersons to respond to questions from Members (Pages 23 - 46)

(time limit 7 minutes)

Unity Partnership Board	14 th January 2016 22 nd March 2016
MioCare	14 th March 2016
Health and Wellbeing Board	1 st March 2016
Oldham Leadership Board	20 th April 2016

- 15 To note the Minutes of the following Joint Authority meetings and the relevant b spokespersons to respond to questions from Members (Pages 47 - 156)

(time limit 8 minutes):-

Greater Manchester Waste Disposal Authority	12 th February 2016 18 th March 2016
Police and Crime Panel	29 th January 2016 29 th April 2016
Greater Manchester Combined Authority	26 th February 2016 18 th March 2016 29 th April 2016 27 th May 2016
Joint GMCA/AGMA Executive	26 th February 2016 29 th April 2016 27 th May 2016
National Park Authority	5 th February 2016 18 th March 2016
Transport for Greater Manchester	15 th January 2016 11 th March 2016
Greater Manchester Fire and Rescue Authority	11 th February 2016 21 st April 2016

- 16 Living Wage Proposals from April 2016 (Pages 157 - 164)

- 17 District Plans and Spending Guidance (Pages 165 - 226)

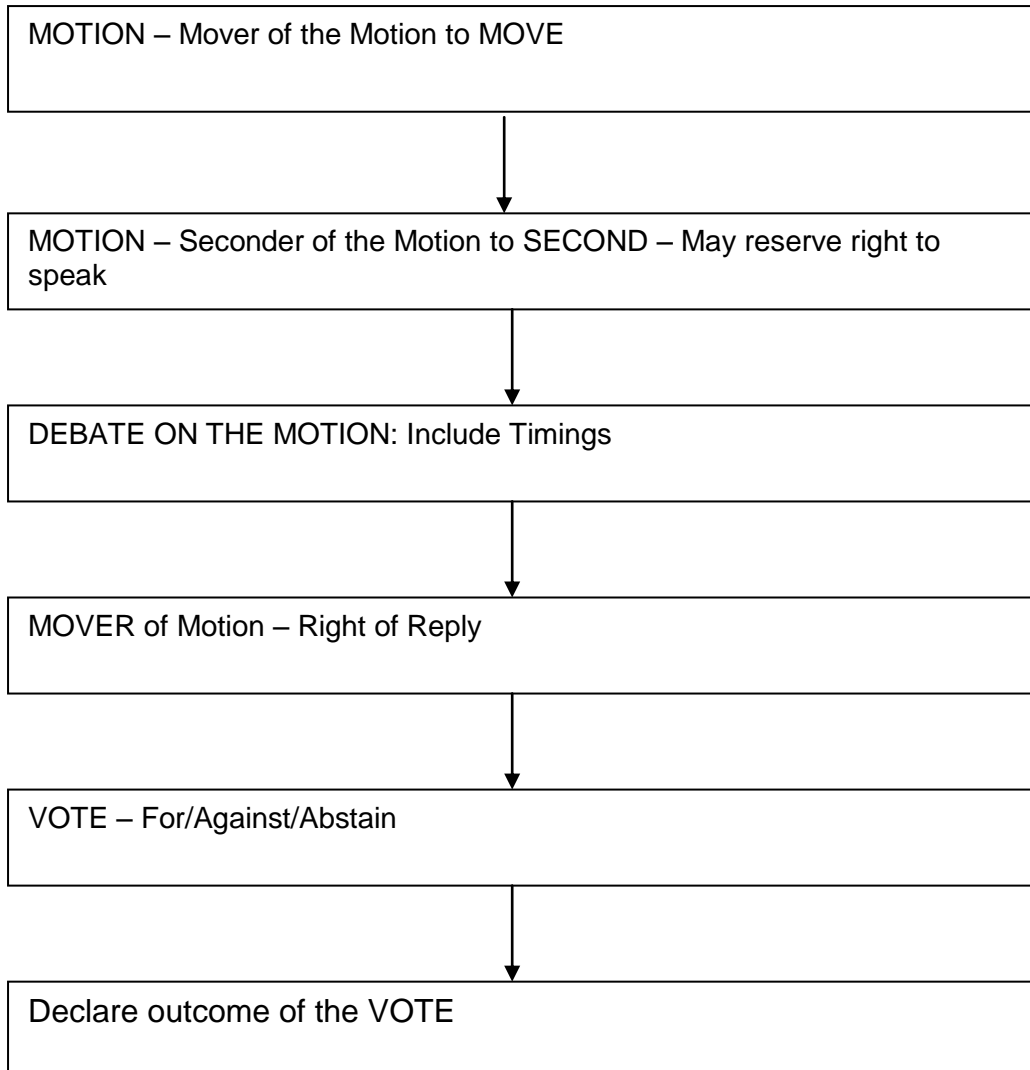
- 18 Update on Actions from Council (Pages 227 - 274)

NOTE: The meeting of the Council will conclude 3 hours and 30 minutes after the commencement of the meeting.



**Carolyn Wilkins
Chief Executive**

PROCEDURE FOR NOTICE OF MOTIONS
NO AMENDMENT

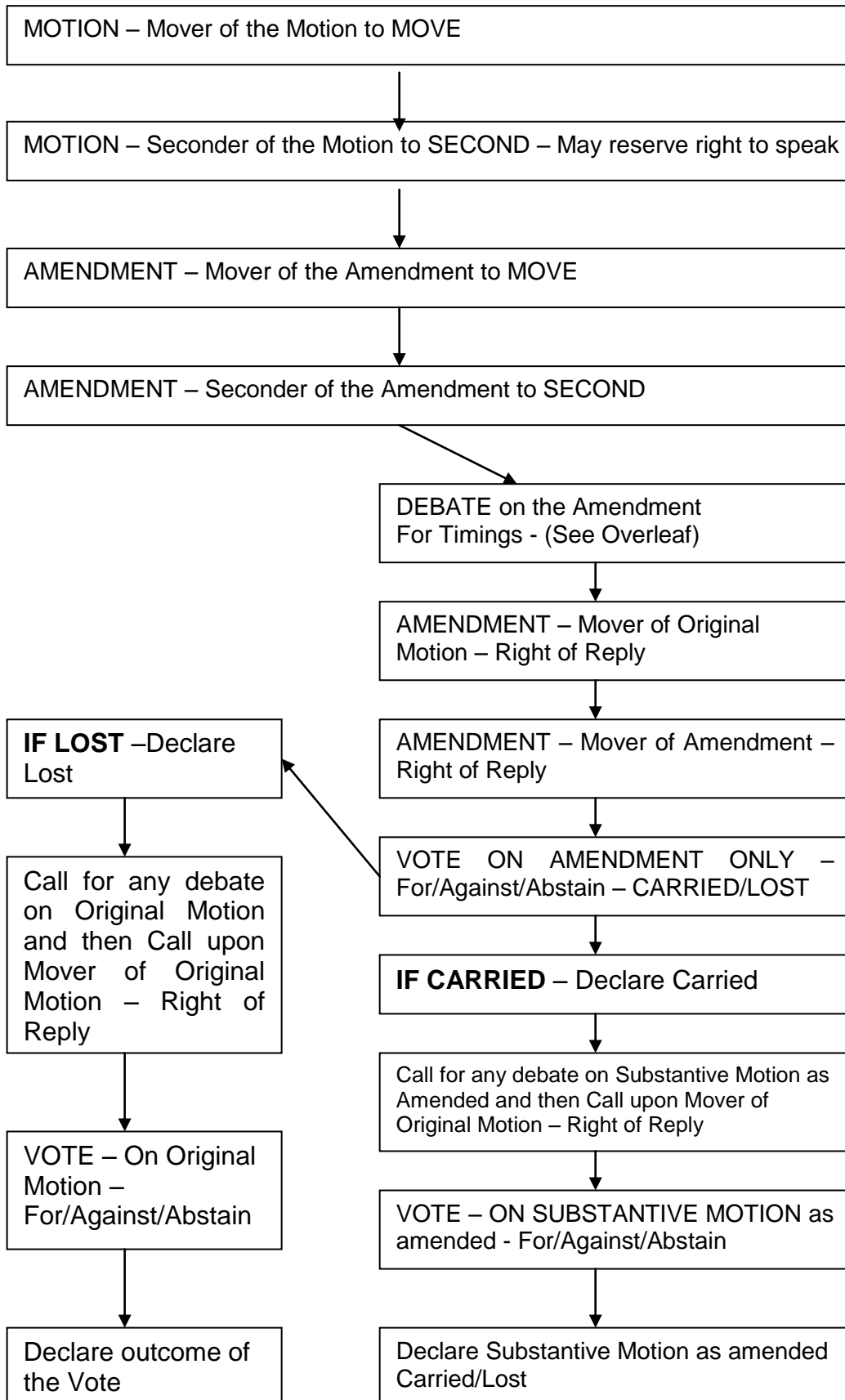


RULE ON TIMINGS

(a) No Member shall speak longer than four minutes on any **Motion or Amendment**, or by way of question, observation or reply, unless by consent of the Members of the Council present, he/she is allowed an extension, in which case only one extension of 30 seconds shall be allowed.

(b) A Member replying to more than question will have up to six minutes to reply to each question with an extension of 30 seconds

WITH AMENDMENT





COUNCIL
18/05/2016 at 12.00 pm

Present: The Mayor – Councillor Heffernan (Chair)

Councillors Ahmad, Akhtar, A. Alexander, G. Alexander, Ali, Azad, Ball, M Bashforth, S Bashforth, Bates, Blyth, Briggs, Brock, Brownridge, Chauhan, Cosgrove, Dean, Dearden, Fielding, Garry, Gloster, Goodwin, Haque, Harkness, Harrison, Hewitt, Hudson, A Hussain, F Hussain, Iqbal, Jabbar, Kirkham, Klonowski, Larkin, Malik, McCann, McLaren, Moores, Murphy, Mushtaq, Price, Qumer, Rehman, Roberts, Salamat, Shuttleworth, Stretton, Sykes, Toor, Turner, Ur-Rehman, Williamson and Williams

1 TO RECEIVE APOLOGIES FOR ABSENCE

Apologies were received from Councillors Ames, Chadderton, T. Larkin, McMahon and Wrigglesworth.

2 TO ELECT THE MAYOR FOR THE 2016/17 MUNICIPAL YEAR

Councillor McCann MOVED, Councillor Ahmad SECONDED and Councillor Hudson SUPPORTED the election of Councillor Derek Heffernan as Mayor for the forthcoming Municipal Year.

On being put to the vote, the nomination was CARRIED.

Councillor Heffernan then made and signed the declaration required by law to enable him to act in the office of Mayor.

The retiring Mayor (Councillor Ateeque Ur-Rehman) invested the newly elected Mayor (Councillor Derek Heffernan) with the chain of office; the Mayoress was then presented with her chain.

(The Mayor, Councillor Heffernan, in the Chair.)

The Mayor then made a speech of acceptance of office.

Councillor Stretton MOVED, Councillor Sykes SECONDED and Councillor Hudson SUPPORTED a vote of thanks to the retiring Mayor and Mayoress.

RESOLVED that:

1. Councillor Derek Heffernan be appointed Mayor of Oldham Metropolitan Borough Council for the 2016/17 Municipal Year.
2. The sincere thanks and appreciation of the Council be recorded to Councillor Ur-Rehman for his valuable services during his term of office as Mayor of the Oldham Metropolitan Borough Council for the 2015/16 Municipal Year.

3 **TO ELECT THE DEPUTY MAYOR FOR THE 2016/17 MUNICIPAL YEAR**

Councillor Stretton MOVED and Councillor Sykes SECONDED the election of Councillor Shadab Qumer as Deputy Mayor for the forthcoming Municipal Year.

On being put to the vote, the nomination was CARRIED.

Councillor Qumer then made and subscribed the declaration required by law to enable him to act in the office of Deputy Mayor.

RESOLVED that Councillor Qumer be appointed Deputy Mayor for the Oldham Metropolitan Borough Council for the forthcoming Municipal Year.

At this point in the meeting, the Mayor adjourned the meeting for lunch.

4 **TO ORDER THAT THE MINUTES OF THE MEETING OF THE COUNCIL HELD ON 23RD MARCH 2016 BE SIGNED AS A CORRECT RECORD**

The meeting reconvened at 3.45 p.m.

RESOLVED that the minutes of the Council meeting held on 23rd March 2016 be approved as a correct record.

5 **TO RECEIVE DECLARATIONS OF INTEREST IN ANY MATTER TO BE DETERMINED AT THE MEETING**

The Mayor informed the meeting that the Standards Committee had granted a dispensation to allow all Members to vote on Item 19 – Members Allowance Scheme 2016/17 – Report of the Director of Legal Services. All members declared a disclosable pecuniary interest in this item, but the dispensation was applicable allowing Members to participate and vote on Item 19.

6 **TO DEAL WITH MATTERS WHICH THE MAYOR CONSIDERS TO BE URGENT BUSINESS**

The Mayor informed the meeting that no items of urgent business had been received.

7 **TO RECEIVE COMMUNICATIONS RELATING TO THE BUSINESS OF THE COUNCIL**

1. The Mayor advised the meeting that the following members had notified their wish to speak about the retiring members:

Councillors Stretton, Ahmad and Williamson paid tribute to the work of Arooj Shah during her time served on the Council.

Councillors Roberts, Williamson and Steven Bashforth paid tribute to the work of Bernard Judge during his time served on the Council.

2. The Mayor advised that Emma Alexander, former Executive Director Corporate and Commercial Services, had left the authority to take up a post at Keir.

Councillors Jabbar and Sykes paid tribute to the work of Emma Alexander.

NOTE: Councillor Rehman left the meeting during this item.

8 **TO NOTE THE REPORT OF THE RETURNING OFFICER ON THE RESULTS OF THE LOCAL ELECTIONS ON THE 5TH MAY 2016**

Consideration was given to a report of the Returning Officer which informed Members of the results of the Local Election which had taken place on 5th May 2016.

RESOLVED that the results of the Local Election be noted.

9 **LEADER OF THE COUNCIL - TO NOTE THE APPOINTMENT AGREED BY COUNCIL JANUARY 2016**

Consideration was given to a report regarding the appointment of the Leader of the Council in accordance with the provisions of the Local Government Act 2000 as amended.

RESOLVED that the appointment of Councillor Jean Stretton as the Leader of the Council from 27th January 2016 and ending on the day when the Council holds its first annual meeting of the Leader's normal day of retirement as Councillor as outlined at paragraph 1.2 of the report be noted.

10 **APPOINTMENT OF THE DEPUTY LEADER, CABINET MEMBERS AND DEPUTY CABINET MEMBERS AND ALLOCATION OF PORTFOLIOS AND DELEGATION OF EXECUTIVE FUNCTIONS**

Consideration was given to a report of the Leader of the Council which detailed the Cabinet portfolios and the appointments to Cabinet for the 2016/17 Municipal Year.

RESOLVED that the appointment of the Deputy Leader, Cabinet Members, Deputy Cabinet Members, the allocation of portfolios to Cabinet Members and the determination of delegations to executive functions for 2016/17 be noted as outlined below:

Councillor Jean Stretton	Leader of the Council and Cabinet Member, Economy and Skills
Councillor Abdul Jabbar	Deputy Leader of the Council And Cabinet Member, Finance & HR
Councillor Amanda Chadderton	Cabinet Member, Education & Early Years
Councillor Shoab Akhtar	Cabinet Member, Employment & Skills

Councillor Jenny Harrison	Cabinet Member, Social Care & Safeguarding
Councillor Eddie Moores	Cabinet Member, Health & Wellbeing
Councillor Barbara Brownridge	Cabinet Member, Neighbourhoods & Cooperatives
Councillor Fida Hussain	Cabinet Member, Environmental Services
Councillor Fazlul Haque	Deputy Cabinet Member, Economy & Enterprise
Councillor Hannah Roberts	Deputy Cabinet Member, Education & Early Years
Councillor Sean Fielding	Deputy Cabinet Member, Employment & Skills
Councillor Ginny Alexander	Deputy Cabinet Member, Social Care & Safeguarding
Councillor Vita Price	Deputy Cabinet Member, Health & Wellbeing
Councillor Cath Ball	Deputy Cabinet Member, Environmental Services
Councillor Shaid Mushtaq	Deputy Cabinet Member, Environmental Services
Councillor Ateeque Ur-Rehman	Deputy Cabinet Member, Finance & HR

11

COMMUNICATION FROM THE LEADER OF THE COUNCIL ON THE ADMINISTRATION'S PRIORITIES FOR THE 2016/17 MUNICIPAL YEAR

Councillor Stretton, Leader of the Council, outlined the Administration's Priorities for 2016/17 and beyond. She believed that the co-operative approach and ethos had delivered for Oldham and would continue to do so. It was essential to deliver key priorities which were to improve the prospects of all residents, all business communities and the whole of the borough. Doing all that could be done as a council and alongside partners to attract new investment, jobs, skills, economic growth and homes. She thanked residents for their continued confidence in the administration. The administration had given a clear vision and a regeneration programme which had and continued to deliver. She highlighted the new Leisure Centres, schemes with partners and the Old Town Hall would reopen this year with a cinema and restaurants. Work on Prince's Gate was on track.

It had been five years since the Council declared the ambition to become a Co-operative Council and a Co-operative Borough and set out a new relationship between public services and residents, partners and businesses. Everyone did their bit and everyone benefited. There had been notable successes since 2011 which included Warm Homes Oldham with 3,300 people lifted out of fuel poverty, Get Oldham Working which created more than 3,800 work related opportunities and the Independent Quarter which was flourishing and attracting further investment and businesses.

A key priority would be economic improvement for all residents. There were significant issues of low economic activity, worklessness and poverty. People needed new opportunities and pathways to get better skills and make genuine progress in their careers. This would create mobility in the labour market and encourage new people into work.

Another key priority would be education and the implementation of the findings of the Oldham Education and Skills Commission. She reported that much important work was already being done especially at secondary school level.

A key priority would be the Council's role in the Greater Manchester Devolution story and play the part of a proactive and positive partner. The new powers for Greater Manchester were welcomed but details were yet to emerge. It needed to be ensured that devolution did not just deliver for core areas near Manchester City Centre. A challenge remained of a North South divide within Greater Manchester. Oldham could not wait for the "trickle down" of prosperity. A decent settlement was needed for towns and districts. Working with GM partners, targeted interventions which could deliver better outcomes for people in health and social care, nurturing business growth and equipping residents with skills, knowledge and life chances would be looked at.

The Council would respond, innovate and work hard to find solutions for essential local services. Future priorities and approach would be based on the knowledge and wisdom of what had been learned over the last five years. This administration would continue to move forward from today for delivery on priorities – investment, skills, jobs and homes.

RESOLVED that the Leader's communication on the Administration's Priorities for the 2016/17 Municipal Year be noted.

12

OPPOSITION NOMINATIONS TO THE SHADOW CABINET

RESOLVED that the appointment of the Opposition Leader and the Shadow Cabinet as set out below be noted:

Councillor Howard Sykes	Shadow Cabinet Member, Economy and Enterprise
Councillor Julie Turner	Shadow Cabinet Member, Education and Early Years
Councillor Garth Harkness	Shadow Cabinet Member, Employment and Skills

Councillor Rod Blyth	Shadow Cabinet Member, Social Care and Safeguarding
Councillor Chris Gloster	Shadow Cabinet Member, Health and Wellbeing
Councillor Diane Williamson	Shadow Cabinet Member, Neighbourhoods And Cooperatives
Councillor Dave Murphy	Shadow Cabinet Member, Environmental Services
Councillor John McCann	Shadow Cabinet Member, Finance and HR

13

APPOINTMENT OF COMMITTEES AND COMPOSITION OF POLITICAL GROUPS 2016/17

Councillor Stretton MOVED and Councillor Sykes SECONDED the report of the Director of Legal Services which sought approval to constitute the Council's Committees and to appoint members to serve on them.

RESOLVED that:

1. The composition of the political groups as shown in paragraph 1.2 be noted.
2. The several committees, detailed at paragraph 1.3, be constituted with the Terms of Reference and delegated powers as detailed in the Constitution.
3. The number of seats on the various Committees for the 2016/17 Municipal Year as detailed in paragraph 1.7 be approved.
4. the allocation of seats to the political groups, as set out in the report be confirmed. Appointments to fill the seats in accordance with Sections 15 and 16 of the Local Government and Housing Act 1989, as detailed in Appendix 1, be approved.
5. the split of Oldham District Executive to Oldham West District Executive and Oldham East District Executive be agreed. The requirement to appoint a District Executive Chair to both Oldham East and Oldham West District Executive be agreed and the consequential Constitutional amendments required be delegated to the Director of Legal Services.
6. With the exception of Selection and Appeals Committees, the Chair and Vice Chair of each committee for the 2016/17 Municipal Year be appointed as set out in Appendix 1 to the report.

7. The Co-opted Members as detailed at paragraph 1.10 of the report be appointed to the Overview and Scrutiny Board and the Statutory Co-optees be given full voting rights in respect of education matters only.
8. The appointment of the District Executive Chairs for the 2016/17 Municipal Year as listed in Appendix 1 be agreed.
9. the Traffic Regulation Order Panel remained outside political balance be confirmed.
10. as in previous years, the waiving of political balance rules in relation to the Standards Committee to ensure appropriate representation be agreed.
11. Any outstanding appointments be delegated to the Chief Executive in consultation with the Leader of the Council and the Leader of the Main Opposition Group.

14

APPOINTMENT TO OUTSIDE BODIES 2016/17

Councillor Stretton MOVED and Councillor Sykes SECONDED a report of the Director of Legal Services which detailed the appointments to Outside Bodies for the Municipal Year 2016/17.

RESOLVED that:

1. The appointments to the Outside Bodies for the Municipal Year 2016/17, as listed in Appendix 1 to the report, be approved.
2. All other appointments to Outside Bodies for the Municipal Year 2016/17, as listed in Appendix 2 of the report, be delegated to the relevant District Executive. Existing appointments for those bodies listed to remain until the first meeting of the relevant District Executive.
3. Nominations to the AGMA/GMCA Outside Bodies listed in Appendix 3 for the 2016/17 Municipal Year be made.
4. Any outstanding appointments be delegated to the Chief Executive in consultation with the Leader of the Council and the Leader of the Main Opposition Group.

15

COUNCIL MEETINGS AND MUNICIPAL CALENDAR

Consideration was given to a report of the Director of Legal Services which set out the revised Calendar of Meetings for the 2016/17 Municipal Year.

RESOLVED that:

1. the meetings of the Council be held on the following dates in the 2016/17 Municipal Year, commencing at 6.00 p.m. unless otherwise shown:

13th July 2016
7th September 2016

9th November 2016
14th December 2016
1st March 2017 (Budget)
22nd March 2017
17th May 2017 (Annual) at 12 Noon



2. The amended version of the Council's calendar of meetings for the Municipal Year 2016/17 be approved as circulated, the revised start time of 6.00 p.m. for the Shaw and Crompton District Executive be agreed and new dates for the Oldham East District Executive to be agreed.
3. Approval of any outstanding dates or changes to dates be delegated to the Chief Executive in consultation with Group Leaders.

16 **NOTICE OF ADMINISTRATION BUSINESS**

There were no items of Administration Business.

17 **NOTICE OF OPPOSITION BUSINESS**

There were no items of Opposition Business.

18 **CONSTITUTIONAL AMENDMENTS**

Consideration was given to a report of the Director of Legal Services which detailed proposed constitutional amendments which would now be required. This was as a result of a number of amendments as agreed by the Constitutional Working Group and Group Leaders.

RESOLVED that:

1. The Constitutional amendments as outlined in Section 2 of the report be agreed.
2. the amendment, as detailed in the report, be further amended at paragraph 2.7 and read "...which members have notified him that they are not returning as members..." be agreed.
3. Approval of any consequential amendments be delegated to the Director of Legal Services.
2. The Council's existing Constitution be reaffirmed.

19 **MEMBERS ALLOWANCE SCHEME 2016/17**

Consideration was given to a report of the Director of Legal Services which set out the recommendations of the Independent Remuneration Panel.

RESOLVED that:

1. the recommendations of the Independent Remuneration Panel be noted.
2. the Members' Allowance Scheme for 2016/17, as circulated, be approved with the amendment which

allowed the Oldham East District Executive Chair and the Oldham West District Executive Chair to receive an allowance which resulted from the agreement to split the Oldham District Executive.

20

LAND AND PROPERTY PROTOCOL REVIEW

Consideration was given to a report of the Executive Director – Economy, Skills and Neighbourhoods which outlined a recent review of the Land and Property Protocol that would streamline and drive efficiencies in the process. It was proposed to reduce duplication and superfluous wording. The key substantive proposed changes were outlined in Section 2.2 of the report.

RESOLVED that:

1. The revised Land and Property Protocol as detailed at Appendix 1 of the report be approved.
2. Any consequential amendments arising from any decisions to be incorporated into the Constitutional be delegated to the Director of Legal Services.

21

CITIES AND LOCAL GOVERNMENT DEVOLUTION ACT 2016

Consideration was given to an amended report and appendix as circulated which provided an update on the status of the Cities and Devolution Act 2016 and the next steps to implementation.

The Cities and Local Government Devolution Act 2016 received Royal Assent on 28th January 2016 and the provisions of the Act came into force on 28th March 2016. Council had received a report in January 2016 which detailed work that had commenced on the precise requirements of GMCA related to those orders which covered financial functions, including borrowing powers, Police and Crime Commissioner and Fire Authority functions; functions which enabled the implementation of the GM Spatial Development Strategy and Housing and development functions.

Work was now underway to progress the Parliamentary process to ensure that all such orders and regulatory amendments were in place to ensure the GM Devolution settlement could be implemented in full.

Consideration was also given to the Council's response to the consultation on the new Devolution Powers to GM (Greater Manchester) appended to the report as circulated. The proposals within the consultation regarded:

- Housing, Regeneration and Planning
- Franchising and Transport Powers
- Highways
- Culture
- Data Sharing

- Mayor's Duties, Constitution and Governance
- Finance and Borrowing:
 - 100% Business Rate Growth Retention Pilot Scheme
 - Potential Introduction of a Business Rate Supplement
 - Land Commission
 - Mayoral Precept
 - Levy for Non-Mayoral Purposes
 - Borrowing Powers
- Fire, Rescue and Police
- Health

RESOLVED that:

1. The progress of the Cities and Local Government Devolution Act 2016 and the next steps required for implementation be noted.
2. Authority be delegated to the Leader of the Council in consultation with the Chief Executive to consent to the terms of any Order required to confirm the functions to be undertaken by the Greater Manchester Combined Authority (GMCA) and the elected Mayor.
3. The Draft Response to the Consultation, as circulated, be approved.

The meeting started at 12.00 pm and ended at 4.40 pm



COUNCIL

Petitions

Portfolio Holder: Various

Officer Contact: Various

Report Author: Elizabeth Drogan, Head of Constitutional Services
Ext. 4705

13th July 2016

Reason for Decision

The decision is for Elected Members to note the petitions received by Council in accordance with the Petitions Protocol.

Petitions Received

Neighbourhoods and Cooperatives

Petition regarding Traffic Around Knowsley Primary School (received 9 May 2016) (72 signatures) (Ref 2016-05)

Recommendations

It is recommended that Council note the petitions received.

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Present: Councillor Jabbar (Chair from 18.00 – 18.05)
Councillor Stretton (Chair from 18.05 – 18.15)
Councillors Akhtar, Brownridge, Harrison, Jabbar, Moores and Shah

1 **APOLOGIES FOR ABSENCE**

Councillor Jabbar opened the meeting and adjourned for 5 minutes.

Councillor Stretton reopened the meeting at 18.05.

Apologies for absence were received from Councillor Hibbert.

2 **URGENT BUSINESS**

There were no items of urgent business received.

3 **DECLARATIONS OF INTEREST**

There were no declarations of interest received.

4 **PUBLIC QUESTION TIME**

There were no public questions received.

5 **MINUTES OF PREVIOUS MEETING**

RESOLVED that the minutes of the meeting held on 11th February 2016 and 22nd February 2016 be approved.

6 **GM HEALTH AND SOCIAL CARE DEVOLUTION: OLDHAM LOCALITY PLAN**

The Cabinet gave consideration to a report of the Executive Director Health and Wellbeing, which sought endorsement of the Oldham Locality Plan as Oldham's place based response to the agreement to devolve responsibility for Health and Social Care to Greater Manchester.

It was reported that the Greater Manchester Health and Social Care Devolution agreement promoted the development of an integrated health and social care strategy and the pooling of budgets across Greater Manchester to reduce the pressure of Accident and Emergency and to avoid hospital stays.

A number of work streams would be delivered at a Greater Manchester level as part of the strategy including the development of a mental health strategy and Public Sector Reform. The Oldham Locality Plan as attached at appendix 1 to the report had been developed over six months, through a multi-sectoral project team.

The Plan was aligned to the Greater Manchester Strategy which identified the actions that would be delivered at local level to transform health and social care.

Options/Alternatives considered

Option 1 – That Cabinet endorse the Oldham Locality Plan.

Option 2 - That Cabinet do not endorse the plan and seek an alternative.

RESOLVED – That the Oldham Locality Plan as Oldham’s placed based response to the agreement to devolve responsibility for Health and Social Care to Greater Manchester be endorsed.

7 **CONTRACT AWARD: HOBSON STREET CAR PARK
DEMOLITION AND NEW SURFACE CAR PARK**

The Cabinet gave consideration to a report of the Executive Director, Economy and Skills, which sought approval of the acceptance of a tender and award of contract for the demolition of Hobson Street car park and the construction of a new surface car park.

An open tender was advertised via the Council’s procurement portal and five submissions were received. A tender evaluation was undertaken and the outcome of the process provided a recommendation that the contract was awarded to DSR Demolition Ltd.

Options/Alternatives considered

Option 1 – Do nothing. This was not an option as Hobson Street Car Park has been closed for the last twelve months as the building has been classified as being at risk of collapse and poses health and safety risks.

Option 2 – Accept tender to demolish the building and to construct a surface car park.

Option 3 – Accept tender and undertake a further tender exercise for the construction of an additional single-storey temporary Car Park Deck. This option would provide an additional 100 (200 in total) car park spaces.

RESOLVED – That Cabinet would consider the commercially sensitive information at Item 16 of the agenda before making a decision.

8 **OLDHAM COUNCIL POLICY FOR MONITORING
CHALLENGE, SUPPORT AND INTERVENTION IN
SCHOOLS**

Consideration was given to a report of the Executive Director, Economy and Skills, which sought approval of a policy for monitoring challenge, support and intervention in schools. It was reported that the policy set out how Oldham Council would fulfil its statutory duties in relation to Local Authority maintained schools and provided the framework for engagement with Academies, Free schools and academy sponsors, in relation to standards and attainment.

Options/Alternatives considered

Option 1 – That Cabinet approve the policy.

Option 2 – That Cabinet suggest amendments to the policy.

Option 3 – That Cabinet do not approve the policy.

RESOLVED – That the policy for monitoring challenge, support and intervention in schools as detailed within the report be approved for immediate implementation.

9 **WORKING TOGETHER TO PREVENT HOMELESSNESS IN**

OLDHAM 2016 - 2021

The Cabinet gave consideration to a report of the Executive Director, Co-operatives and Neighbourhoods, which sought approval of a new Homelessness Strategy 2016-21 and Action Plan for 2016-17.

The strategy was developed around three main themes

- Access to information and accommodation
- Early Intervention and prevention
- Targeted support to those most in need

It was reported that the strategy was focused on continuing to prevent homelessness in Oldham and addressed challenges posed by welfare reform and public sector funding cuts. The action plan was based on robust evidence and used information arising from consultation with a wide range of people and stakeholders.

Options/Alternatives considered

Option 1 - All Local Authorities were required to publish a new Homelessness Strategy as a minimum every five years. The current strategy covered the period 2013-16. It was therefore possible that Oldham could continue to use the priorities and actions contained within this for a further 2 years. However given the significant improvements in performance and issues affecting households in Oldham, especially in relation to welfare benefit reform, the document no longer reflected current priorities.

Option 2 - Approve the contents of the new Homelessness Strategy 2016-2021 and Action Plan which has been developed to meet current needs and address the key challenges in relation to the prevention of homelessness in Oldham. This would fit in with statutory requirements and ensure that the strategy is 'fit for purpose'. Approve the new documents for distribution.

RESOLVED – That the contents of the Homelessness Strategy (Working Together to Prevent Homelessness in Oldham) 2016-2021 and Action Plan 2016-17 be approved.

10

CREATION OF DIGITAL ENTERPRISE HUB IN OLDHAM TOWN CENTRE

The Cabinet gave consideration to a report of the Executive Director, Economy and Skills, which sought approval for the allocation of funding from the Revenue Priorities budget to contribute towards the creation and running costs of a Digital Enterprise Hub within the Oldham Town Centre.

It was reported that as part of the Independent Quarter Programme, the Council had acquired the former Wahoo nightclub on Yorkshire Street.

The Council had been approached by Hack Oldham and Wyrá Open Future to jointly occupy the building creating a multi-functional resource aimed at developing new enterprise and business growth in the digital, technology and creative sectors. The provisional completion date for the building was September, with a potential launch in October 2016.

Options/Alternatives considered

Option 1 - Do nothing.

Option 2 - Let premises wholly or in part for commercial purposes.

Option 3 - Enter into an agreement with a private sector developer/operator of serviced/flexible work spaces.

Option 4 - That the Council refurbished the former Wahoo Bar to create an incubator space/enterprise hub and provide revenue support for its operation– this presented a meanwhile use which is in line with the Council’s wider regeneration aspirations.

RESOLVED – That Cabinet would consider the commercially sensitive information contained at Item 17 of the report before making a decision.

11 **REVENUE MONITOR 2015/16 QUARTER 3 - DECEMBER 2015**

The Cabinet gave consideration to a report of the Director of Finance which provided an update on the Council’s 2015/16 revenue budget position forecast to the year-end at quarter 3. It was reported that the current forecast position for 2015/16 quarter 3 was a projected underspend of £295k following reserve transfers. This presented a change of £150k compared to the variance of £445k underspend at month 8.

The position was in accordance with the Council’s normal practice of setting the budget, Identifying subsequent issues, addressing them and moving to a balanced budget position by the year end.

Options/Alternatives considered

Option 1 - Not to approve the forecast outturn projection and use of reserves included in the report.

Option 2 - Not to approve some of the forecast outturn projection and use of reserves included in the report.

Option 3 - Approve the forecast outturn projection and use of reserves included in the report

RESOLVED – That:

1. The forecast outturn for 2015/16 at quarter 3 being a £295k underspend be approved.
2. The forecast positions for both the Housing Revenue Account and Collection Fund as detailed in the report be approved.
3. The Use of reserves as detailed in section 7 of the report be approved.

12 **CAPITAL INVESTMENT PROGRAMME 2015/16**

Consideration was given to a report of the Director of Finance, which sought to provide the Cabinet with details of the financial position of the Capital Programme at the end on Month 9 2015/16.

It was reported that since month 8, appropriate approvals had been made under delegated powers together with other approved amendments in months 9 had increased the revised budget total by £1.041m. Further virements pending approval for month 9 reduced the forecast by a further £10.926m to a projected £68.473.

The revised budget and current project managers forecast outturn position for 2015/16 predicted expenditure of £68.473m.

In terms of forecast this represented a reduction of £9.885m from the last reported position at month 8.

Options/Alternatives considered

Option 1 - To approve all the changes included in the report.

Option 2 - To approve some of the changes included in the report.

Option 3 - Not to approve any of the changes included in the report

RESOLVED - That:

1. The revised capital budget for 2015/16 at the end of month 9 be approved.
2. The budget movements detailed in Appendix G to the report be approved.

13

DISCRETIONARY RATE RELIEF POLICY 2016/17

The Cabinet gave consideration to a report of the Director of Finance which provided a review of the Discretionary Rate Relief Policy following the Government announcements in the 2015 Autumn Statement in relation to business rate reliefs and included guidance to allow the consideration of Section 44a of the Local Government Finance Act 1988 business rate relief applications.

It was reported that amendments had been made to the policy, including:

- The removal of the Retail Relief due to the cessation of Government funding to continue the scheme beyond 31st March 2016.
- The removal of Reoccupation relief due the cessation of Government funding to continue the scheme beyond 31st March 2016.
- The removal of New Build Empty Property Relief effective from the 30th September 2016 due to the cessation of Government Funding to continue the scheme.
- The inclusion of Section 44a of the Local Government Finance Act 1988 relief applications to provide guidance to Council officers in the consideration of applications and making the process transparent to ratepayers.

It was further reported that the proposed policy document as attached at appendix 1 to the report outlined the areas of local discretion and the Council's approach to the various discretionary awards.

Options/Alternatives considered

Option 1 – Do nothing. If the Council chose not to adopt the revised policy, the Council would continue using the current policy in place. However this would mean that the Council would need to find funding for the Retail Relief, New Build Empty Property Relief and Reoccupation Relief from its own budget. This Council also would not have a clear transparent process in place for Section 44a Local Government Finance Act 1988 applications and any subsequent appeals.

Option 2 – Approve the amendments the Discretionary Rate Relief Policy

This would ensure that the Council has a clear, transparent procedure is in place to process Section 44a Local Government

Finance Act 1988 applications and appeals. This option will also take into account the ceasing of Government compensatory funding for new awards of Retail Relief, New Build Empty Property Relief and Reoccupation Relief.

RESOLVED – That the proposed Discretionary Rate Relief Policy for 2016/17 at appendix 1 to the report be approved.

14

BUSINESS IMPROVEMENT GRANT SCHEMES FOR SHAW, LEES AND A62 CORRIDOR - VARIATION TO GRANT AMOUNTS

Consideration was given to a report of the Director of Economic Development which sought approval to allow a variation to the maximum grant that could be offered to independent businesses in Shaw, Lees and the A62 Corridor.

It was reported that independent business were important to the Borough District Centres and improvement to the exterior of key buildings could both uplift an area and improve visitor perceptions of the District Centre attracting new independent business.

The proposal was to increase the maximum grant from £3,000 to £8,000 in Shaw, Lees and the A62 corridor, subject to the match funding criteria.

Options/Alternatives considered

Option 1 - Do nothing and leave the grants as they are. This would enable the grants to continue to operate as they are but not enable some of the more expensive alterations to take place.

Option 2 – Increase the maximum grant that can be applied for to £8,000 as requested. Thus would enable the grants to operate in exactly the same way as they currently do, but allow flexibility to applicants to consider and apply for more expensive improvements and potentially receive a greater amount of funding. The grant conditions and rates would remain as currently.

RESOLVED – That the proposal to increase the maximum grant that could be offered to independent businesses in Shaw, Lees and the A62 Corridor from £3,000 to £8,000 (subject to the existing conditions and grant criteria already established) be approved.

15

EXCLUSION OF THE PRESS AND PUBLIC

RESOLVED that, in accordance with Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following items of business on the grounds that they contain exempt information under paragraphs 3 of Part 1 of Schedule 12A of the Act, and it would not, on balance, be in the public interest to disclose the reports.

16

CONTRACT AWARD: HOBSON STREET CAR PARK DEMOLITION AND NEW SURFACE CAR PARK

The Cabinet gave consideration to the commercially sensitive information in relation to Item 7 – Contract Award, Hobson Street Car Park Demolition and New Surface Car Park.

RESOLVED –That:

1. The tender from DSR Demolition Ltd be accepted and a contract be entered into to demolish Hobson Street Car and to construct a new surface car park.
2. The internal scheme of delegation as outlined within the report at Section 2.7.4. be approved.

17

CREATION OF DIGITAL ENTERPRISE HUB IN OLDHAM TOWN CENTRE

The Cabinet gave consideration to the commercially sensitive information in relation Item 10 – Creation of Digital Enterprise Hub in Oldham Town Centre.

RESOLVED – That:

1. The allocation of up to 200k from the revenue priorities budget to contribute towards the creation and running costs of an Enterprise Hub within the Town centre be approved.
2. That all further recommendations within the report be agreed.

The meeting started at 6.00pm and finished at 6.15pm

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Present: Councillor Stretton (Chair)
Councillors Akhtar, Brownridge, Harrison, Hibbert, Jabbar,
Moores and Shah

1 **APOLOGIES FOR ABSENCE**

There were no apologies for absence received.

2 **URGENT BUSINESS**

There were no items of urgent business received.

3 **DECLARATIONS OF INTEREST**

There were no declarations of interest received.

4 **MINUTES OF PREVIOUS MEETING**

RESOLVED - That the minutes of the meeting held on the 21st
March 2016 be approved as a correct record.

5 **PUBLIC QUESTION TIME**

There were no public questions received.

6 **OUTCOME OF BROKERAGE SERVICES
(ENCOMPASSING PAYROLL) TENDER**

The Cabinet gave consideration to a report of the Executive Director, Health and Wellbeing which sought approval for the provision of brokerage services (encompassing payroll) to manage the functions relating to the direct payments on behalf of vulnerable adults and parent/carers of children and young people with eligible care and support needs.

It was reported that as part of Oldham Council's person centred approach to care and support and in line with the Care Act 2014 and SEND Code of Practice 2014, all those who were eligible for care and support from the Council would be allocated a personal budget and encouraged to take up a direct cash payment rather than having a package of care and support services arranged for them. This would enable children/young people and an adult with social care needs to have more choice and control over the support they received.

The Brokerage providers would work in partnership with Oldham Council to ensure that people who utilised a direct payment were fully enabled to manage, administer and meet their care and support needs.

Options/Alternatives considered

Option 1 – would be to agree the outcomes of the Brokerage Services(encompassing Payroll) Tender approved list of providers. This Tender followed the appropriate procurement process and outcomes met the requirements of the Care Act 2014 and SEND Code of Practice 2014. This would enable a move towards a choice based model within an approved

provider list, this would ultimately ensure safeguarding of clients and best practice across our brokerage services. Clients currently utilising service of brokers not on the approved list would select a broker from the approved list at the point of annual review or reassessment using the choice based model. Option 2 – would be to not agree the outcomes of the Brokerage Services (encompassing Payroll) Tender approved list of providers. This would mean continuing to work with some providers who hadn't met the requirements of the new specification or that of the Care Act 2014 and SEND Code of Practice 2014. To continue to work with the existing arrangement would mean there would be no formal governance arrangements in place. It would also mean that the Council would continue to commission from some providers who did not meet the technical criteria following the evaluation of the Tender process. Continuing the current processes would not enable the council to safeguard clients, public funds or ensure best practice across brokers in Oldham.

RESOLVED – That the Cabinet would consider the commercially sensitive information at Item 8 of the agenda before coming to a decision.

7 **EXCLUSION OF THE PRESS AND PUBLIC**

RESOLVED that, in accordance with Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following items of business on the grounds that they contain exempt information under paragraphs 3 of Part 1 of Schedule 12A of the Act, and it would not, on balance, be in the public interest to disclose the reports.

8 **OUTCOME OF BROKERAGE SERVICES
(ENCOMPASSING PAYROLL) TENDER**

The Cabinet gave consideration to the commercially sensitive information in relation to Item 6 – Outcome of Brokerage Services (Encompassing Payroll) Tender.

RESOLVED – That the approved Brokerage (encompassing payroll) Service list as outlined in this report be approved. This would enable a move towards a choice based model within an approved provider list, this would ultimately ensure safeguarding of clients and best practice across our brokerage services. Clients currently utilising service of brokers not on the approved list would select a broker from the approved list at the point of annual review or reassessment using the choice based model.

The meeting started at 6.00 pm and ended at 6.04 pm



Minutes

UNITY PARTNERSHIP BOARD

14 January 2016

Members' Meeting Room - Civic Centre, Oldham, OL1 1NL

5.30 pm

Present:	Councillors Dean, Jabbar, McCann and Stretton	
	Emma Alexander Helen Gerling	Unity Partnership Managing Director Interim Director of Commercial and Transformational Services
	Janet Horton Simon Miller	Local Public Services Director, Kier Service Delivery Director, Unity Partnership
	Pam Siddall	Head of Revenues and Benefits, Unity Partnership
	John Sillitoe Caroline Walmsley Dale Wood	Operations Director, Kier Constitutional Services Partnership Development Director, Unity Partnership

1 Welcome and Apologies

Apologies were received from Councillor Sykes, Carolyn Wilkins and Craig Apsey.

2 Minutes and Matters Arising

The minutes of the Unity Partnership Board meeting held on 5th November 2015 were agreed as a correct record.

3 Managing Director's Report and KPI Report (Standing Item)

The Partnership Board welcomed Dale Wood, who was the new permanent Partnership Development Director.

Consideration was given to a report of the Unity Partnership Managing Director which provided a review of services across the partnership. Unity had continued to perform well since the last report to the Partnership Board and had progressed the series of end-to-end reviews. In particular within Unity's Highways Service, the review was seen to be a great complement to the new highway ICT system which was currently being defined.

The work plan for Property 2016/17 remained a key risk and Unity continued to work with the Council to find a solution; this continued to be a priority for the Service in the new calendar year.

The Managing Director highlighted service updates which included Highways, Property, Revenue and Benefits and HR (Advisory and Payroll).

Concerns were raised regarding the inefficiencies caused by the Highways ICT system. It was requested that a further detailed report be submitted to a future meeting of the Board.

It was reported that a number of audits were due to take place throughout the HR Advisory and Payroll services in the coming months. Results would be reported back to the Board once received.

It was noted that a joint (council/Unity) business growth strategy would be developed and would be submitted to the Partnership Board. This would be in parallel with the business growth strategy that was currently being developed for the JV Board.

The Board:

- 1. Noted the Managing Director's Report and KPI Report.**
- 2. Requested that a detailed report on the Highways ICT system be submitted to the next meeting.**
- 3. Noted the development of a joint strategy, which will be submitted to a future meeting of the Board.**

4 EB1 KPI Report

Further to the update provided at the last meeting on Key Performance Indicator EB1 – the average combined time taken to process Housing/Council Tax Reduction new claims and change events, it had been reported that the number of processing days had increased and therefore a report had been submitted to the Board for consideration.

The report explained the origin of the KPI to provide a better understanding of what it should look like. The report also provided some context as to what was and was not good performance; showed that there was no performance issue around the KPI; and provided assurance that certain barriers to better performance had been identified and solutions were in progress.

It was reported that the origin of this KPI was a DWP devised National Indicator which was an annual measure to take into account peaks and troughs of seasonal workload over the year. These peaks and troughs could provide both very low and high average times and so the annual figure was designed to reflect this. It was unclear as to why this was then proposed by the Council as a quarterly target internally; however it was felt that it was beneficial to monitor performance and trends quarterly and monthly to ensure the annual target was achieved. It was suggested that the KPI could be an annual measure from the perspective of financial penalties but monthly monitoring continue and be reported quarterly to the Partnership Board as a standing item.

The Board:

- 1. Noted the information relating to Key Performance Indicator EB1.**



2. **Agreed that KPI EB1 be an annual measure with monthly monitoring and quarterly reporting to the Partnership Board.**

5 **Unity Change Programme (Standing Item)**

The Board gave consideration to a report which provided a summary of the current position on the progress made refreshing the partnership agreement through the revisions, as a part of the commissioned Diamond Change Programme, in the following four areas:

- Efficient Services
- Accelerated Transformation
- Get Oldham Working
- Realignment of the Commercial Terms for the Partnership

The report also summarised key operational highlights, changes, and issues to note in relation to The Unity Partnership and its provision of services to the Council.

The Board noted the Change Programme and Client Update report.

6 **Partnership Board and Joint Venture Board Meeting Frequency**

The Board considered a report regarding the frequency of the Partnership and Joint Venture Board meetings. Currently each Board had meetings scheduled 5 times per year; however it was proposed that this be reduced to 4 times per year (quarterly).

The current timing of the Board meetings had meant that content of reports had cross cutting financial quarters which resulted in certain information being incomplete and also duplication of information, dependant on the meeting cycles. It was considered that it would be more beneficial to the Partnership and JV Board members to provide full and complete quarterly reports and, in addition, consistent spacing between when the Boards meet, which would allow Unity to progress business initiatives further between each meeting.

The report also outlined the proposed new calendar of meetings for both Boards.

The Board approved the proposed quarterly meeting schedule for both the Unity Partnership Board and the Unity Joint Venture Board.

7 **AOB**

There were no items for consideration.

8 **Date and Time of Next Meeting**

The date and time of the next Unity Partnership Board to be held on Tuesday, 22nd March 2016 at 5.30 p.m. was noted.

The meeting started at 5.30 pm and ended at 6.40 pm

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Minutes

UNITY PARTNERSHIP BOARD

22 March 2016

Members' Meeting Room - Civic Centre, Oldham, OL1 1NL

5.30 pm

Present: Councillors Dean, Jabbar, McCann and Stretton

Emma Alexander	Managing Director, Unity Partnership
Craig Apsey	Managing Director, Kier
Fabiola Fuschi	Constitutional Services Officer
Helen Gerling	Interim Director Commercial and Transformation Services, OMBC
Janet Horton	Local Public Services Director, Kier

1 Welcome and Apologies

Apologies for absence were received from Councillor Chadderton, Councillor Sykes, Simon Miller, John Sillitoe, Carolyn Wilkins and Dale Wood.

2 Minutes and Matters Arising

The minutes of the Unity Partnership Board meeting held on 14th January 2016 were agreed as correct record.

3 Managing Director's Report and KPI Report (Standing Item)

Consideration was given to a report of the Unity Partnership Managing Director which informed of the progress made on the various work streams of the joint venture. The report also outlined the performance of the service areas, measured against the key indicators, for the quarter August to September 2015 and the months of December 2015 and January 2016.

The Managing Director highlighted the following points:

Highways – positive comments had been received from residents on the work that Unity and the Council had carried out on flood and drainage management over the winter months. The new Highways ICT system was reaching its implementation stage, as detailed in the report on Item 4 of this agenda.

Highways had been nominated for the Municipal Journal Awards 2016; the results would be published in April.

Property – 2016/17 work plan budget had been agreed. However, the work package remained to be finalised. Considering the stringent timescale, the previous budget



would continue to be used in the new financial year until an agreement was reached. The resources issue, caused by vacant posts waiting to be filled, had been resolved.

Revenues – the work to maximise the Council Tax collection rate was on target. At the end of January 2016, the collection rate had increased by 1.3%, compared to the same time last year; this equated to an increase in cash collection of £2.6M. The Council Tax levels would increase in 2016/17. Letters had been sent to residents to inform of the new charges. Resources were in place to respond to residents' queries.

The Board commended the work and the commitment of the Revenue Team resulting in a significant revenues increment. The Board also acknowledged the work of the Welfare Rights Team that had contributed to the increase of the collection rate. It was suggested that part of the additional income could be used to deploy further resources to the Welfare Rights Team.

Members sought and receive clarifications on service improvement and efficiencies – it was explained that a review of the properties that were exempted from Council Tax would take place to identify further opportunities to increase revenues. However, possible options would need to be submitted to Council for approval.

Benefits – as agreed at the last meeting of the Unity Partnership Board, the key performance indicator EB1 (I.E.: average time taken to assess new claims and changes in circumstances) would become, in 2016/17, a yearly outturn rather than quarterly; this would provide a better representation of related activities and processes.

A new IT system was being implemented. The ambition was for Oldham to be a best practice local authority in processing benefits claims. The Board was in agreement to support this plan with additional resources, if necessary.

Customer Service – as mentioned above, the focus was to ensure that enough resources were deployed to answer residents' queries concerning Council Tax raise in 2016/17.

HR (Advisory and Payroll) – the team had been awarded with Team of the Year Top Awards 2015. Work was being carried out on payroll improvement plans, including pension processes and payroll system for schools. Funding was being awarded to carry out a financial system review. The service continued to focus on the new integrated A1 programme that would go live in October 2016.

Members sought and received clarifications on the significance of the risks associated with the challenges faced by the Pension Team. These related to calculating pension entitlements and auto-enrolment.

ICT – the telephone virtualisation process had been implemented. This was very challenging, but it was now completed. The annual PSN (Public Services Network) accreditation had been achieved. The transformation plan taking over from Agilisys had been completed successfully.



Diamond Change Programme – all commitments relating to the programme had been fulfilled. This had been a collective achievement between the Council and Unity. The results would be celebrated via a joint communication plan.

The Board thanked Helen Gerling and Simon Miller for their dedication and commitment to the Diamond Change Programme.

Members sought and received clarifications on BACs (Bankers' Automated Clearing Services) as a safe method of payments for suppliers, residents and landlords.

Get Oldham Working – targets had been achieved. The Board commented that the results on apprenticeships and staff volunteering were an outstanding achievement and requested that the Council worked with Unity on a joint and coherent communication plan.

Key Performance Indicators – it was noted that four indicators were below the threshold; these were ICT, HR Payroll, Benefit Service and EB1.

Business Development – a shareholders workshop had taken place in January to set the strategic objectives for the year. It had been agreed to focus on key opportunities in the North West region as well as other markets.

The Board:

- 1. Noted the Managing Director's report and KPI report.**
- 2. Requested that a joint and coherent communication plan be devised to celebrate the completion of the Diamond Change Programme and related Get Oldham Working achievements.**

4 Highways ICT System Report

Consideration was given to a report of the Head of Highways and Engineering on the Highways ICT system. The report had been requested at the last meeting of the Unity Partnership and it would be presented on a quarterly basis to provide an update on the implementation of the new system.

The Board:

- 1. Noted the content of the ICT System report.**
- 2. Requested a quarterly update to be presented to the Unity Partnership Board.**

5 Unity Change Programme including Change Control Notice 2015/16 (Standing Item)

The Board considered a report of the Interim Director of Commercial and Transformation Services which informed on the progress made on specific work streams, following the restructure of the Unity Partnership and Joint Venture Board in May 2013.

The legal elements concluding the Diamond Change Programme and confirming recurrent and sustainable savings for £4.319M had been agreed by the Council and Unity Partnership. Highways Services had been removed from the verification period



following the results of the key performance indicators. The parties had also agreed the Change Control Requests outlined in the report.

It was noted that this was the last report with regards to the Diamond Change Programme and the contractual restructure. However, any other contractual changes that would affect service provision to the Council would be brought to the Unity Partnership Board.

The Board:

- 1. Noted the content of the report.**
- 2. Endorsed the Deed of Variation with respect to conclusion of Diamond, as outlined in Appendix 1 of the report.**
- 3. Endorsed CCR 200: Amendments of Highways Service KPIs, as outlined in Appendix 2 of the report.**
- 4. Noted the Change Control Requests that were outlined in the report.**

Following the announcement of the retirement of Craig Apsey, Keir Business Services Managing Director, the Chair, on behalf of the Board, thanked Craig for his contribution to the work of the Unity Partnership and wished him well for his future.

6 AOB

There were no items for consideration.

7 Date and Time of Next Meeting

The next meeting of the Unity Partnership Board to be held on Tuesday 28th June 2016 at 5.30pm.

The meeting started at 5.30 pm and ended at 6.25 pm



MioCare Group

[Oldham Care Services Ltd: Oldham Care and Support Ltd: Oldham Care and Support at Home Ltd]

Minutes of the Board of Directors' Meeting

14th March 2016

Public Minutes

Present:	Board members Cllr Zahid Chauhan (Chair) Cllr Jenny Harrison (CllrJH) Cllr John F McCann (CllrJMc) Cllr Ginny Alexander (CllrGA) Karl Dean – Managing Director (KD) Mick Ord – Non Executive Board Member (MO)	In attendance Paul Whitehead - Director of Finance and Resources (PW) Diane Taylor – Associate Director LD &MH (DT) June Rainford – Associate Director OPS & COoH (JR) Valerie Perrins – Associate Director QPC (VP) Maggie Kufeldt – OMBC Exec Director acting as shareholder’s advisor to the Board Sarah Southern – Business Admin Manager (Minutes)
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No	Agenda Item	Action
1	Welcome, Introduction, attendees and apologies The Chair welcomed everyone to the meeting and introductions were made.	
2	Declaration of Interest CllrJMc is a member of the Unity Partnership – JVCo Board and Unity Partnership Ltd - Partnership Board	
3	In Confidence – Section There were no items of business discussed.	
4	Minutes of Last Meeting The minutes of the last Board Meeting held on 18 th January 2016 were agreed	

	as a true record.	
5	<p>Matters Arising and Previous Actions</p> <p>Chair went through the Action Log and it was updated accordingly.</p>	
6	<p>MD Update</p> <p>KD gave an update on the following areas:</p> <p>Following the Board and Stakeholder Away Day in December, the Council have commissioned a review of the MioCare Group and there is an item on the agenda covering this.</p> <p>Regular updates on the progress of the review will be given at Board meetings and a working group comprising of the Board and Executive Officers will meet on alternate months to the Board meetings.</p> <p>A new set of objectives for the MioCare Group will be presented to Board in May for 2016.</p> <p>In February, MioCare Group's Managing Director and Director of Finance and Resources, attended the Performance and Value for Money Committee to present the Groups end of year financial performance. The paper was well received and the operating surplus provided comfort to Committee members whose primary concern was that the Council underwrite the MioCare Group budget. It was agreed that MioCare would return on an annual basis.</p> <p>The company's inaugural AGM and Staff Awards events were held on 2nd March 2016 at George Street Chapel. Members present offered that the events were a big success.</p> <p>The company's website www.miocare.co.uk went live on 1st March 2016 and was launched at the AGM. The company is now also on twitter @MioCareCIC and now has over 40 followers. Members felt the website was a big step forward for the companies.</p> <p>The Council has recently completed a consultation of the hourly rates for non – residential care. The finance team are looking into this further to see how this will impact on the 2016 budget.</p> <p>Limecroft started to take referrals again from 29th January. CQC have recently visited the scheme and once their report has been received, the action plan will be updated and brought to May's Board meeting for discussion.</p> <p>A CQC inspection has also recently been carried out at Willow House (Monday 22nd February 2016). The informal feedback given at the end of the inspection was generally very positive however a number of points were made in relation to where improvements could be made.</p> <p>Both investigations were extremely thorough and challenging especially for those involved however there was a lot of learning. Both CQC reports will be</p>	

	<p>brought to May's Board meeting for discussion.</p> <p>MioCare Services have now taken over the contract at 4 Extra Care Housing Schemes, Trinity House, Aster House, Charles Morris House and Tandle View. It has been a difficult transition, however the transfer has been a success and 40 staff and 90 service users have now transferred to MioCare Services. The contract will be monitored closely in the coming months and regular updates will be provided to the Board.</p> <p>MK stated that herself and CllrJH had recently spent some time on the new CQC regulations and found the inspections to be very processed driven and do not appear to focus on the service users experience.</p> <p>Chair highlighted that it is possible to challenge the draft report, once received, and also to challenge the inspector on the day as long as this is done in a positive way.</p> <p>KD explained that the reports have not yet been received and if any challenges were required they would be appropriately done so.</p>	
7	<p>Project - Review of MioCare Group</p> <p>MK explained that a project to review the MioCare Group has been commissioned by the Council to take an in depth look into the company and its operations and services. The project will be managed by Kier and the outcomes will be a number of options for the future direction of the group.</p> <p>When the company was established in October 2013, the Council established two trading companies, Oldham Care and Support (OCS) and Oldham Care and Support at Home (OCSH). £1.5m of the social care service and 450 employees were transferred to OCS and an SLA with the company until 30th September 2018 was agreed.</p> <p>Since forming in 2013, the companies have made significant achievements and now have a wealth of knowledge that they can use to drive the business forward.</p> <p>Phase 1 on the project will be an assessment and strategic review of the company.</p> <p>MK continued to say that she is meeting with the programme manager this afternoon (Monday 14th March) and a meeting schedule will be agreed.</p> <p>Chair stated that he welcomes the review and that it is useful to get everything down on paper. He feels it is a positive piece of work and that the company is started to progress.</p>	
8	<p>MioCare Services Reconfiguration</p> <p>PW gave an overview of the report. He explained that the company are requesting approval to make some necessary changes to the structure of</p>	

	<p>MioCare Services Ltd. These are:</p> <ul style="list-style-type: none"> • The creation of a Registered Manager post to manage Home Care, the PA Service and Extra Care. The current registered manager for these services is an Associate Director and this carries a risk. • Recruit to the vacant post of PA Co – ordinator. • The creation of a Business Support Officer, initially on a 6 month contract to be shared between Home Care, PA service and Extra Care. <p>If these changes are agreed it will provide much needed investment and infrastructure which will allow the company to grow the business and improve its financial position.</p> <p>Chair APPROVED: All Board members present agreed to the changes as set out in the report.</p> <p>It was also agreed that:</p> <ul style="list-style-type: none"> • A detailed Business Plan be established from today (14th March) to 31st December 2016. This will be reviewed at the Board meeting in May • A progress report be brought to September’s Board meeting <p>ACTION: PW to develop a Business Plan for May Board for MioCare Services.</p>	
9	<p>Management Accounts Period 1</p> <p>PW gave an update on the group’s management accounts as they stand at period 1.</p> <p>The performance across MioCare Group currently shows a positive variance of £27K with a surplus of £20k.</p> <p>OCS has made a surplus of £16k.</p> <p>MioCare Services has continued to make a loss and in January the total loss was £4k against a budget of £7k. Homecare income remains low due to difficulties experienced in recruiting new staff to undertake additional work. Salary costs remain higher than income due to excessive travelling time.</p> <p>In summary the Group’s accounts for period 1 are positive however challenges still remain in ensuring that MioCare Services is a viable business.</p>	
10	<p>Budget 2016</p> <p>PW gave an update on the Group’s budget for 2016.</p> <p>The draft budget was agreed in December 2015 however since then, Extra Care has been added into MioCare Services Ltd. This provides an extra income additional costs, which are mainly staffing.</p> <p>There is currently an unallocated efficiency of £339k however many are already</p>	

	<p>in the process of being delivered and growth areas are seeing some investment although working capital to fund the growth remains an issue within MioCare Services Ltd.</p>	
11	<p>Risk Register</p> <p>PW gave an update on the risk register.</p> <p>Since the last review, Extra Care Housing has been added to the register. With this being a significant area of new business, it carries risk.</p> <p>Also since the last review, some dates for planned actions have been revised, which is due to the additional management resources that that been required to deliver the Extra Care Housing Project.</p> <p>Board are asked to note revised risk register.</p> <p>Approved: All Board member present noted the updated Risk Register.</p>	
12	<p>MioCare – formal name change</p> <p>The company have now applied to formally change its name to MioCare Group CIC and to become a Community Interest Company. Board are therefore asked to approve the resolutions and articles of association.</p> <p>Approved: All Board members present approved the resolutions and articles of association.</p>	
13	<p>AOB</p> <p>Chair gave a special thanks to all staff for all their work in arranging the AGM and Staff Awards event.</p>	
14	<p>Date and Time of next meeting:</p> <p>Monday 9th May 2016, 9.30 – 11.30am at Ena Hughes Resource Centre, Failsworth</p>	

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HEALTH AND WELL BEING BOARD
01/03/2016 at 2.00 pm



Present: Councillor Stretton (Chair)
Councillors Ahmad, Harrison and Wrigglesworth

Dr Zuber Ahmed	Oldham CCG
Peter Denton	Healthwatch Oldham
Caroline Drysdale	Pennine Care NHS Foundation Trust
Denis Gizzi	Oldham NHS Clinical Group
Sandra Good	Pennine Acute
Cath Green	FCHO
Majid Hussain	Lay Chair Clinical Commissioning Group (CCG)
Dr Keith Jeffery	Oldham CCG
Maggie Kufeldt	Assistant Executive Director Joint Commissioning
Stuart Lockwood	Oldham Community Leisure
Dr Ian Wilkinson	Oldham CCG

Also in Attendance:

Oliver Collins	Principal Policy Officer
Sian Walter-Browne	Constitutional Services
Liz Windsor-Welsh	Voluntary Action Oldham

1 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillor Chauhan, Councillor Blyth, Jill Beaumont (Director of Community Services), Mark Warren (Director of Adult Social Care) and Alan Higgins (Director of Public Health).

2 **URGENT BUSINESS**

There were no items of urgent business received.

3 **DECLARATIONS OF INTEREST**

There were no declarations of interest received.

4 **PUBLIC QUESTION TIME**

The following public question was received from Mr James Allen:-

“With cuts in finance from Central Government, which will affect certain sections within this council ie (Social Care), also the increase of 3.9% on Council tax, I would like to ask:

- 1) How will the cuts affect the services in Social Care within OMBC
- 2) How much of the increase in the Council Tax would go towards the shortfall which the Government cuts has on this service
- 3) Will this be announced within the budget proposals on the full Council meeting (24/2/16)
- 4) What is the A.G.M.As on devolution position on these cuts, also will these cuts be on the agenda on the 16/3/16

- 5) Will the relevant bodies be able to have a say on the outcomes.

As I am a member of the Doctors P.P.S I am concerned about the Patients within the Practice, who it may concern”.

Maggie Kufeldt, Executive Director Health and Wellbeing, responded as follows:-

1) The Council had improved efficiency, was working closely with partner organisations and making best use of available resources. There was no suggestions of any identified needs being unmet, and every cut was monitored and had an Equality Impact Assessment.

2) £1.5 million was raised through the precept. The full cost of the implementation of the Living wage requirements would be £2.7 million and the amount raised would go towards this. Oldham has a very low Council Tax base, and a 2% rise would still bring in very little compared to areas of the country with more-expensive housing.

3) This had been announced in the budget proposals and there had been a significant debate on this at the Council meeting.

4) All the AGMA authorities had raised their Council Tax by 2%. This matter was not on the agenda for the meeting on 16th March, as it would be focussing on Locality Plan Programmes. It could come up in the discussion or questions.

5) The Locality Plan involved all the stakeholders at the health and Wellbeing Board and wider events had been held to engage with a wider audience.

5 **MINUTES OF PREVIOUS MEETING**

RESOLVED that the minutes of the meeting held on 19th January 2016 be approved as a correct record.

6 **ACTION LOG JANUARY 2016**

RESOLVED that the Action Log be noted.

7 **MEETING OVERVIEW**

RESOLVED that the Meeting Overview be noted.

8 **GREATER MANCHESTER FIRE & RESCUE COMMUNITY RISK INTERVENTION UPDATE & WINTER WARMTH**

The Board gave consideration to a report which updated them with information concerning the Greater Manchester Fire and Rescue Services (GMFRS) Community Risk Intervention, Safe and Well visits, and the Winter Warmth Project.

It was reported that the Community Risk Intervention included responding to cardiac incidents on a daily basis. The Safe and Well visits were ongoing and the Winter Warmth Project was due to end on 31st March. There had been a slow take-up of the Winter Warmth initiative and the Board discussed the assistance District Co-Ordinators and Community Development Workers could offer in sharing information.

RESOLVED that

- 1) The Health & Wellbeing Board would cascade the information outlining GMFRS' offer throughout the Board member organisations and services.
- 2) Health & Wellbeing Board member organisations would take up the offer from GMFRS to visit staff/service teams to deliver a presentation and to increase awareness of the programme across Oldham.
- 3) GMFRS would be provided with contact information for District Co-Ordinators and Community Development Workers

9

NORTH EAST SECTOR REVIEW

The Board gave consideration to a report which provided an update on the progress of the review and set out the terms of reference for the Oversight Group. Partners would be looking to achieve a coherent and sustainable plan across the North-East sector. Oldham would need to be clear about what it was seeking from the review, what it was prepared to change and what was not negotiable.

It was noted the review would be considering options for the optimum configuration delivery of health and care services within and across the four districts, including organisational arrangements for acute services, as well as undertaking specific tasks.

The Board discussed how the review might impact on the Locality Plan and how to maintain the focus on delivering the Locality Plan. The Board were informed that Healthwatch could assist in engagement with the public.

It was noted that further reports on the progress of the review would be brought to the Board in due course.

RESOLVED that the report be noted.

10

GM HEALTH & SOCIAL CARE DEVOLUTION AND THE OLDHAM LOCALITY PLAN

The Board received a report on this standing item that provided an update on the latest developments on the devolution agenda

at both a GM and an Oldham level. The Board discussed in depth the following three specific areas:-



1. GM Health & Social Care Devolution: Strategic Partnership Board
2. GM Transformation Fund
3. Oldham Locality Plan - Transformation Programme Updates from Programme Leads

1. The Board were updated on the latest meeting of the Strategic Partnership Board. It was understood that there were areas where commissioning would need to be at GM level and not Borough level. There had been a discussion about the workforce implications of this. The presentation from the second session of the meeting would be shared with the Board as it showed clearly how much progress had been made in just a year.

The Board discussed where the decisions as to what was undertaken at what level would be made. It was acknowledged that, while some areas would be obvious, others would be the subject of debate.

2. The Board considered the briefing papers in relation to the GM Transformation Fund. It was stated that the Fund would look for a high rate of return on its investments. The Board discussed how best to ensure Oldham received its fair share, and considered taking their time to structure well-argued bids and bidding on no more than 2-3 areas would best ensure success. It was understood that it would be unlikely that any fund would be released if the bid was not clearly supported by the locality and in accordance with the Locality Plan.

The Board agreed that all Oldham bids would go through the Board before being submitted, to ensure the Borough spoke with one voice. This would also ensure bids were co-ordinated and avoid duplication or gaps.

3. The Board received a draft spreadsheet setting out the key proposals and leads on them, together with a brief outline of the implementation plan for each. There would be a cluster meeting on 9th March to consider the programmes and how best to get key measures in place.

The Board noted there had been significant progress and asked that each proposal in the plan had an outcome set against it to identify what it achieved for the people of Oldham. There was a need to ensure connections between the areas were not missed and the Programme Management Office would be involved in developing a robust system.

RESOLVED that the updates be noted.

11 **INTEGRATED COMMISSIONING PARTNERSHIP UPDATE**

The Board received an update on the meeting of the Integrated Commissioning Partnership on 12th February 2016. It was noted that the Better Care Fund Plan was due to be in place by the end of April. The Conflict of Interest Policy and Register were due to be refreshed.

A full report on Children's Complex Care would be brought to the next meeting and the Board noted there had been significant progress with the adult early adopter integrated team.

The Partnership would next meet on 11th March in Wigan.

RESOLVED that the update be noted.

12 **JOINT STRATEGIC NEEDS ASSESSMENT SUB-GROUP**

The Board received an update with regards to the JSNA Sub-Group. As the requirements of the Sub-Group had evolved, proposals were put forward to amend its meeting schedule and purpose.

RESOLVED that the proposals to change the meeting schedule and the purpose of the JSNA Sub-Group be APPROVED.

The meeting started at 2.00 pm and ended at 3.45 pm

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Minutes

Oldham Leadership Board

Wednesday, 20 April 2016, 10 am until 12 noon
Harry Burns Suite, First Choice Homes, Union Street, Oldham

Present:

Cllr Jean Stretton	Leader, Oldham Council
Carolyn Wilkins	Chief Executive, Oldham Council
Alan Higgins	Oldham Council
Helen Lockwood	Oldham Council
Ben Gilcrest	Action Together
Denis Gizzi	Oldham Clinical Commissioning Group
Caroline Drysdale	Pennine Care NHS Foundation Trust
Wayne Wright	Probation
Cath Green	First Choice Homes
Supt Denis Worth	Greater Manchester Police
Jon Aspinall	Greater Manchester Fire and Rescue
Alun Francis	Oldham College
John Wilkes	Pennine Acute
Vivien Robinson	Department of Work and Pensions (JCP)
Jeremy Broadbent	Oldham Business Leaders Group
Jonathan Yates	Oldham Citizens Advice Bureaux
Cllr Barbara Brownridge	Oldham Council
Cllr Eddie Moores	Oldham Council
Emma Alexander	Oldham Council
Maggie Kuddefelt	Oldham Council
Tom Stannard	Oldham Council
Carrie Sutton	Oldham Council
Jackie Wilson	Oldham Council
Vicky Sugars	Oldham Council

Apologies:

Cllr Howard Sykes	Oldham Council
Dave Benstead	Oldham Business Leaders Group
CS Caroline Ball	Greater Manchester Police
Jayne Clarke	Oldham Sixth Form College
Liz Windsor-Welsh	Action Together

1	<p>Minutes and matters arising from meeting on 10 December 2015</p>
	<p>The minutes of the meeting of 10 December 2015 were agreed as a correct record of proceedings.</p> <p>It was noted that the February meeting of the Board was cancelled and that some of the items had been rolled over to this meeting.</p>
2	<p>The Oldham Education and Skills Commission and the Work and Skills Strategy</p>
	<p>Tom Stannard, Director of Enterprise and Skills and Carrie Sutton, Director of Education and Early Years, Oldham Council jointly presented an item of the Oldham Education and Skills Commission and the emerging Work and Skills Strategy – with further input from Alun Francis, Principal at Oldham College.</p> <p>The following points were made:</p> <ul style="list-style-type: none"> • That the Locality Plan for Health and Social needed to incorporate more workforce planning and link across to the Economy and Skills cluster. • That education and skills needed to be incorporated into the place working and thriving communities work – as the skills agenda at the local level is dynamic, especially with new communities in Oldham. • The health link, for example, the Greater Manchester Working Well Pilots needs to be more apparent in the strategy. • The work of the GM Workforce Executive and skilling of public sector workforce needs to be incorporated. • The Academy plans and a changing school performance system will make it more difficult for Oldham to create and effectively manage a new education and skills system. • Skills have improved in Oldham but we don't retain our highly skilled residents – therefore highlighting the importance of both place marketing and the Spatial Framework. • The strategy needed to be considered in the context of the NE Manchester Economic Review. • That Oldham needed to grow its apprenticeship offer. • That 'in work progression', apprenticeships, workforce, spatial planning, the NE Manchester Economic Review were themes the Oldham Leadership Board needed to consider. <p>Alun Francis, Oldham College, asked Board members to pledge support as employers and providers to the Oldham Apprenticeship Vacancy Campaign and details were circulated.</p>
	<p>AGREED/ACTION</p> <ol style="list-style-type: none"> 1. That members of the Oldham Leadership Board consider pledging to support Oldham's Apprenticeship Vacancy Campaign 2. That 'in work progression', workforce, apprenticeships, Spatial Framework and

	<p>the GM NE Economic Review be added to the Forward Plan for the Oldham Leadership Board and relevant clusters</p> <p>3. That the complete Work and Skills Strategy be sent to the Oldham Leadership Board for sign off.</p>
3	Thriving communities and the place based early adopter
	<p>Cath Green, Chief Executive of First Choice Homes (and chair of the Co-operatives and Neighbourhoods Commissioning Cluster) and Helen Lockwood, Executive Director for Neighbourhoods, Oldham Council presented an item on the partnerships thriving communities work and the place based early adopter in Holts and Lee's.</p> <p>Board members stated that:</p> <ul style="list-style-type: none"> • The thriving communities work directly links to the Locality Plan for Health and Social Care Devolution. • We need to consider funding options to support this work from both the GM Transformation Fund (health and social care) and the seed money available for place working from the GM Reform Board. • The learning from the Chadderton (health and social care) pilot needs to be incorporated into the early adopter. • Progress was being made in establishing the multi-agency teams but we still needed to work through the practicalities of setting the team up. • The pilot needed to ensure that elected members were involved and linked into district planning and budgets. <p>In addition:</p> <ul style="list-style-type: none"> • Probation asked to be involved and to link this in with the offending/re-offending agenda. • Job centre Plus offered the support of the Troubled Families Employment Advisors • Pennine Care offered to look at the role of staff including mental health nurses. • Cath Green asked that Board members to ensure that participating staff within their organisations all have the right permissions for taking part in the early adopter and a mechanism for feeding back within their organisations. • Carolyn Wilkins requested that she meets personally with the multi-agency team to talk about roles and permissions.
	<p>AGREED/ACTION</p> <ol style="list-style-type: none"> 1. That the Co-operatives and Neighbourhoods Commissioning Cluster consider funding from GM for the thriving communities work. 2. Those individual partners with offers to make to the early adopter approach Supt Denise Worth, GMP - as the project team lead for the multi-agency team. 3. That all Board members involved in the early adopter consider conversations with their people about permissions and an effective feedback loop within their organisations

	4. That the new team meet with Carolyn Wilkins to do this before the go live date.
4	Greater Manchester Reform Board and the Oldham Leadership Board
	<p>Dr Carolyn Wilkins, Chief Executive, Oldham Council informed the Board of the changes to the Greater Manchester Public Service Reform Board (now called the Reform Board) and their new terms of reference.</p> <p>Board members discussed the role of the Oldham Leadership Board in taking on the function of a reform board and being the accountable body for Oldham that feeds into Greater Manchester on its reform progress and ambitions.</p> <p>Board members agreed that the partnership was already making significant progress on delivering reform ambitions and this needed to be formalised in the terms of reference and focus for the Board. It was also agreed that we needed a more formalised GM briefing to Board members and feedback loop from the Board to GM.</p> <p>Board members also discussed private sector representation on partnership and it was agreed that this be taken up through the review of the Economy and Skills cluster</p>
5	AGREED/ACTION
	<ol style="list-style-type: none"> 1. That the terms of reference for the Oldham Leadership Board be amended to reflect the reform function. 2. That a briefing be produced in advance of the Oldham Leadership Board on relevant Greater Manchester developments. 3. That formal feedback is made back through to Greater Manchester from the Oldham Leadership Board on progress made. 4. The review of the Economy and Skills cluster considers strengthening our private sector role as a partnership.
7	Co-operative borough
	<p>Jackie Wilson, Head of Strategy, Policy and Partnerships, Oldham Council informed the Board of plans to reflect, review and reset the co-operative ambition for the borough.</p> <p>This included a stocktake review, a co-operative conversation and celebration and a five year view that will also inform the work of the Oldham partnership and its reform work going forward.</p> <p>Board members commented that this was a good idea and that they would be happy to participate in the review.</p>
	AGREED/ACTION
	<ol style="list-style-type: none"> 1. That partners are contacted individually to get views on the co-operative review and conversation. 2. That the five year forward view be taken back to the Board when complete – to help inform the partnerships priorities.
	Date of next meeting
	23 June 2016, 10am until 12noon, Crompton Suite, Civic Centre, Oldham



**GREATER MANCHESTER WASTE DISPOSAL AUTHORITY
AUTHORITY MEETING - BUDGET SETTING
12TH FEBRUARY 2016, 11.00 AM, CIVIC CENTRE, OLDHAM**

Present:	Councillor	Piddington (in the Chair)
	Councillors	Alexander, Cornes, Emmott, Fitzpatrick, Godwin, Gordon, Hunt, Jones, Merrett, C Murphy, N Murphy, Peel, Piddington, Price, Quinn, Sherrington, Skillen, Young and Zaman
	Officers	Clerk to the Authority, Treasurer & Deputy Clerk, Director of Contract Services, Director of Resources & Strategy, Solicitor, Deputy Treasurer, Head of Corporate Services and Head of Finance
Apologies:	Councillors	All Members were present
	Officers	All Officers were present

M44 Urgent Business, if any, introduced by the Chair

There was no urgent business introduced by the Chair.

M45 To receive Declarations of Interest in any contract or matter to be discussed at the meeting

There were no declarations of interest received at the meeting.

M46 Public & Members' Question Time (limited to 15 minutes)

No questions were received from the public or Members.

M47 Exclusion of Press and Public

RESOLVED: That, in accordance with Section 100(4) of the Local Government Act 1972, the public and press are excluded from the meeting at this juncture for the following business on the grounds that it involves the disclosure of exempt information as defined in the respectively indicated paragraph(s) of Part 1 of Schedule 12A of the Act.

It would not be, on balance, in the public interest to disclose this information to the public and press for the reasons indicated within the report(s).

M48 Budget 2016/17 and Medium Term Financial Plan to 2020/21 - Commercial Considerations

Consideration was given to the joint report of the Clerk, Treasurer & Deputy Clerk and the Director of Contract Services which, set out commercial considerations in respect of the 2016/17 and beyond budget and Levy prospects. It was noted that all matters contained in this report had been appropriately summarised in the complementary open Budget and Levy report so that all relevant information was included in a single place, to facilitate formal decision making. This also ensured that the Authority was, in so far as possible, delivering on its aim to be open and transparent.

The report covered the following areas:

- a) 2016/17 and facility performance rectification works;
- b) facility optimisation;
- c) budget reduction measures; and
- d) commercial risk assessment and Balances.

The Solicitor to the Authority reminded Members, that following legal advice in terms of budget considerations, all matters were of a confidential nature and should not be discussed outside of the meeting. In light of this, the Head of Corporate Services advised Members that they would need to sign a Confidentially Declaration form that would be mailed to Members in due course. The Vice-Chair suggested and Officers agreed that the Leaders' Waste Task Group (LWTG) would also be asked to sign a form.

The Clerk to the Authority introduced the item and explained that this budget was the final year of the three year agreement with the Association of Greater Manchester Authorities (AGMA), which was approved in January 2014. It was reported there would be a Levy spike in 2017/18 and the report set out details on how that was being addressed.

Following the Clerk's introduction, the Treasurer & Deputy Clerk and Director of Contract Services provided Members with a verbal summary to accompany the report. Members' attention was drawn to paragraph 6.4 of the report and Members agreed that following the update at the meeting, recommendation c) within the report be amended to ensure the option was fully evaluated by June 2016.

Officers provided Members with further clarification in relation to repairs at facilities, landfill and environmental impacts, advisor costs, the Levy increase in 2017/18, the Circular Economy, the Combined Authority and the European Union (EU).

A discussion took place about recycling in high rise buildings and how work in Milan had reached a recycling participation rate of 85%. The Director of Contract Services agreed to provide Members with a case study about the Milan model.

Members thanked Officers for the comprehensive report.

In accordance with the Authority's Constitution (paragraph 18.5 Voting), the Head of Corporate Services conducted a named vote, which was recorded as follows:

For: Alexander, Cornes, Emmott, Fitzpatrick, Godwin, Gordon, Hunt, Jones, Merrett, C Murphy, N Murphy, Peel, Piddington, Price, Quinn, Sherrington, Skillen, Young and Zaman;

Against: none; and

Abstained: none.

RESOLVED: That the Authority:

- a) endorses the budget assumptions for 2016/17 as set out in Section 4 of the report and the associated critical judgements in relation to the MTFP;
- b) notes the on-going work to improve facility performance and optimisation to deliver best value for money as set out in Section 5 of the report;

- c) approves the continued development of budget reduction measures, as set out in Section 6 of the report, the approach being taken to scrutinise these via external expert inputs, and overseen by the Leaders' Waste Task Group (WTG) and approves the actions proposed in the verbal update in paragraph 6.4 of the report, by delegating to the Clerk (in consultation with the Chair and Vice-Chair (Chair of the Waste Management Committee)) all necessary actions (including, if appropriate, action under the Special Urgency Provisions) to ensure that this alternative savings option is fully evaluated by June 2016, so as to enable it to be assessed against other options, which are being produced to that timeline; and
- d) agrees the detailed risk assessment, proposed general Balances position and mitigations being employed, as set out in Section 7 of the report.

M49 Authority to pass resolution to open the meeting up to the Press and Public

RESOLVED: That the meeting be opened to the press and public for the remaining items contained within the agenda.

M50 Budget and Levy 2016/17 and Medium Term Financial Plan to 2020/21

Members considered the joint report of the Clerk, Treasurer & Deputy Clerk and the Director of Contract Services that sought agreement for a MTFP for a five year period to 2020/21.

It was explained that those plans would be delivered by:

- a) seeking agreement to the 2016/17 net budget requirements (Section 8 of the report); and allocation of the net Levy to constituent Districts in accordance with the Inter-Authority Agreement (IAA) methodology (paragraph 8.3 of the report);
- b) approving the use of the MTFP Reserve to:
 - i) provide for £21.5m support to the 2016/17 budget requirement, and hence deliver a zero percent average Levy increase for 2016/17; and
 - ii) use the balance of that Reserve (£9.1m) to partially support the 2017/18 budget requirement, producing an average Levy increase forecast of 9.6%.
- c) noting the potential for 7.6% increase in Levy in 2018/19 (due to no support from the MTFP Reserve being available), before returning to a normative level of 2.5%, which is around 70% of predicted annual inflation (as measured by the Retail Price Index, excluding mortgages (RPIx)); and
- d) approving the process for development of further budget reduction measures, as set out in paragraph 7.2, with the aim (in so far as possible) of mitigating spikes in Levy in 2017/18 and 2018/19 noted above at (b) (ii) and (c).

The Treasurer & Deputy Clerk introduced the report and advised verbally at the meeting, that the predicted overspend of £2.5m in 2015/16, now appeared likely to increase as a result of the impact of flooding. In light of this, Members agreed that recommendation a) within the report be amended to reflect the update.

Officers provided Members with clarity about the European Union's (EU's) Solidarity Fund and if this could be used to mitigate increased costs at Household Waste Recycling Centres (HWRCs) during the flood periods. It was explained that the Government could potentially claim. However, the claim needed to be made by a Minister, within 12 weeks after the first side effects became clear from the disaster. The Deputy Treasurer added that funding was available to Authorities under the Bellwin Scheme. Councils could apply to have 100% of their costs above the threshold reimbursed. If the Government did apply for Solidarity funding then it could offset the money incurred. However, if the costs were more than £50m, then it was uncertain where the funds would come from. In terms of the Authority, it would need to bear any cost increases directly, and this could mean a further increase in the 2015/16 overspend.

A Member added that a £500 flood grant was available to individual home owners to build resilience in the future and cover flood recovery costs. The Member also pointed out that HWRCs were inundated with debris items following the floods, and it would be beneficial if funding was also available to offset these costs.

Following, the targeted campaign in Rochdale, a Member reported that recycling had reached 40%, which was very good news.

In accordance with the Authority's Constitution, the Head of Corporate Services conducted a named vote, which was recorded as follows:

For: Alexander, Cornes, Emmott, Fitzpatrick, Godwin, Gordon, Hunt, Jones, Merrett, C Murphy, N Murphy, Peel, Piddington, Price, Quinn, Sherrington, Skillen, Young and Zaman;

Against: none; and

Abstained: none.

RESOLVED: That the Authority:

- a) notes the proposed revised budget for 2015/16, which requires use of an additional £2.492m of MTFP Reserve, due to overspends in the year as set out in Section 6 of the report and from the verbal update at the meeting the potential for the overspend level to be higher mainly due to the effects of flooding;
- b) approves actions in train to seek to identify cost savings in the Recycling & Waste Management Contract (the Contract) as set out in Section 7 of the report;
- c) approves the 2017/18 Trade Waste rate at £89.40 (i.e £87.30 plus 2.4%), as set out in paragraph 8.6 of the report, to allow forward planning by Districts;
- d) agrees the Capital Programme 2016/17 to 2018/19 as set out as Appendix C of the report and inclusion of the consequential revenue effects in the budget and Levy from 2016/17 (paragraph 8.7 of the report);
- e) approves the Procurement Plan 2016/17 and delegate the implementation of the Plan to the Treasurer & Deputy Clerk as set out in paragraph 8.8 and Appendix D of the report;
- f) agrees the base budget for 2016/17 of £182.641m (3.75% increase), and a Levy requirement of £161.103m (a zero percent increase) (Section 8 and Appendices A to H of the report);

- g) notes the expected Levy increase in 2017/18 of 9.6%, 2018/19 rise of 7.6% (both due to the unwinding of MTFP Reserve support), before returning to an inflationary linked 2.5% increase in 2019/20 and 2.6% increase in 2020/21 (Section 9 of the report);
- h) notes the risk position set out in the Balances Strategy, and the support that that provides to require Balances be retained at their current £9.4m level (Sections 10 and 15, and Appendix F of the report);
- i) agrees the updated IAA schedules (1 and 3) and Levy apportionments as set out in paragraph 8.3 and Appendices B(1) and B(2) of the report;
- j) approves the instalment dates for receipt of Levy payments from the constituent Districts set out in Appendix I of the report; and
- k) notes the proposals to review charging policies, as set out in paragraph 8.9 of the report, at the 18th March 2016 Authority meeting.

The Member from Stockport advised that he had been asked to be the Mayor of Stockport in 2016/17 and that after 16 years' service on the Authority reported that it would be his last Authority meeting. He expressed his thanks to Officers and his fellow Members for the best public experience of his life. He added that all Members had been engaged and they should be proud of the work they have done for residents in Greater Manchester. He specifically thanked the Chair (and previous Chair) of the Authority for their leadership, which had been politically unbiased. The Member was very sorry to leave the Authority. Members showed their appreciation with a round of applause.

The Vice-Chair (Chair of the Waste Management Committee) responded and thanked the Member for his hard work whilst serving on the Authority. He was praised for his cross party working relationships and his integrity. The Chair applauded the Member's commitment and stated that he had always been a positive contributor. The Chair wished him good luck as the Mayor of Stockport.

The meeting opened at 11.00 am and closed at 12.16 pm.

GMWDA

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Present:	Councillor	Piddington (in the Chair)
	Councillors	Cornes, Hunt, Jones, C Murphy, N Murphy, Peel, Quinn, Sherrington and Zaman
	Officers	Treasurer & Deputy Clerk, Director of Contract Services, Director of Resources & Strategy, Solicitor, Deputy Treasurer, Head of Corporate Service and Senior Corporate Services Officers - Governance and Information Management
Apologies:	Councillors	Alexander, Emmott, Fitzpatrick, Gordon, Merrett, Price and Young
	Independent Member	Njoroge
	Officer	Clerk to the Authority

M51 Urgent Business, if any, introduced by the Chair

There was no urgent business introduced by the Chair.

M52 To receive Declarations of Interest in any contract or matter to be discussed at the meeting

There were no declarations of interest received at the meeting.

M53 Audit & Standards Committee Annual Report for the 2015/16 Municipal Year

Members considered the report of the Independent Chair of the Audit & Standards Committee, which was presented by the Treasurer & Deputy Clerk in light of both the Independent Chair and Deputy Chair's absence.

The report outlined the work undertaken by the Audit & Standards Committee during the last Municipal Year in the form of an Annual Report (Appendix A), in discharging its terms of reference and hence providing assurances to Members about the effectiveness of the Authority's Corporate Governance objectives.

The Treasurer & Deputy Clerk advised Members that the Committee also undertook, in the restricted part of the agenda, a role of monitoring the Authority's Senior Lending into its own Private Finance Initiative (PFI) project. In carrying out this work of scrutinising the Authority's role as a lender to its own PFI scheme, the Committee had formed the view that its own terms of reference, and those of the Waste Management Committee, should be sharpened to provide for greater clarity around their respective roles in relation to the Contract as set out in paragraph 6.1 (d) of the report. The Independent Chair of the Audit & Standards Committee wanted Members to understand that the Committee was limited to protecting the Authority's lending and the Vice-Chair (Chair of the Waste Management Committee) confirmed that his Committee's role was to protect the Authority's Contractual interests.

Members of the Audit & Standards Committee present at the meeting echoed the Treasurer & Deputy Clerk's comments and added that control within the Authority was more than satisfactory. They further commented that there were thorough discussions at Committees, backed-up with good Member training sessions.

RESOLVED: That the Authority:

- a) notes the work of the Committee and assurances provided for 2015/16; and
- b) confirms the allocation of responsibilities between the Waste Management Committee and Audit & Standards Committee respectively in relation to the monitoring of the Recycling & Waste Management Contract (the Contract) as set out in paragraph 6.1 (d) of the report.

M54 To approve the minutes of the last meetings held on 11th December 2015 and 12th February 2016

RESOLVED: That the minutes of the meetings dated 11th December 2015 and 12th February 2016 (Budget Setting) are approved as a correct record.

M55 Public and Member Question Time (limited to 15 minutes)

There were no questions received at the meeting.

M56 Treasury Management Strategy (TMS) Statement, Minimum Revenue Provision (MRP) Policy Statement and Annual Investment Strategy 2016/17

Members considered the report of the Treasurer & Deputy Clerk, which set out the Authority's approach to and strategy for Treasury Management in 2016/17.

The Deputy Treasurer presented the item and explained that the Authority was required to receive and approve three main reports each year, which incorporated a number of policies, estimates and actuals. This report was the most important report and covered Capital Plans, a MRP policy, the TMS and investment strategy for the forthcoming financial year.

It was explained that the Authority was expecting to take on new borrowings in 2016/17 and 2017/18. The Authority's Medium Term Financial Plan (MTFP) would be utilised and its surplus cash reserves used to support the Levy. The report also gave comments on economic interest rates and it was envisaged that the interest rate would be 0.5% when the Authority would need to borrow. A Member expressed that share prices were going down, and could have an impact on interest rate variations.

A Member commented that at the Treasury Management training session on 20th January 2016, Members were advised that the Authority had room to borrow and it was suggested that the Public Works Loan Board (PWLB) would be a good option.

RESOLVED: That the Authority:

- a) approves the TMS Statement, MRP Policy Statement and Annual Investment Strategy 2016/17;

- b) approves the general delegation to the Treasurer & Deputy Clerk, in consultation with the Chair and Vice-Chair (Chair of the Resources Committee), to take any action necessary to make sure the Authority position is safeguarded which may involve stepping outside the approved strategy be continued in 2016/17. Any action to be reported to Members as soon as practicably possible by e-mail; and
- c) approves the Treasury Management Practices as updated at Appendix 7.

M57 Recycle for Greater Manchester (R4GM) and the Authority's own 2016/17 Communications and Engagement Action Plans

Consideration was given to the joint Report of the Treasurer & Deputy Clerk and Director of Contract Services that sought agreement for the 2016/17 Communication and Engagement Action Plan, as considered in detail, and broadly endorsed (in this updated form) by Waste Management Committee, at its 3rd March 2016 meeting.

The Director of Contract Services introduced the item and explained that the budget was £801k and the Authority's contribution was £416k, which included targeted campaigns and social media. The report set out the Authority's plans and also proposed a partnership with the Waste Resources Action Programme (WRAP), partially match-funded by the Authority from the 2015/16 underspend. The report also sought approval of the 2016/17 Action Plan, the Authority's own activities in the community and communications area and approval of the WRAP partnership via a delegation to the Treasurer & Deputy Clerk.

RESOLVED: That the Authority:

- a) agrees and approves the R4GM Action Plan 2016/17, endorsed by the Waste Management Committee, as set out in Appendix B of the report and delegates to the Director of Contract Services, (in consultation with the Chair of the Waste Management Committee), approval of the final version, once project plans with Individual Districts are finalised;
- b) approves the proposed Authority own activities in the community and communications areas as set out in Section 5 of the report, including the redirection of additional underspend from the R4GM Action Plan 2015/16 to support and develop the proposals with WRAP as set out in paragraph 5.2 (g) of the report; and
- c) delegates to the Treasurer & Deputy Clerk (in consultation with the Chair of the Authority and Vice-Chair (Chair of the Resources Committee) approval of the final Memorandum of Understanding (MoU) with WRAP to secure support for wider waste partnership working and obtain match funding for a food pilot.

M58 Business Plan 2016-2020

The Authority considered the joint report of the Treasurer & Deputy Clerk and the Director of Contract Services that asked Members to consider the Authority's revised style Business Plan for 2016-2020.

RESOLVED: That the Authority:

- a) approves the public facing Business Plan attached at Appendix A of the report; and
- b) delegates to the Head of Corporate Services approval to finalise the Plan (Appendix B of the report) to take account of comments at the meeting and decisions on governance arrangements.

M59 Review of the Governance Arrangements for 2015/16 and Proposed Changes for 2016/17

Consideration was given to the report of the Head of Corporate Services that set out the findings of the governance review for 2015/16 and as a result of the findings requested Members to consider a number of changes that the Authority might wish to implement for the 2016/17 Municipal Year.

The Head of Corporate Services informed Members that an audit had taken place to look at the impact of the new changes from this year. In terms of training, it was explained that this aspect had been disappointing as the Authority had not managed to get the right Members to see the facilities. In light of this, it was proposed that core briefings would be provided prior to Authority meetings to help with decision making. Multi-site visits would also be considered. The new agenda packs had made a significant difference to the size of agendas and length of meetings. It was reported, that overall, the current year worked well and learning would be applied to next year.

Members supported the new training arrangements. The Head of Corporate Governance explained that visits to facilities by clusters of Members would be considered in the future.

RESOLVED: That the Authority:

- a) Subject to Members comments about seeking to identify individual training needs and offer tailored dates, agrees the new training package as set out in paragraph 5.3 of the report;
- b) notes the attendance data for the 2015/16 Municipal Year for all meetings/training sessions and requests that the Head of Corporate Services send the data to each District Council; and
- c) agrees, in principle, to the proposed changes of the Constitution ahead of formal adoption of the 2016/17 Constitution at the Authority's Annual General (AGM) meeting on 10th June 2016.

M60 Pay Policy Statement 2016/17, in Relation to the Localism Act 2011

The Authority considered the report of the Director of Contract Services that asked the Authority to agree the Pay Policy Statement 2016/17 that was attached to the report at Appendix 1 as recommended by the Resources Committee on 1st March 2016.

Members asked that the policy be amended to reflect the Authority's aspiration and commitment to be an accredited Living Wage provider and that the Authority was working towards that. The Head of Corporate Services reassured Members that this would be reflected in the Authority's Contract Procedure Rules and would remind Officers to be mindful during any procurement process. The Treasurer & Deputy Clerk advised that this would best be placed in the People Strategy and Members agreed with the suggested approach.

RESOLVED: That the Authority approves the Pay Policy Statement 2016/17 (Appendix 1 of the report) and delegates any administrative updates in relation to the 2016 pay settlement to the Head of Organisational Development & Administration.

M61 People Strategy and Annual Plan 2016/17

Members considered the report of the Director of Contract Services that asked Members to review and approve the People Plan Strategy (Appendix A) and People Action Plan (Appendix B).

In light of the discussions above (M60), it was agreed that recommendation a), would be amended to incorporate Members comments in terms of the National Living Wage.

Regarding recruitment, a Member asked if funds were set aside for this and if it was not used could it be used for training. The Treasurer & Deputy Clerk explained that there was not a specific budget for recruitment. However, there was a general training budget that was controlled by the Business Management Team. He also reassured Members that through the appraisal process this took account of any staff development needs.

RESOLVED: That the Authority:

- a) subject to the inclusion of a National Living Wage Statement approve the People Plan Strategy (Appendix A of the report); and
- b) approves the People Action Plan 2016/17 (Appendix B of the report).

M62 Health and Safety Action Plan 2016/17

Members considered the report of the Director of Contract Services that asked Members to consider and approve the Authority's Health & Safety Action Plan 2016/17 (Appendix A).

The Director of Contract Services informed Members that the Authority would be undertaking a review of the Health and Safety management system that would identify areas for improvement, which would then be reflected in the Plan. It was noted that the review would take place in April 2016 and would look at key areas. Any recommendations resulting from the review would be considered by the Waste Management Committee.

RESOLVED: That the Authority approves the Health & Safety Action Plan 2016/17 (Appendix A of the report).

M63 Asset Management Strategy and Annual Action Plan

Members considered the report of the Director of Contract Services that asked Members to review and approve the Asset Management Strategy and Asset Management Action Plan 2016/17 attached at Appendices 1 and 2 respectively.

It was noted that the full strategy set out how the Authority would make the most of its assets and the Annual Plan set out what action was needed to deliver these objectives.

RESOLVED: That the Authority:

- a) endorses the Asset Management Strategy 2016/19 (Appendix 1 of the report); and
- b) approves the Asset Management Action Plan 2016/17 (Appendix 2 of the report).

M64 Minutes and Reports for Noting/Consideration

Members considered the open minutes and reports for noting contained within the agenda (Part 2). As there were no questions raised by Members, the Authority noted the information presented within the agenda.

RESOLVED: That the Authority notes the information presented within the agenda (Part 2).

M65 Exclusion of Press and Public

RESOLVED: That, in accordance with Section 100(4) of the Local Government Act 1972, the public be excluded from the meeting at this juncture for the following business on the grounds that it involves the disclosure of exempt information as defined in the respectively indicated paragraph 3 and that it would not be, on balance, in the public interest to disclose the information to the public because disclosure would be likely to breach the reasonable requirements of companies to commercial confidentiality at this stage of the procurement process.

M66 Annual Review of the Risk Register

Consideration was given to the report of the Director of Contract Services that provided the Authority with its annual review of the Risk Register.

A Member suggested, and Officers agreed, that for the future the Register would be split out to identify which aspects the Authority could directly control or influence.

RESOLVED: That the Authority:

- a) notes the report;
- b) approves the Risk Register (Appendix A of the report); and
- c) notes the risks that remain unchanged following mitigation (Appendix B of the report).

M67 Recycling & Waste Management Contract: Update Report

The Solicitor to the Authority advised Members that the report contained material that was of the utmost commercial sensitivity and was subject to Legal Professional Privilege. Any disclosure of the information contained in the report might seriously impact upon the Authority's commercial standing and/or legal position in taking forward the actions, discussions and proposals contained within the report. Members were prompted to sign the Confidentiality and Insider Information Declaration they had been provided with.

Members considered the joint report of the Treasurer & Deputy Clerk and Director of Contract Services that provided the Authority with an update on key aspects of the Recycling & Waste Management Contract (the Contract) including tank rectification progress, performance data and progress updates on the review of Contract efficiencies and savings being carried out through the Leaders Waste Task Group (LWTG).

Members' attention was drawn to paragraph 7.2.3 c) of the report. It was explained that following discussions with Chief Officers on 11th March 2016, an additional recommendation e) had been added to the report for consideration.

A Member asked if the Authority was claiming EU Solidarity Funding to offset flood costs. The Treasurer & Deputy Clerk explained that discussions had taken place with Treasurers about the ability to utilise the Belwin fund. Four Districts were over the reshold for funding and the Authority was working on a robust audit trail to enable them to claim back that money. The Authority was trying to minimise the cost.

A discussion took place about the hydrolysis tank defect rectification plans production. Members suggested, and Officers agreed, that recommendation a) of the report be amended to reflect their concern about the lack of progress in this area.

A Member suggested that black bag waste, when delivered to HWRC sites, was investigated by site operatives as there could be items to recycle. It noted that this option would be discussed with the Authority's contractors as they had experience of this at one of their other contracts. Feasibility and practicalities would also need to be considered.

RESOLVED: That the Authority:

- a) whilst noting the report, expressed its disappointment at the lack of progress with the production of the hydrolysis tank defect rectification plans;
- b) notes, subject to the verbal update, excellent initial progress on Contract efficiencies (Section 7 of the report) and endorses the direct engagement proposals for Leaders/Chief Executives set out in paragraph 7.4 of the report;
- c) notes the progress being made on refinancing;
- d) approve the introduction of measures to deal with potential trade waste abuse, as set out in paragraph 9.9 of the report; and
- e) approve the appointment of Local Partnerships and the acceptance of £30k partial match funding, to undertake a review of differentiated collection regimes, as approved in principle at the 11th December 2015 meeting of the Authority. In approving the appointment of Local Partnerships, the Authority is waiving its Contract Procedure Rues by virtue of there being value for money reasons that justify the exemption.

The Chair explained that Councillor Merrett was standing down as a Councillor and she was thanked for her work on the Authority during the Municipal Year.

Members were informed that this was the Director of Resources & Strategy last Authority meeting before his retirement on 31st March 2016. The Chair thanked the Director for his support and said that he would be sorely missed especially his experience, skills and sense of humour. The Vice-Chair (Chair of the Waste Management Committee) echoed the Chair's comments and on behalf of all Members wished the Director the very best for the future. Mention was also made to the achievements of the Director and how he had left a legacy with the solar farm at Salford Road, Over Hulton and new Offices for the Authority.

In response, the Director thanked Members for their support. He expressed that he was leaving the Authority in capable hands of fantastic Officers and thanked his colleagues. He advised that his work on the Authority had been enjoyable; everybody, both Members and Officers, had worked as a team, with mutual trust and respect and, together had achieved a tremendous amount. The future, for the Director, would give much time to reflect, enjoy and spend time with his first grandchild.

The meeting opened at 11.00 am and closed at 12.19 pm.

GMWDA

Item No.3

DRAFT MINUTES OF THE POLICE AND CRIME PANEL HELD ON FRIDAY 29 JANUARY 2016 AT TAMESIDE COUNCIL

MEMBERS PRESENT-

BOLTON COUNCIL	Councillor Cliff Morris
BURY COUNCIL	Councillor Mike Connolly (Chair)
MANCHESTER CC	Councillor Richard Leese
OLDHAM COUNCIL	Councillor Jean Stretton
ROCHDALE COUNCIL	Councillor Richard Farnell
SALFORD CC	Councillor David Lancaster
STOCKPORT MBC	Councillor Iain Roberts
TAMESIDE MBC	Councillor Kieran Quinn
TRAFFORD COUNCIL	Councillor Sean Anstee
WIGAN COUNCIL	Councillor Peter Smith

ALSO PRESENT

Tony Lloyd	Police and Crime Commissioner
Jim Battle	Deputy Police and Crime Commissioner
Mr. Ian Hopkins	Chief Constable, Greater Manchester Police
Peter O'Reilly	GMF&RS
David Acton	GMF&RA
Adam Allen	Chief Executive Officer, OPCC

OFFICERS IN ATTENDANCE

Sir Howard Bernstein	GMCA Head of Paid Services
Richard Paver	GMCA Treasurer
Liz Treacy	GMCA Monitoring Officer
Jayne Stephenson	OPCC
Clare Regan	OPCC
Margaret Asquith	Bolton Council
Mike Owen	Bury Council
Andrew Lightfoot	Manchester CC
Carolyn Wilkins	Oldham Council
Steve Rumbelow	Rochdale MBC
Jim Taylor	Salford CC
Eamonn Boylan	Stockport MBC

Steven Pleasant		Tameside MBC
Theresa Grant		Trafford Council
Donna Hall		Wigan Council
Julie Connor)	Greater Manchester
Steve Annette)	Integrated Support Team

1. PCP/16/01 APOLOGIES

Apologies were received from Councillor Sue Derbyshire (Stockport Council), Masqood Ahmad (Independent Co-opted Member) and Mayor Ian Stewart (Salford City Council)

2. PCP/16/02 DECLARATIONS OF INTEREST

None received.

3. PCP/16/03 MINUTES OF POLICE AND CRIME PANEL MEETING – 30 OCTOBER, 2015

RESOLVED/-

1. To approve as correct record the Minutes of the meeting of the Police and Crime Panel held on 30 October, 2015.
2. To agree that Jean Stretton, Oldham Council be appointed as a member of the Panel in place of Councillor Jim McMahon MP, and to extend to Jim the Panel’s grateful thanks for his valued contribution to its work.

4. PCP/16/04 POLICE AND CRIME FORWARD PLAN 2016-17

A report was submitted by Mike Owen, Chief Executive Portfolio Lead for Police and Crime that set out a proposed Forward Plan for 2016-17 to inform the business of the Police and Crime Panel. The Forward Plan supported the Panel in meeting its statutory functions and assumed that much of the detailed work to support the Police and Crime Panel and the Police and Crime Commissioner would be undertaken by the Police and Crime Steering Group.

RESOLVED/:

That the Forward Plan 2016-17 be noted.

5. PCP/16/05 POLICE AND CRIME PRECEPT 2015/16 AND BUDGET PROPOSALS

The Panel received a report from the Police and Crime Commissioner detailing the process and context for setting the precept for 2016/17 and requesting that this be taken into account when considering the proposed precept and budget proposals for 2016/17.

The Commissioner reported that the Provisional Funding Settlement received indicated that the police grant for 2016/17 would be cut in cash terms by 0.6%. For GM this would mean a grant cut of £2.4m. Coupled with increased costs in national insurance contributions it is anticipated the saving requirement for 2016/17 is £30.2m. The Commissioner added that when considering the precept level he had to take account of rising crime levels, increasing

threats identified by the Chief Constable and the impact of the cumulative cuts since 2010. Accordingly he proposed to increase the police precept by £5 per annum for a band D property (£ 3.34 for a band A property).

The Commissioner added that he remained committed to protecting frontline policing across GM and raising the precept would allow him to provide the Chief Constable with the resources to enable him to maintain levels of police officers, PCSO's and support staff as is practicable, and in doing so would raise additional income of £3.5m, equating to the cost of 70 police constables.

The Commissioner reaffirmed his commitment to partnership working and informed the Panel that it was his intention to maintain the Community Safety Budget funding at 2015/16 levels.

A member commented that as the financial benefits are realised as a result of public service reform, there should be a system in place that allows for the benefits to be shared equally across the districts. In response the Commissioner said that a key challenge would be to adopt a total budget approach across all public sector partners and that this was something that he wished to explore going forward.

Discussion then took place regarding how the proceeds from crime are monitored and reinvested within communities and whether there was scope for monies to be applied across a broader field than GMP initiatives. The Chief Constable agreed to provide a report to a future meeting.

The Commissioner reported that he would continue to work closely with the Chief Constable to develop a new operating model which will ensure that GMP is equipped and trained for the demands of the 21st century. This will include technology such as body worn video technology and smart phones to make policing more effective and efficient.

The Commissioner informed the Panel that he had recently launched a funding scheme across GM that was aimed at communities bidding for a slice of £900,000 to build strong neighborhoods, encourage volunteering and empowering the region's young people.

RESOLVED/:

1. To note that the Police and Crime Commissioner proposes to increase the police and precept by £5 for a band D property with effect from 1 April 2016.
2. To note the latest revenue budget projections and the proposals for achieving a balanced budget for 2016-17.
3. To note the budget assumptions relating to the budgets for 2016/17 including the proposals for the Community Safety Fund.

The Panel

Chair

ITEM No.6

DRAFT MINUTES OF THE POLICE AND CRIME PANEL HELD ON FRIDAY 29 APRIL 2016 AT GREATER MANCHESTER POLICE HEADQUARTERS

MEMBERS PRESENT-

BOLTON COUNCIL	Councillor Cliff Morris
BURY COUNCIL	Councillor Mike Connolly (Chair)
MANCHESTER CC	Councillor Richard Leese
OLDHAM COUNCIL	Councillor Jean Stretton
ROCHDALE COUNCIL	Councillor Richard Farnell
SALFORD CC	Councillor David Lancaster
STOCKPORT MBC	Councillor Iain Roberts
TAMESIDE MBC	Councillor Kieran Quinn
TRAFFORD COUNCIL	Councillor Sean Anstee
WIGAN COUNCIL	Councillor Peter Smith

ALSO PRESENT

Tony Lloyd	Police and Crime Commissioner
Jim Battle	Deputy Police and Crime Commissioner
Ian Hopkins	Chief Constable, Greater Manchester Police
Peter O'Reilly	GMF&RS
David Acton	GMF&RA
Adam Allen	Chief Executive Officer, OPCC

OFFICERS IN ATTENDANCE

Sir Howard Bernstein	GMCA Head of Paid Services
Richard Paver	GMCA Treasurer
Liz Treacy	GMCA Monitoring Officer
Jayne Stephenson	OPCC
Clare Regan	OPCC
Margaret Asquith	Bolton Council
Mike Owen	Bury Council
Andrew Lightfoot	Manchester CC
Carolyn Wilkins	Oldham Council
Steve Rumbelow	Rochdale MBC
Jim Taylor	Salford CC
Eamonn Boylan	Stockport MBC

Steven Pleasant		Tameside MBC
Theresa Grant		Trafford Council
Donna Hall		Wigan Council
Julie Connor)	Greater Manchester
Steve Annette)	Integrated Support Team

PCP/16/06 APOLOGIES

Apologies were received from Ian Stewart, City Mayor, Salford City Council.

PCP/16/07 DECLARATIONS OF INTEREST

None received.

PCP/16/08 MINUTES OF POLICE AND CRIME PANEL MEETING - 29 JANUARY, 2016

RESOLVED/-

To approve as correct record the Minutes of the meeting of the Police and Crime Panel held on 29 January, 2016.

PCP/16/09 POLICE AND CRIME FORWARD PLAN 2016-17

A report was submitted by Mike Owen, Chief Executive Portfolio Lead for Police and Crime that set out a proposed Forward Plan for 2016-17 to inform the business of the Police and Crime Panel. The Forward Plan supported the Panel in meeting its statutory functions and assumed that much of the detailed work to support the Police and Crime Panel and the Police and Crime Commissioner would be undertaken by the Police and Crime Steering Group.

RESOLVED/:

That the Forward Plan 2016-17 be noted.

PCP/16/10 POLICE AND CRIME PLAN REFRESH – MAY 2016 - DECEMBER 2017

The Panel received a report from the Police and Crime Commissioner detailing the police and crime plan refresh for 2013-17,

The Police and Crime Commissioner introduced the report indicating that there have been no substantive changes to any of the plan's objectives, however, the plan has been updated to better reflect the context of devolution and set out the key priorities and an ambitious programme of change that puts people of GM at its heart and places a duty on the police to continue to work with partners and communities to build resilience and safer communities.

The Commissioner added that in the light of recent media coverage regarding anti-Semitism that he and GMP would continue to provide the necessary support to Jewish communities across GM working in partnership with the Community Security Trust. He wished to place on record his thanks to both the Deputy Police and Crime Commissioner and Chief Executive Officer, OPCC for driving forward and making the Plan effective.

Key points, questions and comments raised during discussion included:

Members were reassured by the Commissioner's comments regarding GMP's response to anti-semitism and that GMP was very much embedded in the public service reform agenda.

In light of the recent coroner's enquiry into the Hillsborough disaster, members were reassured that the plan emphasised the need for transparency and accountability going forward. The Commissioner added that this was something the Chief Constable would continue to drive forward across all aspects of the policing service. He also wished to place on record his thanks for the work undertaken by the OPCC Ethics Committee

RESOLVED/-

That the Panel was content with the Police and Crime Plan refresh as it was presented and did not require the Police and Crime Commissioner to consider any amendments.

PCP/16/11 GM POLICE AND CRIME PANEL ARRANGEMENTS

A report was submitted from Mike Owen, Chief Executive Portfolio Lead for Police and Crime that explored the Police and Crime Panel arrangements, issues for consideration and options for GMPCP following the appointment of Greater Manchester's Police and Crime Commissioner as the Interim Mayor of GM.

RESOLVED/-

1. That approval be given to the continuation of the Panel as it is currently constructed.
2. That the Panel should receive a further report that reviews the arrangements again once a Mayor for GM has been elected in May 2017.
3. The Panel places on record their appreciation for all the work undertaken by Councillor Mike Connolly, Portfolio Leader for Police and Crime and wishes him well for the future. In addition Councillor Connolly thanked Panel members, the OPCC, the Independent panel members and other officers for their support and commitment.

The Panel

Chair

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**MINUTES OF THE GREATER MANCHESTER COMBINED AUTHORITY
MEETING HELD ON FRIDAY 26 FEBRUARY 2016 AT LEIGH SPORTS
VILLAGE, LEIGH**

GM INTERIM MAYOR	Tony Lloyd (in the Chair)
BOLTON COUNCIL	Councillor Cliff Morris
BURY COUNCIL	Councillor Mike Connolly
MANCHESTER CC	Councillor Richard Leese
OLDHAM COUNCIL	Councillor Jean Stretton
ROCHDALE MBC	Councillor Allen Brett
SALFORD CC	City Mayor Ian Stewart
STOCKPORT MBC	Councillor Sue Derbyshire
TAMESIDE MBC	Councillor Kieran Quinn
TRAFFORD COUNCIL	Councillor Sean Anstee
WIGAN COUNCIL	Councillor Peter Smith

JOINT BOARDS AND OTHER MEMBERS IN ATTENDANCE

GMFRA	Councillor David Acton
GMWDA	Councillor Nigel Murphy
TfGMC	Councillor Andrew Fender

OFFICERS IN ATTENDANCE

Margaret Asquith	Bolton Council
Mike Owen	Bury Council
Howard Bernstein	Manchester CC
Carolyn Wilkins	Oldham Council
Steve Rumbelow	Rochdale MBC
Jim Taylor	Salford CC
Eamonn Boylan	Stockport MBC
Sandra Stewart	Tameside MBC
Helen Jones	Trafford Council
Donna Hall	Wigan Council
Andrew Lightfoot	GM Director of Public Service Reform
Mark Hughes	Manchester Growth Company
Simon Nokes	New Economy
Adam Allen	Office of the Police & Crime Commissioner

Clare Regan
Pete O'Reilly
David Taylor
Andrea Hefferan
Steve Warrener
Liz Treacy
Richard Paver
Julie Connor
Paul Harris
Bridget Aherne
Ross MacRae

Office of the GM Interim Mayor
GM Fire & Rescue Service
GMWDA
GM Fire & Rescue Service
TfGM
GMCA Monitoring Officer
GMCA Treasurer
) Greater Manchester
) Integrated Support Team
) Integrated Support Team
)

21/16 APOLOGIES

Apologies for absence were received on behalf of Richard Farnell (Rochdale), Theresa Grant (Trafford), Steven Pleasant (Tameside).

22/16 CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS

GM Air Quality Management Area Review (Minute Ref 30/16)

The Chair explained that he had allowed this item as urgent business in order for a revised Air Quality Management Area for Greater Manchester to be considered at the earliest opportunity.

23/16 DECLARATIONS OF INTERESTS

There were no declarations of interest received.

24/16 MINUTES OF THE GMCA MEETING HELD ON 29 JANUARY 2016

The minutes of the GMCA meeting, that was held on 29 January 2016 were submitted.

RESOLVED/-

To approve the minutes of the GMCA meeting held on 29 January 2016 as a correct record.

25/16 FORWARD PLAN OF STRATEGIC DECISIONS OF GMCA

Consideration was given to a report of Julie Connor, Head of the Greater Manchester Integrated Support Team, which set out the Forward Plan of those strategic decisions to be considered over the next four months.

RESOLVED/-

To note the Forward Plan of Strategic Decisions as set out in the report.

26/16 GMCA PORTFOLIOS

Consideration was given to Leader portfolio arrangements following the resignation of Jim McMahon, Oldham MBC.

RESOLVED/-

1. To agree that the GM Interim Mayor assumes the Transport portfolio until the June 2016 Annual Meeting.
2. To agree that Councillor Jean Stretton assumes the GM Communications portfolio until the June 2016 AGM.

27/16 NORTHERN POWERHOUSE – INDEPENDENT ECONOMIC REVIEW

Councillor Richard Leese, Portfolio Lead for Economic Strategy, presented a report which provided an update to GM Leaders on the Northern Powerhouse Independent Economic Review and the development of a Northern Powerhouse Economic Narrative. An update on wider developments with the Northern Powerhouse, including initiatives from UK Trade and Investment (UKTI), the National Infrastructure Commission, HMT, and Business North was also presented.

He pointed out that that the Independent Economic Review would provide the strategic context for the ongoing work of Transport for the North in terms of creating a strong evidence base for the Northern Transport Strategy. It also provides the evidence base for why schools are so important to achieving our skills and employment challenges..

RESOLVED/-

1. To note progress with the development of the Northern Powerhouse Independent Economic Review and that they will be asked to feed into the development of the Northern Powerhouse economic narrative.
2. To note the wider developments with the Northern Powerhouse, as set out in the report.

28/16 EMPLOYMENT AND SKILLS UPDATE

Members received an update from Councillor Sean Anstee, Portfolio Lead for Skills, Employment and Worklessness on employment and skills related issues, including an update on the GM Work and Skills priorities that have been developed using GM's vision and ambition around the creation of an integrated skills and employment system and took into account the implementation of the various GM devolution deals.

In addition, information was presented on various employment and skills activities, including the Area Based Review, European Social Fund (ESF) Work Programme Co-commissioning and the Working Well Expansion.

Leaders noted that they were invited to sign the Working Well Pledge at the rise of the meeting.

In response to an enquiry, it was noted that Job Centre Plus was now operating on a Greater Manchester footprint.

RESOLVED/-

1. To note the information set out in the paper, in particular the ten GM work and skills priorities set out in Annex 1.
2. To note that Members were invited to sign the Working Well Pledge document, as set out at Annex 2 to the report, at the rise of this meeting.

29/16 EUROPEAN UNION FUNDING ISSUES UPDATE

Councillor Kieran Quinn, Portfolio Lead for Investment Strategy and Finance, presented a report which provided an update to the GMCA on the progress to date and associated issues with the Greater Manchester European Structural Investment Plan (ESIF) and the progress to date on securing Intermediate Body (IB) status for Greater Manchester.

RESOLVED/-

1. To note the update on EU funding issues.
2. To grant authority to the Portfolio Lead for Investment to make urgent representations to Ministers as needed in seeking early resolution of the issues, and if necessary to seek a meeting.

30/16 GM AIR QUALITY MANAGEMENT AREA REVIEW

The GM Interim Mayor presented a report which sought approval from GMCA to declare a revised Air Quality Management Area (AQMA) for Greater Manchester based on the extant level of exceedances of 35 micrograms per cubic metre and above. He added that the GM Strategy would be publically launched very soon.

RESOLVED/-

Members are requested to approve the declaration of a revised AQMA based on exceedances of 35 micrograms per cubic metre and above, as set out in the report.

31/16 GM HOUSING INVESTMENT FUND – INVESTMENT APPROVAL RECOMMENDATIONS

Councillor Sue Derbyshire, Portfolio Lead for Planning and Housing, presented a report which sought the approval of GMCA for a GM Housing Fund loan of £42.5m, in line with the agreed governance process for the GM Housing Fund, to WB Developments (Salford) Ltd for the delivery of its scheme at Wilburn Street Basin, Ordsall Lane (Salford), involving the construction of 491 residential units in four blocks occupying a 2.4 acre site next to the River Irwell where the cities of Manchester and Salford converge.

It was noted that planning consent for this scheme was obtained in November 2014.

RESOLVED/-

1. To grant approval of a GM Housing Fund loan of £42.5m, in line with the agreed governance process for the GM Housing Fund, to WB Developments (Salford) Ltd, as set out in the report.
2. To recommend to Manchester City Council that it prepares and effects the necessary legal agreements in accordance with its approved internal processes.

32/16 GM INVESTMENT FRAMEWORK AND CONDITIONAL APPROVAL

Councillor Kieran Quinn presented a report which sought conditional approval from the Greater Manchester Combined Authority to grant project funding loans to Sofaworks (£1,250,000) and littleblackdress (£1,000,000). Members noted that these loans will be made from recycled Regional Growth Fund (RGF) and Growing Places monies.

Members noted that further details of the projects are included as a more detailed report, considered in the confidential part of the agenda (Item 14) due to the information relating to the business affairs of the applicants

RESOLVED/-

1. To agree that the project funding application by Sofaworks, (loan of £1,250,000) be given conditional approval.
2. To grant authority to the Lead Chief Executive for Investment Strategy and Finance and the Combined Authority Treasurer to review the recommendations of the Chief Investment Officer in relation to the commercial terms of the proposed funding of the loan at 1) above and to agree the commercial terms;

3. To agree that the project funding application by littleblackdress (loan of £1,000,000) be given conditional approval and progress to due diligence;
4. To delegate authority to the Combined Authority Treasurer and Combined Authority Monitoring Officer to review the due diligence information and, subject to their satisfactory review and agreement of the due diligence information and the overall detailed commercial terms of the transactions, to sign off any outstanding conditions, issue final approvals and complete any necessary related documentation in respect of the loans at 1) and 3) above.

33/16 EXCLUSION OF PRESS AND PUBLIC

RESOLVED/-

That, under section 100 (A)(4) of the Local Government Act 1972 the press and public should be excluded from the meeting for the following item of business on the grounds that this involves the likely disclosure of exempt information, as set out in paragraph 3, Part 1, Schedule 12A of the Local Government Act 1972 and that the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

34/16 GM HOUSING INVESTMENT FUND – INVESTMENT APPROVAL RECOMMENDATIONS

Councillor Sue Derbyshire presented a report which provided further details on the proposed GM Housing Fund loan of £42.5m to WB Developments (Salford) Ltd for it Wilburn Street Basin development.

RESOLVED/-

To note the report.

35/16 GM INVESTMENT FRAMEWORK AND CONDITIONAL APPROVAL

Councillor Kieran Quinn presented a report which provided them with further detail on the funding applications from Sofaworks and littleblackdress.

RESOLVED/-

To note the report.

**MINUTES OF THE MEETING OF THE GREATER MANCHESTER
COMBINED AUTHORITY MEETING HELD ON FRIDAY 18 MARCH 2016
AT NUMBER ONE RIVERSIDE, ROCHDALE**

GM INTERIM MAYOR	Tony Lloyd (in the Chair)
BOLTON COUNCIL	Councillor Cliff Morris
BURY COUNCIL	Councillor Mike Connolly
MANCHESTER CC	Councillor Richard Leese
OLDHAM COUNCIL	Councillor Jean Stretton
ROCHDALE MBC	Councillor Richard Farnell
SALFORD CC	City Mayor Ian Stewart
STOCKPORT MBC	Councillor Sue Derbyshire
TAMESIDE MBC	Councillor Kieran Quinn
TRAFFORD COUNCIL	Councillor Michael Young
WIGAN COUNCIL	Councillor Peter Smith

JOINT BOARDS AND OTHER MEMBERS IN ATTENDANCE

GMFRA	Councillor David Acton
GMWDA	Councillor Nigel Murphy
TfGMC	Councillor Andrew Fender

OFFICERS IN ATTENDANCE

Margaret Asquith	Bolton Council
Mike Owen	Bury Council
Carol Culley	Manchester CC
Emma Alexander	Oldham Council
Steve Rumbelow	Rochdale MBC
Jim Taylor	Salford CC
Andrew Webb	Stockport MBC
Steven Pleasant	Tameside MBC
Helen Jones	Trafford Council
Donna Hall	Wigan Council
Andrew Lightfoot	GM Director of Public Service Reform
Mark Hughes	Manchester Growth Company

Simon Nokes
Amy Foots
Adam Allen

Clare Regan
Paul Argylle
Ian Pilling
Gareth Williams
Rachel Pykett
Jon Lamnote
Dave Newton
Liz Treacy
Rodney Lund
Julie Connor
Sylvia Welsh
Kerry Bond
Rebecca Heron
Bridget Aherne
Ross MacRae

New Economy
New Economy
Office of the Police & Crime
Commissioner
Office of the GM Interim Mayor
GM Fire & Rescue Service
GM Police
GM Public Service Reform
GM Public Service Reform
TfGM
TfGM
GMCA Monitoring Officer
Manchester CC
Head of GMIST
) Greater Manchester
) Integrated Support Team
)
GMCA Head of Communications
GMCA Media Lead

36/16 APOLOGIES

Apologies for absence were received on behalf of Councillor Sean Anstee (Trafford), Sir Howard Bernstein (Manchester), John Bland (GMWDA), Eamonn Boylan (Stockport), Theresa Grant (Trafford), Ian Hopkins (GMP), Peter O'Reilly (GMFRS), Richard Paver (Manchester), Councillor Cath Piddington (GMWDA), and Carolyn Wilkins (Oldham).

37/16 DECLARATIONS OF INTERESTS

There were no declarations of interest received.

38/16 MINUTES OF THE GMCA MEETING HELD ON 26 FEBRUARY 2016

The minutes of the GMCA meeting, that was held on 26 February 2016 were submitted for consideration.

RESOLVED/-

To approve the minutes of the GMCA meeting held on 26 February 2016 as a correct record.

39/16 FORWARD PLAN OF STRATEGIC DECISIONS OF GMCA

Consideration was given to a report of Julie Connor, Head of the Greater Manchester Integrated Support Team, which set out the Forward Plan of those strategic decisions to be considered over the next four months.

RESOLVED/-

To note the Forward Plan of Strategic Decisions as set out in the report.

40/16 GREATER MANCHESTER LOCAL ENTERPRISE PARTNERSHIP BOARD MINUTES – 10 MARCH 2016

RESOLVED/-

To note the minutes of the Greater Manchester Local Enterprise Partnership Board meeting held on 10 March 2016.

41/16 TRANSPORT FOR GREATER MANCHESTER COMMITTEE MINUTES – 11 MARCH 2016

RESOLVED/-

To note the minutes of the Transport for Greater Manchester Committee meeting held on 11 March 2016.

42/16 MINUTES OF THE JOINT GMCA AND AGMA SCRUTINY POOL MEETING – 11 MARCH 2016

RESOLVED/-

To note the minutes of the meeting held on 11 March 2016.

43/16 GMCA GOVERNANCE REVIEW AND SCHEME

Tony Lloyd, GM Interim Mayor and Liz Treacy, GMCA Monitoring Officer introduced a report summarising the review of the functions and governance arrangements of the GMCA now that the Cities and Local Government Devolution Act has been passed, including how additional functions and arrangements would be likely to improve the exercise of statutory functions in Greater Manchester.

The report also summarises proposed consultation arrangements for approval by the GMCA as it is a legal requirement that a public consultation be undertaken in most cases where additional functions are to be conferred on the GMCA. It is proposed that the public consultation will begin on 21 March 2016 and will run for an 8 week period until 18 May 2016.

RESOLVED/-

1. To note the outcome of the Review, attached at Annex A of the report, and the draft Scheme, attached at Annex B of the report.
2. To endorse the conclusions of the Review that the making of an Order to confer on the GMCA the additional functions in the Scheme and the associated revisions to the governance arrangements would be likely to improve the exercise of statutory functions in Greater Manchester.

3. To approve and publish the scheme pursuant to section 112 of the Local Democracy, Economic Development and Construction Act 2009, as amended.
4. To approve the arrangements for public consultation on the proposals in the Scheme and to authorise that Sir Howard Bernstein, Head of Paid Service, in consultation with the Tony Lloyd, Interim Mayor, provide the Secretary of State with a summary of the consultation responses.
5. To agree that all GM Councillors are added to the list of consultees, attached at Annex C of the report.
6. To agree that details of the consultation be circulated to local authorities within Greater Manchester to enable publication on their respective websites to enable local consultation.
7. That the Monitoring Officer be requested to circulate guidance protocols in relation to the election process for the Elected Mayor.

44/16 GMCA AND ELECTED MAYOR - TRANSITION ARRANGEMENTS

Tony Lloyd, GM Interim Mayor presented a report setting out the scope of the work to put in place arrangements for the seamless transition to newly devolved arrangements for the GMCA and the directly Elected Mayor, including, a broad set of key principles to guide the work required to be undertaken, the potential priority work streams and general direction, and to help define options for structures and new arrangements. It also sets out proposals for a new integrated Chief Officer structure.

RESOLVED/-

1. To endorse the key principles and the proposed transition workstreams set out in section 2 of the report and the work required to develop analysis and options for consideration in relation to each.
2. To approve the establishment of a Leaders Task and Finish Group to oversee this work, comprising the Interim Mayor Tony Lloyd, Councillors Sean Anstee, Sue Derbyshire, Richard Leese and Peter Smith, and that this group report back on progress to the GMCA's AGM in June 2016.
3. To confirm that the following organisations and GMCA and AGMA functions should be 'in scope' for a resource review leading to options for a new integrated GMCA structure: New Economy, Public Service Reform Team, GM Core Investment Team, GM Integrated Support Team, Office of the Police and Crime Commissioner, Fire Authority,

Waste Disposal Authority and Transport for Greater Manchester. Pending the outcome of the review, any current or future significant staffing changes, reorganisations or new contractual agreements proposed by those teams / organisations falling within the scope of the review should be referred to Sir Howard Bernstein, GMCA Head of Paid Service prior to implementation.

4. To approve the proposed GMCA Chief Officer structure detailed in section 4 of the report, including the following:
 - a) A full time Head of Paid Service to be in place from 1st April 2017, with recruitment to be considered in the autumn 2016.
 - b) The GMCA Head of Paid Service and the Chief Officer Health will have joint accountability for the Greater Manchester Health and Social Care Transformation Fund and be accountable to the GMCA and the Chief Executive of NHS England (through the Financial Director of NHS England).
 - c) The existing part-time GMCA and AGMA Treasurer to become the full-time GMCA and AGMA Treasurer, with effect from 1st June 2016 on his current salary of £154,914 and existing terms and conditions. The Head of Paid Service in consultation with the Interim Mayor, authorised to determine a contract of employment.
 - d) The current Monitoring Officer to remain in place under the present arrangements, subject to a review after 12 months of operation.
 - e) The current Strategic Director of Public Service Reform to be redesignated as the Deputy Head of Paid Service, with effect from 1 June 2016, on current terms and conditions. Noting that there are no budget implications arising from the redesignation of this post.
 - f) To approve that arrangements are made for recruitment to the post of GM Director of Land and Property, at a salary of £80k-£100k (subject to market testing). The recruitment process to be overseen by the Portfolio Lead member and Chief Executive for Planning and Housing. Noting that this post will be wholly funded via central government grant as detailed in the report.
 - g) To agree that an options analysis is undertaken of possible locations for an administrative headquarters for the GMCA and Elected Mayor and reported back at the earliest opportunity.
 - h) To note that the approved 2016/17 GMCA budget included the provision of £300,000 to support GMCA transition costs. This

provision is sufficient to meet the additional costs arising from the proposals.

45/16 EUROPEAN UNION (EU) REFERENDUM – POTENTIAL IMPLICATIONS FOR GREATER MANCHESTER OF THE UK LEAVING THE EU

Richard Leese, Portfolio Lead for Economic Strategy, presented a report identifying a number of issues associated with the planned “in out” referendum on 23rd June on the UK’s membership of the European Union (EU), and the possibility of a vote to leave the EU, that are of particular relevance to Greater Manchester in advance of the planned referendum, the outcome of which will have significant implications both nationally and locally.

In September 2015, Manchester City Council commissioned an economic impact study to understand the effects of EU membership on Manchester and Greater Manchester and the risks of the UK leaving the EU. Ekosgen undertook the study working closely with New Economy. Based on the outcomes of the study, the report:

- sets out the long-term benefits of European Union (EU) membership to the UK, as outlined in research to date;
- considers Greater Manchester’s current relationship with the EU across a range of subject areas, taking account of both direct transactions and the wider role that membership plays in international relations (e.g. the attraction of foreign investment due to providing a gateway to the EU); and
- identifies the risks and likely economic implications of leaving the EU for Greater Manchester.

Richard Leese outlined some of the main points and issues in the reports and also proposed that the GMCA supports and adopts a position of remaining “in” the EU. The Chair then formally put the proposal to the GMCA members for a vote.

Ten members voted for, one member voted against the proposal. The Chair then declared that the proposal had been passed.

RESOLVED/-

1. To note the analysis contained in this report and request that social issues are also included in the analysis.
2. That the GMCA supports and adopts a position of remaining “in” the EU.

46/16 BUDGET MARCH 2016 ANNOUNCEMENT

Tony Lloyd, GM Interim Mayor introduced a report which gave an overview of the additional freedoms and flexibilities awarded to Greater Manchester as part of a further Devolution Agreement, announced as part of the 2016 Budget announcement made on 16 March 2016. In relation to business rates, he added that GM had been assured that there would be no overall loss of resources.

RESOLVED/-

To endorse the Greater Manchester Agreement: Further devolution to the Greater Manchester Combined Authority and directly-elected Mayor as attached at Annex A of the report.

47/16 GREATER MANCHESTER TRANSPORT STRATEGY 2040

Tony Lloyd, Portfolio Lead for Transport presented a report detailing a draft of the Greater Manchester Transport Strategy 2040 for consideration requesting approval for this to form the basis of public consultation, subject to any amendments agreed by Members.

In answer to a question, Tony Lloyd confirmed that the Transport Strategy would be co-aligned with the GM Spatial Framework, Low Carbon and other appropriate strategies.

RESOLVED/-

1. To approve the draft Greater Manchester Transport Strategy 2040 for consultation purposes.
2. To note that the Strategy will be accompanied by a draft 5-year Delivery Plan and request that this be submitted for approval at the earliest opportunity.
3. To agree to delegate approval of the final draft documents for consultation to Jon Lamonte, Chief Executive Officer, TfGM, and Sir Howard Bernstein, Head of the Paid Service, in consultation with the Tony Lloyd, GM Interim Mayor.
4. To note the intention to undertake a 12-week period of public consultation in the summer 2016, following publication of the Buses Bill.
5. To approve the use of £5 million of Earnback revenues to support scheme development/feasibility work on known GMCA priorities, including investigation of potential orbital solutions.

6. To agree that a further report be submitted following completion of the consultation, to update on the outcomes of the consultation and the implications for the Strategy.

48/16 RAIL STATIONS DEVOLUTION

Tony Lloyd, Portfolio Lead for Transport presented a report detailing progress to date and proposed next steps in relation to the Rail Stations Devolution project.

Members noted that further commercial details are provided in a separate report in the confidential part of the agenda due to the information relating to the business affairs of the applicants.

In answer to questions from members, Jon Lamonte, Chief Executive of TfGM confirmed that there would be relevant information in terms of the survey conditions of current stations and that TfGM had sufficient capacity at the current time to work on the Business Plan.

RESOLVED/-

To note the contents of the report.

49/16 GROWTH DEAL TRANSPORT - QUARTERLY UPDATE

Tony Lloyd, Portfolio Lead for Transport presented a report providing a quarterly update on the latest position in relation to the Local Growth Deal Transport Programme and to seek the endorsement of proposals in relation to the progression of Major and Minor Works Schemes.

RESOLVED/-

1. To note the current position in relation to the Growth Deal Major Schemes programme.
2. To note the current position in relation to the Growth Deal Minor Works and Additional Priorities programmes.
3. To endorse the proposal for approval of an advanced package of works on the Salford Bolton Network Improvements scheme to be delegated to the TfGM Chief Executive in conjunction with the GMCA Treasurer and relevant Chief Executives.
4. To endorse the principle of schemes being sub-grouped by Local Authority area as the basis for the apportionment of scheme savings, as set out in section 5.8 of the report.
5. To endorse the proposal for strengthened programme management / governance arrangements on the Growth Deal Minor Works programme and delegate the agreement of the detailed arrangements

to senior Local Authority and TfGM officers (through the GM Transport Growth Group), as set out in sections 7.5 to 7.7 of the report.

**50/16 DAVE NEWTON, TRANSPORT STRATEGY DIRECTOR,
 TFGM**

The Chair reported that this was Dave Newton's last meeting at the GMCA as he was leaving TfGM.

RESOLVED/-

To place on record thanks and appreciation to Dave Newton for the hard work and contribution he has made to TfGM and the work of the GMCA.

**51/16 CLIMATE CHANGE AND LOW CARBON – SETTING THE VISION,
 GOALS AND TARGETS BEYOND 2020**

Councillor Sue Derbyshire Portfolio, Lead for Environment presented a report outlining responses received from the Climate Change and Low Emissions Implementation Plan (2016-2020) consultation and to set out a range of options as the basis for establishing the future greenhouse gas emission reduction goals and targets for Greater Manchester on which future strategies, policies, plans and delivery actions can be based.

RESOLVED/-

1. To note the need to set a definitive goal and targets for greenhouse gas emissions beyond 2020.
2. To note the consultation feedback and proposal to integrate mitigating actions into the final Climate Change and Low Emissions Implementation Plan as detailed in section 3.4 of the report.
3. To agree the proposals presented, which suggest:
 - Methodologies for data collection and disclosure based on international city protocols
 - Different approaches to setting future targets
 - New requirements for LA operational data collection implicit in these protocols and emerging national policy
4. To agree, in principal, to establish a specific 2020+ target, and to develop a preferred approach to 2020+ target setting as an action within in the 2016-20 implementation plan; with a view to establishing an agreed target in Autumn, aligned with the development of other cross-cutting strategy proposals (e.g. GMSF, Transport Strategy).

52/16 GM INVESTMENT FUND - STATUS OF FUNDS

Councillor Kieran Quinn, Portfolio Lead for Investment Strategy and Finance presented a report providing detail on the Greater Manchester Investment Funds.

RESOLVED/-

To note the contents of this report.

53/16 GM INVESTMENT FRAMEWORK AND CONDITIONAL APPROVAL

Councillor Kieran Quinn, Portfolio Lead for Investment Strategy and Finance presented a report seeking approval for a loan to the Business Growth Hub. The loan will be made from recycled RGF monies.

Members noted that further details of the project is included as a more detailed report, considered in the confidential part of the agenda due to the information relating to the business affairs of the applicants

RESOLVED/-

1. To agree that the project funding application by the Business Growth Hub, (loan of £2,000,000) be given conditional approval.
2. To delegate authority to Richard Paver, the Combined Authority Treasurer and Liz Treacy, Combined Authority Monitoring Officer to review the due diligence information and, subject to their satisfactory review and agreement of the due diligence information and the overall detailed commercial terms of the transactions, to sign off any outstanding conditions, issue final approvals and complete any necessary related documentation in respect of the loans at 1) above.

54/16 GREATER MANCHESTER AGEING HUB AND THE CENTRE FOR AGEING BETTER

Lord Peter Smith, Portfolio Lead for Health and Wellbeing presented a report updating members on progress towards establishing a Greater Manchester Ageing Hub, including the vision and priorities for this work, and requested that the Combined Authority sign a Memorandum of Understanding with the Centre for Ageing Better to support the delivery of this work.

Tony Lloyd, Interim Mayor welcomed Lord Filkin and Anna Dixon from the Centre for Ageing Better to the meeting, and invited them to speak about the joint work between themselves and the Greater Manchester Ageing Hub.

Lord Filkin chairs the House of Lords Select Committee on Public Service and Demographic Change, which delivered the 2013 report 'Ready for Ageing'. The report highlighted the gaps and detailed how Government and society are

underprepared for a future with far greater numbers of older people. In July 2013 the government responded to the report by supporting the creation of a 'What Works Centre for Ageing'. The Big Lottery Fund announced in 2013, funding for 'Fulfilling Lives: Ageing Better', a commitment to invest in programmes that improve the lives of older people. Alongside this programme it also supported the development of a Centre for Ageing Better.

The Centre for Ageing Better is an independent charitable foundation working to help everybody enjoy a good later life. With an approach based on evidence to help people age better, the Centre looks at challenges and opportunities that everyone faces as more people live longer, focussing on change and support projects that can make a difference to later lives.

In May 2015 the GMCA and AGMA Executive Board agreed to establish a Greater Manchester Ageing Hub to bring together key partners to support a strategic and holistic approach to ageing. Lord Filkin explained that the GMCA was the first local strategic partner within the Centre.

RESOLVED/-

1. To thanks Lord Filkin and Anna Dixon for attending the meeting and for their work within GM and to endorse the vision and priorities for the Greater Manchester Ageing Hub.
2. To approve the Memorandum of Understanding between GMCA and the Centre for Ageing Better, to be signed by the Interim Mayor at the rise of the meeting.

At the rise of the meeting, Tony Lloyd Interim Mayor on behalf of the GMCA and Lord Peter Smith on behalf of the GM Health and Social Care Strategic Partnership Board signed the MOU with Lord Filkin from the Centre for Ageing Better.

**MINUTES OF THE MEETING OF THE GREATER MANCHESTER
COMBINED AUTHORITY MEETING HELD ON FRIDAY 29 APRIL 2016
AT GREATER MANCHESTER POLICE HEADQUARTERS**

GM INTERIM MAYOR	Tony Lloyd (in the Chair)
BOLTON COUNCIL	Councillor Cliff Morris
BURY COUNCIL	Councillor Mike Connolly
MANCHESTER CC	Councillor Richard Leese
OLDHAM COUNCIL	Councillor Jean Stretton
ROCHDALE MBC	Councillor Richard Farnell
SALFORD CC	Councillor David Lancaster
STOCKPORT MBC	Councillor Sue Derbyshire
TAMESIDE MBC	Councillor Kieran Quinn
TRAFFORD COUNCIL	Councillor Sean Anstee
WIGAN COUNCIL	Councillor Peter Smith

JOINT BOARDS AND OTHER MEMBERS IN ATTENDANCE

GMFRA	Councillor David Acton
GMWDA	Councillor Nigel Murphy
TfGMC	Councillor Andrew Fender

OFFICERS IN ATTENDANCE

Steven Young	Bolton Council
Mike Owen	Bury Council
Howard Bernstein	Manchester CC
Carolyn Wilkins	Oldham Council
Steve Rumbelow	Rochdale MBC
Jim Taylor	Salford CC
Eamonn Boylan	Stockport MBC
Steven Pleasant	Tameside MBC
Jill Colbert	Trafford Council
Donna Hall	Wigan Council
Andrew Lightfoot	GM Director of Public Service Reform
Rachel Pykett	GM Public Service Reform

Mark Hughes
Simon Nokes
Adam Allen

Clare Regan
Peter O'Reilly
Ian Hopkins
Jon Lamonte
Liz Treacy
Richard Paver
Julie Connor
Sylvia Welsh
Kerry Bond
Ross MacRae

Manchester Growth Company
New Economy
Office of the Police & Crime
Commissioner
Office of the GM Interim Mayor
GM Fire & Rescue Service
GM Police
TfGM
GMCA Monitoring Officer
GMCA Treasurer
Head of GMIST
) Greater Manchester
) Integrated Support Team
GMCA Media Lead

55/16 APOLOGIES

Apologies for absence were received on behalf of Mayor Ian Stewart (Salford), Margaret Asquith (Bolton), Theresa Grant (Trafford), John Bland (GMWDA), Councillor Cath Piddington (GMWDA).

56/16 CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS

The GM Interim Mayor made the following announcements:

- i. The funeral of Derek Bowden, former Leader of Bury Council, was to be held later in the day. The thanks of the GMCA be placed on record, for the contribution Derek made as a member of Association of Greater Manchester Authorities (AGMA) and the North West Regional Assembly (NWRA) during his time as Leader of Bury Council.
- ii. The thanks of the GMCA be placed on record for the contribution GM Police made to the Hillsborough inquest, stressing the importance of ensuring the lessons learned from the tragedy are recognised and strategies implemented to ensure such an incident can never be repeated

GM Police and Crime Commissioner's Ethics Committee has been tasked with examining the ethics of the situation with a view to developing a strategy to respond to such an incident to reassure the public that GM Police is prepared.

The GM Interim Mayor also asked that all the emergency services providers within Greater Manchester undertake a similar review with a view to developing a co-ordinated strategy across emergency service providers. He also emphasised the importance of people having confidence in the Whistle Blowing structures was also highlighted.

57/16 DECLARATIONS OF INTERESTS

Councillor Kieran Quinn declared a prejudicial interest, as Chair of the GM Pension Fund, in the Evergreen Loan Book Disposal reports to be considered at Items 15 and 20 on the agenda.

58/16 MINUTES OF THE GMCA MEETING HELD ON 18 MARCH 2016

The minutes of the GMCA meeting held on 18 March 2016 were submitted for consideration.

RESOLVED/-

To approve the minutes of the GMCA meeting held on 18 March 2016 as a correct record.

59/16 FORWARD PLAN OF STRATEGIC DECISIONS OF GMCA

Consideration was given to a report of Julie Connor, Head of the Greater Manchester Integrated Support Team, which set out the Forward Plan of those strategic decisions to be considered over the next four months.

RESOLVED/-

To note the Forward Plan of Strategic Decisions as set out in the report.

60/16 GREATER MANCHESTER DEVOLUTION: UPDATED INTEGRATED IMPLEMENTATION PLAN

Tony Lloyd, GM Interim Mayor, presented a refreshed version of the Implementation Plan, which reflects the latest agreement announced as part of the March 2016 Budget Settlement and the work underway to implement Greater Manchester's previous agreements.

The plan also brings together all the elements of the four agreements to date and highlights key milestones and tasks, timescales, requirements of Government and risks.

RESOLVED/-

To endorse the GM Devolution Integrated Implementation Plan.

61/16 CLIMATE CHANGE AND LOW EMISSIONS STRATEGIES IMPLEMENTATION PLAN 2016-20

Councillor Sue Derbyshire presented a report outlining how the responses received from the Climate Change and Low Emissions Strategies'

Implementation Plan (2016-2020) consultation have been taken into account in the revised Plan and to seek final approval of the Plan.

The working relationship between the public and private sector is continuing with work underway to collate and measure information provided by the sector on the metrix.

Work will continue to build on Greater Manchester's success to realise its ambitions and access funding streams. Greater Manchester does now need to focus on measures beyond 2020 and to identify resources going forward to ensure Greater Manchester remains a world leader in the area.

There are numerous examples of good practice across Greater Manchester which does need to be shared to ensure everyone has the ability and knowledge on how to contribute to reducing low carbon emissions. Addressing the gap does need to be recognised as a priority and embedded in working practices, including building standards.

RESOLVED/-

1. To agree the Draft Climate Change and Low Emissions Strategies' Whole Place Implementation Plan for Greater Manchester, detailed at Annex 1 of the report.
2. To note the consultation feed back and how it has been incorporated into the format and content of the revised draft, detailed at Annex 2 of the report.
3. To agree to delegate authority to Councillor Sue Derbyshire, Portfolio Leader for Planning, Housing and Environment and Steve Rumbelow, Portfolio Chief Executive for Low Carbon to final amendments arising from the GMCA, and to agree the final design of the plan prior to publication,

62/16 INDUSTRY REVIEW BY SHAW AND HENDY - CP5 KEY TFGM PROGRAMMES

Councillor Richard Leese presented a report detailing Sir Peter Hendy's review on the network rail enhancement delivery programme and the recommendations arising from the review undertaken by Nicola Shaw on the future shape and financing on Network Rail.

The meeting was reminded that there needed to be a balance between increasing capacity across the conurbation as a whole and retaining and developing a level of local services and connectivity to the lines.

The two new rail franchises will include the introduction of new rolling stock, providing bigger and better quality vehicles. The rolling stock for the Transpennine franchise will be sourced from the North East of England.

Greater Manchester does have supply chain for railway manufacture and maintenance providing growth opportunities for businesses in and around the Greater Manchester area.

RESOLVED/-

1. To note the content of the Hendy consultation response.
2. To note the summary of contents from the Shaw Report.

63/16 NORTHERN TRANSPORT STRATEGY SPRING 2016 REPORT

Councillor Richard Leese introduced a report updating members on the Northern Transport Strategy: Spring 2016 Report and to focus upon specific issues relating to Greater Manchester.

Member's attention was drawn to the National Infrastructure Commission report, which was positive on the whole in relation to short terms measures, however it could have been stronger in terms of longer term investment. The potential new road link from Manchester to Sheffield and a new rail link from Liverpool via Manchester Airport across the Pennines as part of High Speed 3 proposals, which will provide intercity and local rail services were highlighted.

Work has now been concluded on the Independent Economic Review, with a meeting of Leaders and LEP chairs held earlier in the week, where there was a broad consensus of support. The Independent Economic Review will be finalised and launched together with the Northern Powerhouse Economic narrative early in June.

RESOLVED/-

To note the content of the report.

64/16 DEFINING A RAIL PLAN IN 2016

Tony Lloyd introduced a report outlining the rationale for revising the ten year TfGM Rail Plan, detailing the consultation methods which will be used throughout the course of the study. He emphasised that the rail network does need to be adequate to service the communities of Greater Manchester.

It was suggested that the review should include a review of station patronage, to reflect the growth in Greater Manchester and the requirement for increased access to local services. Potential to consider the utilisation Stockport to Manchester Victoria freight line to access capacity was also highlighted.

The meeting was reminded that rail is only part of the transport solution and does need to be considered in the context of an integrated multi model transport network, requesting partners from across the transport sector to be invited to participate in the stakeholder consultation.

RESOLVED/-

1. To note the report and approve the proposed consultation methods and timescale.
2. To agree the review of station patronage and connectivity to local rail services be addressed on the new Rail Plan.
3. To agree that partners from across the transport sector be included in the key stakeholder consultation.

65/16 HIGHWAYS REFORM UPDATE

Tony Lloyd introduced a report providing an update on the progress and achievements to date following implementation of the collaborative working arrangement in April 2015 and the next phase of work.

RESOLVED/-

1. To note the progress and achievements on Highways Reform in 2015/16 and the on-going work in 2016/17.
2. To agree that a report on Asset Management be submitted to the GMCA in October 2016.

66/16 AREA BASED REVIEW

This item was withdrawn from the agenda, a report will be submitted to the GMCA meeting scheduled for 27 May 2016.

67/16 MANCHESTER GROWTH COMPANY BUSINESS PLAN

Councillor Richard Leese introduced a report presenting the Manchester Growth Company Business Plan for the 2016-17 financial year.

Good progress has been made since 2014 to bring together Economic Solutions and the Manchester 'family' of companies (Marketing Manchester, MIDAS and New Economy) under a single management, governance and accountability framework, to provide the GMCA and the Local Enterprise Partnership with clear oversight.

The full Manchester Growth Company Business Plan was included in the report to be considered in Part B (confidential) of the agenda, due to the inclusion of commercially sensitive information, and has been approved by the Manchester Growth Company Board with input from Local Authority Chief Executive portfolio leads and chief officers. Alongside the plan was an agreed performance reporting framework to allow oversight on core Manchester Growth Company deliverables.

RESOLVED/-

1. To note the report and priorities for 2016/17.
2. To note the information contained within the Part B (confidential) report.

68/16 GREATER MANCHESTER LAND & PROPERTY UPDATE

Councillor Sue Derbyshire introduced a report providing an update on the progress on the emerging strategic approach to land and property across the conurbation, following on from the Greater Manchester Land and Estates: Delivering 'One Public Estate' at Greater Manchester Level report submitted to GMCA in December 2015.

The meeting was assured that there will be political oversight of the work by ensuring the GMCA bid to Phase 4 of the One Public Estate is considered by the Planning and Housing Commission in advance of approval by the GMCA.

It was suggested and agreed to rename the proposed GM Land and Property vehicle as Panel rather than a Board.

Councillor Sue Derbyshire undertook to circulate the One Public Estate bid to all Leaders.

RESOLVED/-

1. To approve the establishment of a Greater Manchester Land and Property Panel as described at section 2 of the report, and that this Panel reports to the GMCA via the Planning and Housing Commission to allow dissemination of information to Greater Manchester Local Authorities.
2. To agree that officers work up a range of suitable proposals for inclusion in a single GMCA bid to Phase 4 of the One Public Estate Programme for consideration by the Planning and Housing Commission in advance of consideration by the GMCA.
3. To delegate authority to Eamonn Boylan, Lead Chief Executive for Planning and Housing, in consultation with Councillor Sue Derbyshire, Portfolio Leader for Planning and Housing, to finalise and submit the GMCA bid to Cabinet Office, following agreement with the Planning and Housing Commission, Leaders and Chief Executives.
4. To approve the establishment of a two year fixed term post, fully-funded from the Greater Manchester One Public Estate grant award, as set out in section 2 of the report.

69/16 EVERGREEN LOAN BOOK DISPOSAL

Eamonn Boylan introduced a report providing an update in relation to the continuity of the North West Evergreen Fund.

A further detailed report was circulated in Part B (confidential) of the agenda providing further details.

RESOLVED/-

1. To note the report and to endorse the approach being taken to ensure continuity of investment capacity throughout 2016.
2. To note the information contained within the Part B (confidential) report.

70/16 GREATER MANCHESTER INVESTMENT FRAMEWORK AND CONDITIONAL APPROVAL

Councillor Kieran Quinn introduced a report seeking approval for a loan to Access Systems UK Limited and Harworth Estates Investments Limited (Logistics North Phase 2). The loans will be made from recycled Region Growth Fund and Growing Places monies. The report also provided an update on the Smartlife project.

A further detailed report was circulated in Part B (confidential) of the agenda giving further details of the projects.

RESOLVED/-

1. To agree that the project funding applications by Access Systems UK Limited, (loan of £900,000) and Harworth Estates Investments Limited (loan of £3,000,000) be given conditional approval.
2. To delegate authority to Richard Paver, GMCA Treasurer and Liz Treacy, GMCA Monitoring Officer, to review the due diligence information and, subject to their satisfactory review and agreement of the due diligence information and the overall detailed commercial terms of the transactions, to sign off any outstanding conditions, issue final approvals and complete any necessary related documentation in respect of the loans at 1) above.
3. To agree the changes to the commercial terms of the Smartlife funding, as contained within the Part B (confidential) report.

71/16 GREATER MANCHESTER HOUSING INVESTMENT FUND

Councillor Sue Derbyshire introduced a report seeking approval of a Greater Manchester Housing Fund loan of £3,577,000.

A further detailed report was circulated in Part B (confidential) of the agenda providing further details of the loan.

RESOLVED/-

1. To approve the loan as detailed in this and the accompanying Part B (confidential) report.
2. To agree Manchester City Council be recommended to prepare and effect the necessary legal agreements in accordance with its approved internal processes.

**MINUTES OF THE GREATER MANCHESTER COMBINED AUTHORITY
MEETING HELD ON 27 MAY 2016 AT STOCKPORT TOWN HALL**

GM INTERIM MAYOR	Tony Lloyd (in the Chair)
BOLTON COUNCIL	Councillor Linda Thomas
BURY COUNCIL	Councillor Rishi Shori
MANCHESTER CC	Councillor Richard Leese
OLDHAM COUNCIL	Councillor Jean Stretton
ROCHDALE MBC	Councillor Richard Farnell
SALFORD CC	City Mayor Paul Dennett
STOCKPORT MBC	Councillor Alexander Ganotis
TAMESIDE MBC	Councillor Kieran Quinn
TRAFFORD COUNCIL	Councillor Sean Anstee
WIGAN COUNCIL	Councillor Peter Smith

JOINT BOARDS AND OTHER MEMBERS IN ATTENDANCE

GMFRA	Councillor David Acton
GMWDA	Councillor Nigel Murphy
TfGMC	Councillor Andrew Fender

OFFICERS IN ATTENDANCE

Margaret Asquith	Bolton Council
Mike Owen	Bury Council
Geoff Little	Manchester CC
Carolyn Wilkins	Oldham Council
John Searle	Rochdale MBC
Jim Taylor	Salford CC
Eamonn Boylan	Stockport MBC
Steven Pleasant	Tameside MBC
Theresa Grant	Trafford Council
Donna Hall	Wigan Council
Andrew Lightfoot	GM Director of Public Service Reform
Mark Hughes	Manchester Growth Company
Simon Nokes	New Economy
Adam Allen	Office of the Police & Crime Commissioner

Paul Argyle
 Ian Pilling
 Jon Lamonte
 Liz Treacy
 Richard Paver
 Julie Connor
 Sylvia Welsh
 Paul Harris
 Bridget Aherne
 Ross MacRae

GM Fire & Rescue Service
 GM Police
 TfGM
 GMCA Monitoring Officer
 GMCA Treasurer
 Head of GMIST
) Greater Manchester
) Integrated Support Team
 GMCA Head of Communications
 GMCA Communications

72/16 APOLOGIES

Apologies for absence were received on behalf Councillor Cliff Morris (Councillor Linda Thomas attending) Sir Howard Bernstein (Geoff Little attending) and Steve Rumbelow (John Searle attending).

73/16 CHAIR’S ANNOUNCEMENTS AND URGENT BUSINESS

Order of Business

The Chair suggested that the Area Based Review at item 9 on the agenda be deferred pending consideration of the Part B Area Based Review report at Item 17 on the Agenda.

RESOLVED/-

To agree to defer considerations of the Area Based Review at item 9 pending consideration of the Part B Area Based Review report later on the agenda.

74/16 GMCA CHANGE IN MEMBERSHIP

The Chair highlighted changes to the GMCA membership and extended a welcome to new members Councillors Rishi Shori (Bury), Alex Ganotis (Stockport) and the City Mayor (Salford), Paul Dennett.

RESOLVED/-

To note the following changes in membership as appointed by the Local Authorities:

Local Authority	Member	Substitute
Bury	Councillor R Shori	Councillor J Lewis
Salford	Mr P Dennett	Councillor J Merry
Stockport	Councillor A Ganotis	Councillor W Wild

75/16 DECLARATIONS OF INTERESTS

There were no declarations of interests regarding any item on the agenda made.

76/16 MINUTES OF THE GMCA MEETING HELD ON 29 APRIL 2016

The minutes of the meeting of the GMCA held on 29 April 2016 previous meeting were submitted for consideration.

RESOLVED/-

To approve the minutes of the GMCA meeting held on 29 April 2016 as a correct record.

77/16 FORWARD PLAN OF STRATEGIC DECISIONS OF THE GMCA

Consideration was given to a report setting out those strategic decisions that are to be considered by the GMCA over the upcoming four months.

RESOLVED/-

To note the Forward Plan of Strategic Decisions, as set out in the report.

78/16 GREATER MANCHESTER LOCAL ENTERPRISE PARTNERSHIP – MINUTES OF THE MEETING HELD ON 18 MAY 2016

The Minutes of the Greater Manchester Local Enterprise Partnership (GMLEP) meeting which took place on 18 May 2016 were submitted for information

RESOLVED/-

To note the minutes of the GMLEP meeting held on 18 May 2016.

79/16 GREATER MANCHESTER COMBINED AUTHORITY ORDER CONSULTATION

Tony Lloyd, GM Interim Mayor introduced a report providing members with an update on the public consultation undertaken regarding the GMCA governance review and scheme (Phase 1) and an analysis of the responses received.

RESOLVED/-

1. To note the process undertaken with regard to the GMCA governance review consultation and the analysis of the responses received, as set out in the report.

2. To agree that the GMCA Monitoring Officer be authorised to finalise the report for submission to the Secretary of State, subject to consultation with the Interim GM Mayor.

80/16 AREA BASED REVIEW

Further to Minute 73/16 above, consideration of this item was deferred until later in the Agenda. Minute 88/16A below refers.

81/16 ATLANTIC GATEWAY INFRASTRUCTURE PRIORITIES

Councillor Richard Leese introduced a report presenting members with the criteria for selection of Greater Manchester infrastructure priorities in relation to the Atlantic Gateway. In addition, a small number of Greater Manchester priorities within the context of Atlantic Gateway were identified and it was noted that these will be reflected in the draft Atlantic Gateway Infrastructure Priorities that will be considered by the Atlantic Gateway Board, subject to individual Greater Manchester Local Enterprise Partnership (GM LEP) or joint GM LEP and GMCA agreement.

Members noted that the Atlantic Gateway Board has an agreed list of infrastructure priorities that it is looking to update. The process to update this included the development of an agreed set of criteria to identify GM LEP area priorities relevant to the Atlantic Gateway.

Members also noted that GM LEP at its meeting on 16th May 2016 supported the recommended infrastructure projects.

Councillor Leese also informed members that he had been reassured that the Atlantic gateway Board still played an important strategic role in supporting the development of proposals for the Gateway.

RESOLVED/-

To agree that the Greater Manchester Strategy priorities identified in the context of Atlantic Gateway are appropriately reflected in the draft Atlantic Gateway Infrastructure Priorities as set out in the appendix to the report.

82/16 GREATER MANCHESTER HOUSING PROVIDERS CONTRIBUTION TO PUBLIC SERVICE REFORM AND MEMORANDUM OF UNDERSTANDING

Eamonn Boylan introduced a report on the role the Housing the Providers Group play in developing new approaches to growth, public service reform and the management of Place as the GMCA's strategy is rolled out and the development of a Memorandum of Understanding between GMCA and the GM Housing Providers Group.

Cath Green, Chief Executive, First Choice Homes Oldham, on behalf of Greater Manchester Housing Providers provided the meeting with an overview of the role of

GM Housing Providers in supporting Public Service Reform and the overall aims of the Memorandum of Understanding.

Members welcomed the report and highlighted the need to be mindful of the language and terminology used relating to social housing and residents, with a reminder that the focus does need to be on improving standards of service.

Housing affordability and the availability of finance are a key issues for Greater Manchester's residents and the growth agenda.

It was suggested an agreed that 6 monthly updates be submitted to the GMCA.

RESOLVED/-

1. To note the progress that has been made across the GM Housing Providers Group in agreeing a coordinated position in supporting the achievement of the GM Strategy.
2. To approve the Memorandum of Understanding (MoU) between the GMHP and GMCA, subject to appropriate amendments to language.
3. To agree that local integration arrangements coordinated by each local authority incorporate local Housing Providers.
4. To agree that six monthly updates be submitted to the GMCA.

83/16 GREATER MANCHESTER INVESTMENT FUND – STATUS OF FUNDS

Councillor Kieran Quinn, presented a report providing Members with an update on the detail on the Greater Manchester Investment Funds.

RESOLVED/-

To note the report.

84/16 GREATER MANCHESTER HOUSING FUND ANNUAL REPORT 2015/16

Eamonn Boylan introduced a report informing members of the outturn position of the Greater Manchester Housing Fund for 2015/16 and the position in relation to the indemnity entered into by each Local Authority in relation to the GM Housing Fund.

The report discharged the semi-annual reporting obligations under the indemnity for the period 1 November 2015 to 31 March 2016.

The Chair commented that the mix of tenures, including social housing and affordable properties does need to be reviewed across Greater Manchester.

Members were advised that work continues to progress Greater Manchester's Strategy, together with discussion with Her Majesty's Treasury, via the Greater Manchester Land Programme and the development of opportunities to bridge the funding gap.

RESOLVED/-

1. To note the outturn position of the Greater Manchester Housing Fund for 2015/16 and note that there has been no requirement for the Greater Manchester Local Authorities to account for any impairment as a result of the performance of the Fund.
2. To agree that a further report be brought to a future meeting of the GMCA which will identify specific housing requirement and opportunities.

85/16 GREATER MANCHESTER HOUSING INVESTMENT APPROVAL RECOMMENDATIONS

Eamonn Boylan, provided a report which sought GMCA approval of a GM Housing Fund loan of £1,374,323 to The Brickworks (Bury) Ltd for the construction of 24 three and four bedroom houses on the former Walmerley brickworks site in Bury

A further detailed report was circulated in Part B (confidential) of the agenda providing further details of the loan.

RESOLVED/-

1. To approve the loan as detailed in this and the accompanying Part B report.
2. To agree to recommend to Manchester City Council that it prepares and effects the necessary legal agreements in accordance with its approved internal processes.

86/16 EXCLUSION OF PRESS AND PUBLIC

RESOLVED/-

That, under section 100 (A)(4) of the Local Government Act 1972 the press and public should be excluded from the meeting for the following item of business on the grounds that this involves the likely disclosure of exempt information, as set out in paragraph 3, Part 1, Schedule 12A of the Local Government Act 1972 and that the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

87/16 AREA BASED REVIEW

Councillor Sean Anstee introduced a report providing members with an update on the likely final stages of the Area Based Review (ABR).

Members requested that the meeting be adjourned at the conclusion of this item before moving back into Part A of the agenda to discuss the public Area Based Review Report.

RESOLVED/-

To note the report

MEETING ADJOURNED

RECONVENED GMCA MEETING

88/16A AREA BASED REVIEW (ITEM 9) PART A

Following consideration of reports providing an update on the Area Based Review process and likely outcomes, it was :-.

RESOLVED/-

The Greater Manchester Combined Authority notes the proposed outcomes of the Area Based Review process for Greater Manchester. Throughout this Government led process, GMCA has been trying to ensure that the future needs of the Greater Manchester economy and GM learners are met, rather than just a focus on institutional architecture. The review has focused only on FE Colleges and Sixth Form Colleges, and mainly on SFA funding, rather than on the whole post 16 learning architecture in GM and GM's overall aspirations around both Growth and Reform.

On this basis the GMCA remains to be convinced that some of the proposed outcomes deliver the integrated learning infrastructure that is needed, taking GM as a whole, rather than focusing institution by institution. GMCA welcomes the aspiration in some of the proposals, feels others do not go far enough and has concerns that some will deliver short term solutions, but may not be viable in the future to address the needs of individuals and the economy. There are still significant questions to be answered about the curriculum offer across the proposed outcomes, which will need to be addressed both in the short term, and via the longer term commissioning role that GMCA will have in relation to the devolved Adult Education Budget.

We welcome the fact that GMCA will have a leadership role in the implementation phase but request that the Secretary of State gives GMCA, working with Government, the power to make further changes to these proposals should it become clear, in the implementation phase, that the current options cannot deliver a GM wide learning infrastructure that meets needs, in high performing and financially viable institutions which are embedded within the overall Greater Manchester strategy and will help with the Government's productivity agenda to grow the economy and deliver more holistic support to individuals and communities.

**MINUTES OF THE MEETING OF THE JOINT GREATER MANCHESTER
COMBINED AUTHORITY AND AGMA EXECUTIVE BOARD MEETING
HELD ON FRIDAY 26 FEBRUARY 2016 AT LEIGH SPORTS VILLAGE,
LEIGH**

GM INTERIM MAYOR	Tony Lloyd (in the Chair)
BOLTON COUNCIL	Councillor Cliff Morris
BURY COUNCIL	Councillor Mike Connolly
MANCHESTER CC	Councillor Richard Leese
OLDHAM COUNCIL	Councillor Jean Stretton
ROCHDALE MBC	Councillor Allen Brett
SALFORD CC	City Mayor Ian Stewart
STOCKPORT MBC	Councillor Sue Derbyshire
TAMESIDE MBC	Councillor Kieran Quinn
TRAFFORD COUNCIL	Councillor Sean Anstee
WIGAN COUNCIL	Councillor Peter Smith

JOINT BOARDS AND OTHER MEMBERS IN ATTENDANCE

GMFRA	Councillor David Acton
GMWDA	Councillor Nigel Murphy
TfGMC	Councillor Andrew Fender

OFFICERS IN ATTENDANCE

Margaret Asquith	Bolton Council
Mike Owen	Bury Council
Howard Bernstein	Manchester CC
Carolyn Wilkins	Oldham Council
Steve Rumbelow	Rochdale MBC
Jim Taylor	Salford CC
Eamonn Boylan	Stockport MBC
Sandra Stewart	Tameside MBC
Helen Jones	Trafford Council
Donna Hall	Wigan Council
Andrew Lightfoot	GM Director of Public Service Reform
Mark Hughes	Manchester Growth Company
Simon Nokes	New Economy
Clare Regan	Office of the GM Interim Mayor
Pete O'Reilly	GM Fire & Rescue Service
David Taylor	GMWDA

Andrea Hefferan	GM Fire & Rescue Service
Steve Warrener	TfGM
Liz Treacy	GMCA Monitoring Officer
Richard Paver	GMCA Treasurer
Julie Connor) Greater Manchester
Paul Harris) Integrated Support Team
Bridget Aherne) Integrated Support Team
Ross MacRae)

14/16 APOLOGIES

Apologies for absence were received on behalf of Councillor Richard Farnell (Rochdale), Theresa Grant (Trafford) and Steven Pleasant (Tameside).

15/16 CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS

There were no announcements from the Chair or any items of urgent business.

16/16 DECLARATIONS OF INTERESTS

There were no declarations of interest received.

17/16 MINUTES OF THE JOINT GMCA AND AGMA EXECUTIVE BOARD MEETING HELD ON 29 JANUARY 2016

The minutes of the Joint GMCA and AGMA Executive Board meeting held on 29 January 2016 were submitted for consideration.

RESOLVED/-

To approve the minutes of the Joint GMCA and AGMA Executive Board held on 29 January 2016.

18/16 FORWARD PLAN OF STRATEGIC DECISIONS OF THE JOINT GMCA AND AGMA EXECUTIVE BOARD AND AGMA EXECUTIVE BOARD

Consideration was given to a report of Julie Connor, Head of the Greater Manchester Integrated Support Team, which set out the Forward Plan of those strategic decisions to be considered over the next four months.

RESOLVED/-

To note the Forward Plan of Strategic Decisions as set out in the report.

**19/16 MINUTES OF THE JOINT GMCA AND AGMA SCRUTINY
POOL MEETINGS HELD ON 12 FEBRUARY 2016**

RESOLVED/-

To note the minutes of the Joint GMCA and AGMA Scrutiny Pool meeting held on 12 February 2016.

**20/16 TRANSFORMATION CHALLENGE AWARD: USE OF LOCALITY
FUNDING**

The GM Interim Mayor presented a report which provided Members with an overview of the use that had been made of the £12.4 million Transformation Challenge Award (TCA) funding in localities.

Members noted that in May 2015 it was agreed that £4 million of this TCA funding would be allocated to local authorities on a proportional basis, to be for the purpose of reform activity. Local authorities have allocated funding in a range of different ways, though a number of themes have emerged: -

- A widely adopted use of funding is related to **Health and Social Care reform**. Bolton has used funding to establish a Local Authority Trading Company for adult social care. Manchester has chosen to dedicate some of their funding to a feasibility study related to the Living Longer Living Better Programme and the integration and co-location of the Care Management and Neighbourhood Teams, and Reablement and Intermediate Care, respectively. Oldham has used its allocation of the funds to develop their Early Help Offer, with an emphasis on mental health and drug and alcohol issues. In addition, Trafford has been working with Pennine Care Foundation Trust (PCFT) to develop an integrated all age health and social care delivery model as part of the CFW Integration Programme. Wigan's use of TCA funding in relation to Health and Social Care has resulted in the creation of additional capacity for social care and the training of 800 social care staff to support their movement from 'assessment' based intervention to new conversations with residents.
- **The creation of Public Service hubs** was a key use of TCA funding across several authorities. Bolton and Salford have used the funding to begin the process of establishing a multi-agency hub, and community hub respectively, while Wigan have used the funding to further support their ongoing Platt Bridge place-based pilot hub. Similarly, Manchester has taken a large percentage of their allocation to establish three early help hubs through the Estates Review Board.
- **Data and Digital Information** was another area that a number of local authorities invested in. Bolton invested to ensure more streamlined ways of working with partner organisations, whereas both Stockport (Digital by Design Programme) and Manchester (iBase Development) have created new programmes to develop the availability and analysis possible with data sharing. Salford has also invested in digital services.

- to change the way in which citizens interact with Public Services. Rochdale has used funding to maximise the effectiveness of the new data warehouse: 'Think Family System'.

A number of places invested in **training**. Bolton, Manchester and Wigan have all invested portions of their TCA funding in training. Bolton trained staff to develop leadership skills, whereas Manchester has invested heavily in strength based conversation training for 2000 staff members and intensive training for 70 key workers. Tameside has also invested in training (but for residents rather than staff training), allocating funds to the Tameside Youth Employment Scheme (YES) which will target residents aged 16-24 and not in education, employment or training to find them a minimum of 6 months paid employment while also working with local businesses to generate more job opportunities and apprenticeship schemes for local young people.

A Member highlighted that Greater Manchester was the leading city region in terms of Public Service Reform. Identifiable outcomes and financial benefits were required and that it would be beneficial if this matter remained a regular item for consideration at future meetings.

RESOLVED/-

To note the update on the use of the Transformation Challenge Award funding, as set out in the report.

**MINUTES OF THE MEETING OF THE GREATER MANCHESTER COMBINED
AUTHORITY AND AGMA EXECUTIVE BOARD MEETING
HELD ON FRIDAY 29 APRIL 2016
AT GREATER MANCHESTER POLICE HEADQUARTERS.**

GM INTERIM MAYOR	Tony Lloyd (in the Chair)
BOLTON COUNCIL	Councillor Cliff Morris
BURY COUNCIL	Councillor Mike Connolly
MANCHESTER CC	Councillor Richard Leese
OLDHAM COUNCIL	Councillor Jean Stretton
ROCHDALE MBC	Councillor Richard Farnell
SALFORD CC	Councillor David Lancaster
STOCKPORT MBC	Councillor Sue Derbyshire
TAMESIDE MBC TRAFFORD COUNCIL	Councillor Kieran Quinn Councillor Sean Anstee
WIGAN COUNCIL	Councillor Peter Smith

JOINT BOARDS AND OTHER MEMBERS IN ATTENDANCE

GMFRA	Councillor David Acton
GMWDA	Councillor Nigel Murphy
TfGMC	Councillor Andrew Fender

OFFICERS IN ATTENDANCE

Steven Young	Bolton Council
Mike Owen	Bury Council
Howard Bernstein	Manchester CC
Carolyn Wilkins	Oldham Council
Steve Rumbelow	Rochdale MBC
Jim Taylor	Salford CC
Eamonn Boylan	Stockport MBC
Steven Pleasant	Tameside MBC
Jill Colbert	Trafford Council
Donna Hall	Wigan Council
Andrew Lightfoot	GM Director of Public Service Reform

Rachel Pykett
Mark Hughes
Simon Nokes
Adam Allen
Clare Regan
Peter O'Reilly
Ian Hopkins
Jon Lamonte
Liz Treacy
Richard Paver
Julie Connor
Sylvia Welsh
Kerry Bond
Ross MacRae

GM Public Service Reform
Manchester Growth Company
New Economy
Office of the Police & Crime Commissioner
Office of the GM Interim Mayor
GM Fire & Rescue Service
GM Police
TfGM
GMCA Monitoring Officer
GMCA Treasurer
Head of GMIST
) Greater Manchester
) Integrated Support Team
GMCA Media Lead

21/16 APOLOGIES

Apologies for absence were received on behalf of Mayor Ian Stewart (Salford), Margaret Asquith (Bolton), Theresa Grant (Trafford), John Bland (GMWDA), Councillor Cath Piddington (GMWDA)

22/16 CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS

There were no announcements from the Chair or any items of urgent business.

23/16 DECLARATIONS OF INTERESTS

There were no declarations of interest received.

24/16 MINUTES OF THE JOINT GMCA AND AGMA EXECUTIVE BOARD MEETING HELD ON 26 FEBRUARY 2016

The minutes of the Joint GMCA and AGMA Executive Board meeting held on 26 February 2016 were submitted for consideration.

RESOLVED/-

To approve the minutes of the Joint GMCA and AGMA Executive Board held on 26 February 2016.

25/1 FORWARD PLAN OF STRATEGIC DECISIONS OF THE JOINT GMCA AND AGMA EXECUTIVE BOARD AND AGMA EXECUTIVE BOARD

Consideration was given to a report of Julie Connor, Head of the Greater Manchester Integrated Support Team, which set out the Forward Plan of those strategic decisions to be considered over the next four months.

RESOLVED/-

To note the Forward Plan of Strategic Decisions as set out in the report.

26/16 MINUTES OF THE JOINT GMCA AND AGMA SCRUTINY POOL MEETING HELD ON 8 APRIL 2016

RESOLVED/-

To note the minutes of the Joint GMCA and AGMA Scrutiny Pool meeting held on 8 April 2016.

27/16 MINUTES OF THE JOINT GMCA AND AGMA AUDIT COMMITTEE MEETING HELD ON 15 APRIL 2016

RESOLVED/-

1. To note the minutes of the Joint GMCA and AGMA Audit Committee held on 15 April 2016.
2. To approve the Audit Committees recommendation to delegate authority to Richard Paver, GMCA Treasurer the power to pursue any restructuring, rescheduling or redemption opportunities available, including if it requires changes to the Treasury Management Strategy. Any changes required to the Strategy will be reported to members at the earliest opportunity.

28/16 GMCA AND AGMA NOMINATIONS AND APPOINTMENTS 2016/17

RESOLVED/-

To note that letters will be sent to all Chief Executives in early May requesting nominations from their respective Local Authority, to the GMCA and AGMA Executive, Statutory Bodies, Committees and outside bodies for 2016/17.

29/16 GREATER MANCHESTER REFORM BOARD OVERVIEW

Tony Lloyd presented a report setting out the role of the newly established Greater Manchester Reform Board and providing a summary of key reports considered at the first meeting of the Board. The report also sought approval of a specific funding request to support the continued development of the GM Leadership and Workforce Development workstream.

He emphasised that the delivery of reform across Greater Manchester, including health, was critically important.

Members were supportive of the proposals but the point was made that Public Service Reform is primarily a Local Authority function and that this should be reflected in the terms of reference for the new Reform Board. Some of the language within the terms of reference also needs to be reviewed for the same reasons.

Going forward the membership of the Board should be reviewed to include political representation. It was suggested and agreed that a committee of Local Authority Lead members with responsibility for Reform could be established to meet alongside the Board to provide political oversight of the progress of work.

It was also suggested the Board be renamed as the Greater Manchester Reform Partnership Board to reflect that the successful delivery of Reform across Greater Manchester can only be achieved with all partners working together.

Engagement with the Trade Unions and workforce does need to continue to ensure buy-in of the ethos of reform.

It was also suggested that Eamonn Boylan, Lead Chief Executive for Housing and Planning should be included as a member of the Board to provide a link to Greater Manchester's growth priorities, particularly in connection with the One Public Estate initiative.

RESOLVED/-

1. To note the report.
2. To approve the Reform Framework and support its implementation alongside the roll-out place-based integration across Greater Manchester.
3. To approve the funding request for £222k from the GM Development Fund to support the GM Leadership and Workforce Development workstream.
4. To agree that the terms of reference for the new Board be reviewed to reflect that responsibility for the delivery of reforming public services remains with Local Authorities.
5. To agree the new Board be called the Greater Manchester Reform Partnership Board.
6. To agree that a Committee of Local Authority Lead members with responsibility for Public Service Reform Executive Members be established to meet alongside the Greater Manchester Reform Board.

7. To agree that Eamonn Boylan, Lead Chief Executive of Planning and Housing, as a member of the Greater Manchester Reform Board.

30/16 REVIEW OF SERVICES FOR CHILDREN

Councillor Cliff Morris presented a report providing an update on the Review of Services for Children which forms part of the Greater Manchester Devolution Agreement.

The GM Interim Mayor, on behalf of members, thanked Councillor Cliff Morris, portfolio Leader and Jim Taylor, lead Chief Executive for the Services for Children, for the good progress made with the review.

RESOLVED/-

1. To note the progress made on the Greater Manchester Services for Children review since the last report to the Board.
2. To agree the key proposals and opportunities that have been identified through the development of the Business Cases and the proposed Target Operating Model which will support the delivery.
3. To note the next steps for the review including the proposals to draw down government funding at a GM level fund in order to support the implementation of the proposals.
4. To agree to place on record thanks for the work and progress made on the review of children's services.

31/16 GREATER MANCHESTER SPATIAL FRAMEWORK

Councillor Sue Derbyshire Portfolio presented a report, providing an update on the recent consultation and the ongoing work to develop a Greater Manchester Spatial Strategy, emphasising the timeline, to ensure districts are compliant with Government requirements, highlighting the importance of addressing resource issues. Councillor Derbyshire reminded the meeting that Planning and Housing Executive members are invited to attend each Planning and Housing Commission meetings.

RESOLVED/-

1. To note the report.
2. To agree the approach to assessing development viability of existing supply set out in Section 5 of the report.

3. To agree the approach to developing the spatial strategy outlined in Section 6 of the report.
4. To agree the resourcing proposals in Section 8 of the report.
5. To agree that a further report be submitted to members in May outlining the preferred growth option, the implications for land supply and the draft consultation report.

32/16 BROWNFIELD LAND REGISTER PILOT

Councillor Sue Derbyshire Portfolio presented a report detailing the scope, aim and timescales of the pilot for the eight constituent Local Authorities of the second round brownfield land register pilot.

Councillor Derbyshire assured members that planning permission principles will enable Local Authorities to retain oversight of planning applications, the Government pilot will help show how processes will work.

RESOLVED/-

1. To agree to accept funding from DCLG on behalf of the eight Greater Manchester Local Authorities and fund the Commission for New Economy Ltd and Salford City Council's ICT team to deliver the project.
2. To agree that a further report be submitted to the Joint GMCA and AGMA following completion of the Pilot.

33/16 IAN STEWART AND COUNCILLOR MIKE CONNOLLY

The GM Interim Mayor reminded the meeting that Ian Stewart would be retiring from his position as City Mayor of Salford and that Councillor Mike Connolly was standing down as the Leader of Bury Council, to take up the position of Mayor. As Ian Stewart could not attend the meeting the GM Interim Mayor passed on to members a written message he had sent. He thanked both Ian Stewart and Mike Connolly on behalf of himself and members for the work and commitment to GMCA and AGMA.

RESOLVED/-

1. To place on record thanks to Ian Stewart for his work as a member of the GMCA and as portfolio lead for Business Support and Business Finance.
2. To place on record thanks to Mike Connolly for his work as a member of the GMCA and the Chair of the Police and Crime Panel.

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**MINUTES OF THE JOINT GMCA AND AGMA EXECUTIVE BOARD MEETING
HELD ON FRIDAY 27 MAY 2016 AT STOCKPORT TOWN HALL**

GM INTERIM MAYOR	Tony Lloyd (in the Chair)
BOLTON COUNCIL	Councillor Linda Thomas
BURY COUNCIL	Councillor Rishi Shori
MANCHESTER CC	Councillor Richard Leese
OLDHAM COUNCIL	Councillor Jean Stretton
ROCHDALE MBC	Councillor Richard Farnell
SALFORD CC	City Mayor Paul Dennett
STOCKPORT MBC	Councillor Alexander Ganotis
TAMESIDE MBC	Councillor Kieran Quinn
TRAFFORD COUNCIL	Councillor Sean Anstee
WIGAN COUNCIL	Councillor Peter Smith

JOINT BOARDS AND OTHER MEMBERS IN ATTENDANCE

GMFRA	Councillor David Acton
GMWDA	Councillor Nigel Murphy
TfGMC	Councillor Andrew Fender

OFFICERS IN ATTENDANCE

Margaret Asquith	Bolton Council
Mike Owen	Bury Council
Geoff Little	Manchester CC
Carolyn Wilkins	Oldham Council
John Searle	Rochdale MBC
Jim Taylor	Salford CC
Eamonn Boylan	Stockport MBC
Steven Pleasant	Tameside MBC
Theresa Grant	Trafford Council
Donna Hall	Wigan Council
Andrew Lightfoot	GM Director of Public Service Reform
Mark Hughes	Manchester Growth Company
Simon Nokes	New Economy
Adam Allen	Office of the Police & Crime Commissioner
Paul Argyle	GM Fire & Rescue Service

Ian Pilling
Jon Lamonte
Liz Treacy
Richard Paver
Julie Connor
Sylvia Welsh
Paul Harris
Bridget Aherne
Ross MacRae

GM Police
TfGM
GMCA Monitoring Officer
GMCA Treasurer
Head of GMIST
) Greater Manchester
) Integrated Support Team
GMCA Head of Communications
GMCA Communications

34/16 APOLOGIES

Apologies for absence were received on behalf Councillor Cliff Morris (Councillor Linda Thomas attending) Sir Howard Bernstein (Geoff Little attending) and Steve Rumbelow (John Searle attending).

35/16 CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS

There were no announcements from the Chair or any items of urgent business.

36/16 DECLARATIONS OF INTERESTS

There were no declarations of interest received.

37/16 AGMA EXECUTIVE BOARD CHANGE IN MEMBERSHIP

RESOLVED/-

To note the following changes in membership as nominated by districts:

Local Authority	Member	Substitute	2 nd Substitute
Bury	Councillor R Shori	Councillor J Lewis	Councillor T Holt
Salford	Mr P Dennett	Councillor J Merry	Councillor P Boshall
Stockport	Councillor A Ganotis	Councillor W Wild	Councillor K Butler

38/16 MINUTES OF THE JOINT GMCA AND AGMA EXECUTIVE BOARD MEETING HELD ON 29 APRIL 2016

The minutes of the Joint GMCA and AGMA Executive Board meeting held on 29 April 2016 were submitted for consideration.

RESOLVED/-

To approve the minutes of the Joint GMCA and AGMA Executive Board held on 29 April 2016 as a correct record.

39/16 FORWARD PLAN OF STRATEGIC DECISIONS OF JOINT GMCA AND AGMA EXECUTIVE BOARD

Consideration was given to a report setting out those strategic decisions that were to be considered by the GMCA over the upcoming four months.

RESOLVED/-

To note the Forward Plan of Strategic Decisions, as set out in the report.

40/16 UPDATE ON GREATER MANCHESTER SERVICES FOR CHILDREN REVIEW

Jim Taylor presented a report providing Members with an update on the latest position on the GM Services for Children Review.

RESOLVED/-

To note the progress of work and the next steps for the Greater Manchester Services for Children Review, in particular the discussions with Department for Education regarding resources.

MINUTES

Meeting:	National Park Authority
Date:	Friday 5 February 2016 at 10.00 am
Venue:	The Board Room, Aldern House, Baslow Road, Bakewell
Chair:	Cllr Mrs L C Roberts
Present:	Mr P Ancell, Mrs F Beatty, Cllr D Birkinshaw, Cllr P Brady, Cllr C Carr, Cllr D Chapman, Cllr A R Favell, Mr Z Hamid, Cllr Mrs N Hawkins, Cllr Mrs G Heath, Mr R Helliwell, Cllr H Laws, Cllr Mrs C Howe, Ms S Leckie, Cllr J Macrae, Cllr A McCloy, Cllr C McLaren, Cllr Mrs K Potter, Mrs E Sayer, Cllr Mrs J A Twigg, Cllr F J Walton and Cllr D Williams
Apologies for absence:	Mrs P Anderson, Cllr C Furness, Cllr D Greenhalgh, Cllr S Marshall-Clarke, Ms S McGuire, Cllr Mrs N Turner and Cllr G Weatherall.

1/16 CHAIR'S ANNOUNCEMENTS

The Chair reported that the meeting was being broadcast live over the internet for members of the public to hear.

It was noted that the Strategic Advisory Group meeting scheduled for today would be held directly after the Authority meeting.

The Chair then referred to the changes to the Leadership Team of the Authority and the Assistant Directors who were leaving – Jane Chapman, Rachel Gillis and Mary Bagley. The Assistant Directors were present at the meeting and were presented with cards and gifts from Members. On behalf of Members the Chair thanked them for their good work for the Authority and wished them all well in their futures.

2/16 MINUTES OF PREVIOUS MEETING 4 DECEMBER 2015

The minutes of the last meeting of the Authority held on 4 December 2015 were approved as a correct record.

3/16 URGENT BUSINESS

There were no items of urgent business to consider.

4/16 PUBLIC PARTICIPATION

No notice of public participation had been received.

5/16 MEMBERS DECLARATIONS OF INTEREST

There were no Member declarations of interest.

6/16 BUDGET 2016/17 (A137/PN)

Members considered a report which presented the formal budget approval for 2016/17 following approval of the proposals presented to Members on the 18th September 2015 in the report by the Director of Corporate Resources, and in the Chief Executive's Strategic Framework at the same meeting.

Members emphasised the need to be cautious about becoming complacent in respect of the Defra settlement.

In response to Members' queries officers stated that they were now looking at the areas identified in paragraph 8 of the report and would be involving Members in that process via the Strategic Advisory Group and/or workshops for all Members. This would also include consideration of the restructuring reserve figure. It was noted that Members would prefer the proposals to be considered at a Strategic Advisory Group meeting, which was open to all Members to attend.

Mr Paul Ancell thanked all Members and officers who had worked on achieving the favourable settlement from Defra.

The recommendations as set out in the report were moved, seconded, voted on and carried.

RESOLVED:

- 1. That the base budget for the 2016/17 financial year shown in Appendix 1 and 2 of the report be approved.**
- 2. That the financial position of the Authority in respect of planning for the following years be noted.**

7/16 EXEMPT INFORMATION S100 (A) LOCAL GOVERNMENT ACT 1972

RESOLVED:

That the public be excluded from the meeting during consideration of Agenda Item No. 9 to avoid the disclosure of Exempt Information under S100 (A) (4) Local Government Act 1972, Schedule 12A, Paragraph 3 "Information relating to the financial or business affairs of any particular person (including the authority holding that information)" and Paragraph 5 "Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings."

8/16 EXEMPT MINUTES OF 4 DECEMBER 2015

The exempt minutes of the last meeting of the Authority held on 4 December 2015 were approved as a correct record.

The meeting ended at 11.00 am

MINUTES

Meeting:	National Park Authority
Date:	Friday 18 March 2016 at 10.00 am
Venue:	The Board Room, Aldern House, Baslow Road, Bakewell
Chair:	Cllr Mrs L C Roberts
Present:	Mr P Ancell, Mrs P Anderson, Mrs F Beatty, Cllr P Brady, Cllr C Carr, Cllr D Chapman, Cllr A R Favell, Cllr C Furness, Cllr D Greenhalgh, Mr Z Hamid, Cllr Mrs G Heath, Cllr H Laws, Ms S Leckie, Cllr S Marshall-Clarke, Cllr A McCloy, Cllr C McLaren, Cllr Mrs K Potter, Cllr Mrs N Turner, Cllr Mrs J A Twigg, Cllr F J Walton and Cllr G Weatherall
Apologies for absence:	Cllr D Birkinshaw, Cllr Mrs N Hawkins, Mr R Helliwell, Cllr Mrs C Howe, Cllr J Macrae, Ms S McGuire, Mrs E Sayer and Cllr D Williams.

9/16 CHAIR'S ANNOUNCEMENTS

The Chair welcome Simon Malcolm to his first meeting of the Authority since being appointed as the new Director of Commercial Development and Outreach.

She then invited Simon, Dave Cramp, Conservation Volunteers Officer and Steve Hampton Health Training Co-Ordinator from Fit for work Derbyshire, Leicestershire, Nottinghamshire and Rutland Community Rehabilitation Company to comment on the recent UK National Parks Volunteer Award given to the Fit for Work Volunteers. Fit for Work was run by the Derbyshire, Leicestershire, Nottinghamshire and Rutland Community Rehabilitation Company to give people the opportunity to gain work experience and references from four days each month with the Peak Park Conservation Volunteers, learning skills such as dry stone walling, leading to NVQ certificates in countryside management.

The Chair formally presented the award and congratulated those involved.

10/16 MINUTES OF PREVIOUS MEETING 5 FEBRUARY 2016

The minutes of the last meeting of the Authority held on 5 February 2016 were approved as a correct record.

11/16 PUBLIC PARTICIPATION

Two members of the public were present to make representations to the Committee.

12/16 MEMBERS DECLARATIONS OF INTEREST

Item 8

Cllr Mrs K Potter, personal, as a member of CPRE she knew the public speaker representing Friends of the Peak District.

13/16 TREASURY MANAGEMENT POLICY STATEMENT AND ANNUAL TREASURY MANAGEMENT AND INVESTMENT STRATEGY (A1327/PN)

The Chief Finance Officer presented a report asking Members to meet the necessary statutory requirements governing Treasury Management functions by approving an overarching Treasury Management Policy Statement. Members were also asked to approve an Annual Treasury Management and Investment Strategy which set out appropriate Prudential Code indicators and limits, and a Minimum Revenue Provision policy.

RESOLVED:

- 1. To approve the Treasury Management Policy Statement in Appendix 1.**
- 2. To approve the Annual Treasury Management and Investment Strategy in Appendix 2, with specific approval of the Prudential Indicators and borrowing limits (paragraphs 5-13), and the policy on Minimum Revenue Provision (paragraphs 14-15), and adopts the Investment Strategy of North Yorkshire County Council (Appendix 3).**

Cllr D Greenhalgh joined the meeting at 10.30am

The Chair welcomed Cllr Teresa Riley from Staffordshire Moorlands District Council who was in attendance to observe the meeting as a possible successor for Cllr Mrs N Hawkins who intended to retire from the Authority in May. The Chair expressed her thanks to the Council for being proactive and anticipating the change in membership.

The meeting adjourned from 10:30am to 10:40am.

14/16 COMMERCIAL DEVELOPMENT - GIVING (SM)

The Director of Commercial Development and Outreach, Simon Malcom, introduced a report setting out proposals to adopt a Giving Strategy to grow and maximise the Authority's supporters and giving opportunities.

The report had been considered at a meeting of the Audit, Resources and Performance Committee held on 22 January 2016 where, after some discussion, it was agreed that the report should be brought to a meeting of the full Authority for a decision. The Committee also agreed that deferring a decision would allow the recently appointed Director of Commercial Development and Outreach to consider the proposals.

Simon Malcolm highlighted the commercial development and outreach objectives of the Authority and described how the Strategy would allow the Authority to develop the competences needed to deliver them. He therefore recommended that the Authority should adopt the strategy and note the intention to develop a strategic commercial development plan within which the Strategy would be developed and managed.

In response to concerns from some Members, the Director confirmed that implementation would be measured and during the next phase further work would be

undertaken to finesse the strategy by identifying and testing opportunities and revisiting some of the assumptions.

The following spoke on this item under the public participation at meetings scheme:

- Dr Peter Owens
- Mr A Tickle, Friends of the Peak District

RESOLVED:

1. **To adopt the Giving Strategy Programme for years 1, 2 and 3 (2016-2019).**
2. **To confirm the allocation of an additional £58k in 2016/17 to support the strategy - making a total of £100k in the baseline and to note that further costs would be considered alongside other investment needs and a review of the current three year financial plan during March- June.**
3. **To agree that the focus for the first major campaign should be the Trails, with smaller campaigns based around the Authority's other properties and corporate plan.**
4. **To confirm that the Giving Strategy progress would be monitored and reviewed by the Enterprise+ Programme Board and, on a quarterly basis, by the Authority's performance and financial monitoring meetings.**
5. **To request that a report on progress with the Strategy be brought back to the Audit Resources and Performance committee in Spring 2017 to review Year 1 and to report on how Years 2 and 3 should be taken forward.**

The meeting ended at 11.55 am

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**MINUTES OF THE PROCEEDINGS OF THE TRANSPORT FOR GREATER
MANCHESTER COMMITTEE, HELD ON 15 JANUARY 2016 AT
MANCHESTER TOWN HALL**

PRESENT

Councillor David Chadwick	Bolton
Councillor Guy Harkin	Bolton
Councillor Stuart Haslam	Bolton
Councillor Noel Bayley	Bury
Councillor Joan Grimshaw	Bury
Councillor Andrew Fender	Manchester (in the Chair)
Councillor Naeem Hassan	Manchester
Councillor Dzidra Noor	Manchester
Councillor Chris Paul	Manchester
Councillor David Hibbert	Oldham
Councillor Howard Sykes	Oldham
Councillor Shakil Ahmed	Rochdale
Councillor Phil Burke	Rochdale
Councillor Ian Duckworth	Rochdale
Councillor Barry Warner	Salford
Councillor Geoff Abell	Stockport
Councillor Dean Fitzpatrick	Stockport
Councillor Syd Lloyd	Stockport
Councillor Iain Roberts	Stockport
Councillor Warren Bray	Tameside
Councillor Doreen Dickinson	Tameside
Councillor Rob Chilton	Trafford
Councillor Michael Cordingley	Trafford
Councillor Mark Aldred	Wigan
Councillor James Grundy	Wigan
Councillor Lynne Holland	Wigan
Councillor Eunice Smethurst	Wigan

OFFICERS IN ATTENDANCE

Jon Lamonte	Chief Executive, TfGM
Bob Morris	Chief Operating Officer, TfGM
Peter Cushing	Metrolink Director, TfGM
Michael Renshaw	Executive Director, TfGM
Desmond Gardner	Head of Legal, TfGM
Amanda White	Head of Rail, TfGM
Howard Hartley	Head of Bus, TfGM
Rodney Lund	Monitoring Officer
Paul Harris	GMIST

TfGMC15/54 APOLOGIES FOR ABSENCE

Apologies for absence were received and noted from Councillors Azra Ali (Manchester), Norman Briggs (Oldham), Robin Garrido (Salford), Roger Jones (Salford), June Reilly (Trafford) and Peter Robinson (Tameside).

TfGMC15/55 URGENT BUSINESS AND CHAIR'S ANNOUNCEMENTS

a) Bus Network and TfGM Services Sub Committee – Bus Station Departure Charges

The Chair noted that subject to the agreement of the Committee, an addendum to the minutes of the Bus Network and TfGM Services Sub Committee, held on 20 November 2015, was to be moved which would seek to delegate authority to the Chief Executive, TfGM in consultation with the Chair the Vice Chair of TfGMC, Chair of Bus Network and TfGM Services Sub Committee to vary Bus Station Departure Charges.

b) Rail Re-franchising

It was noted that following the meeting an informal briefing session for Members regarding Rail Refranchising was to take place.

TfGMC15/56 DECLARATIONS OF INTEREST

Councillor Phil Burke declared a personal and prejudicial interest in Items 7a Metrolink and Rail Networks Sub Committee – 20 November 2015 and Item 9 Metrolink 2017.

Councillors Mark Aldred, Doreen Dickinson, Andrew Fender and Lynne Holland each declared a prejudicial interest in items 10 and 12 Ring and Ride Eligibility Criteria and Fares Review.

Resolved/-

To note the Declarations of Interests made, by Councillors Aldred, Burke, Dickinson, Fender and Holland.

TfGMC15/57 APPOINTMENT TO TfGMC

Resolved/-

- 1) To note the appointment of Councillor Azra Ali (Manchester) as a Member of TfGMC. For the remainder of the 2015/16 municipal year.
- 2) To note the resignation of Councillor Josie Teubler (Manchester) from TfGMC.

TfGMC15/58 APPOINTMENT TO SUB COMMITTEES

Resolved/-

- 1) That Councillor Azra Ali (Manchester) be appointed as a Member of the Metrolink and Rail Networks Sub Committee, for the remainder of the 2015/16 municipal year.
- 2) That Councillor Azra Ali (Manchester) be appointed as a substitute on the Bus Network and TfGM Services Sub Committee.

TfGMC15/59 MINUTES

The minutes of the previous TfGMC meeting, held on 13 November 2015, were submitted.

Resolved/-

To approve the minutes of the TfGMC meeting, held on 13 November 2015, as a correct record.

TfGMC15/60 MINUTES FROM SUB COMMITTEES

a) Bus Network and TfGM Services Sub Committee

The minutes of the Bus Network and TfGM Services Sub Committee, held on 20 November 2015 were submitted.

A Member moved an addendum to the minutes that authority be delegated to the Chief Executive, TfGM in consultation with the Chair and Vice Chair of TfGMC/ Chair of Bus Network and TfGM Services Sub Committee to vary Bus Station Departure Charges in line with current policy.

The amendment was seconded and carried.

Resolved/-

- 1) To note the minutes of the Bus Network and TfGM Services Sub Committee, held on 20 November 2015.
- 2) To agree that Councillors Warren Bray and Chris Paul be included in the list of those Members present.
- 3) To agree that delegated authority be granted to the Chief Executive of TfGM, in consultation with the Chair and Vice Chair of TfGMC/ Chair of Bus Network and TfGM Services Sub Committee, to vary Bus Station Departure Charges in line with current policy.

b) Metrolink and Rail Networks Sub Committee

[Note: Councillor Burke declared an interest in this item.]

The minutes of the Metrolink and Rail Networks Sub Committee meeting, held on 18 December 2015 were submitted.

Resolved/-

To note the minutes of the Metrolink and Rail Networks Sub Committee, held on 18 December 2015.

TfGMC15/61 FORWARD LOOK

Members considered a report which set out those key work streams requiring decisions from the Joint Committee over the next four months. Members also noted those significant elements of the Committee's work programme, where further updates on progress and activity are anticipated over a longer period of time.

Resolved/-

To note the Forward Look.

Section 2

TfGMC Recommendations for Further Approval by GMCA

There were no items requiring further approval by GMCA.

Section 3

Items for Resolution by TfGMC

TfGMC16/62 METROLINK 2017

[Note Councillor Phil Burke declared a personal and prejudicial interest in this item and left the room during its consideration.]

A report was presented which provided Members with an update on the progress of the Metrolink 2017 project to procure a contract for the operation and maintenance of Metrolink from July 2017, when the current contract expires. The report also sought the endorsement of the Committee on the draft service pattern and plan which will be included the contract specification as appended to the report. Members noted that this service pattern plan and specification had been developed solely for indicative purposes to assist the benchmarking within the bidding process. Timescales of the procurement process were also included.

In response to a comment from a Member regarding services from Oldham going to Piccadilly rather than Victoria, officers reiterated that the service pattern was purely an indicative plan for the bidding process. Representations from districts would be considered and would look at the viability with this request with Oldham.

Following a comment from a Member, officers confirmed that the double units on the Altrincham-Bury line would be maintained.

A Member highlighted that the Committee's focus was to maximise the patronage of the whole Metrolink network and for this reason, not all of the service aspirations raised by districts will be achievable.

Resolved/-

- 1) To note the current position of the Metrolink 2017 project.
- 2) To approve the proposed service pattern for inclusion in the specification and in doing so, note that the service pattern plan is solely an indicative plan for use as part of the bidding process.

TfGMC16/63 RING AND RIDE ELIGIBILITY CRITERIA AND FARES REVIEW

[Note Councillors Mark Aldred, Doreen Dickinson, Andrew Fender and Lynne Holland each declared a prejudicial interest in this item and left the in the room whilst it was considered.]

Councillor Harkin the Chair.

Consideration was given to a report which set out details of the proposed changes to the eligibility criteria and fares on the Ring and Ride service and set out the next steps for the implementation of these changes by April 2016.

Members noted that Greater Manchester residents would be automatically eligible to use the Ring and Ride service if they:

- (i) hold a Greater Manchester issued Concessionary Plus pass; or
- (ii) hold a Concessionary Disabled pass; and/or
- (iii) meet a minimum age criteria (70), hold elderly senior citizen Concessionary pass and also have difficulty accessing the public transport network; or
- (iv) have surrendered their Concessionary Plus pass and use travel vouchers.

A Member sought clarification as to whether GMATL were aware of those current service users that will be ineligible under the new scheme and if they would be able to access alternative services. In response, officers noted that the existing bus network and Direct Responsive Transport (DRT) services would provide accessible services.

Following a comment from a Member, officers noted that GMATL has long standing criteria for disability and that these criteria had remained unaltered.

Resolved/-

- 1) To endorse the outcome of the review undertaken to identify revised eligibility criteria for the Ring and Ride service to reduce the risk that the service fails to prioritise to those with the most need.
- 2) To endorse the proposed changes to the fares and fare structure on the Ring and Ride service to support the ongoing suitability of the service.
- 3) That the details of the financial implications of the proposals are included in a separate report in Part B of the agenda. (Minute TfGMC16/65 refers).

TfGMC16/64 EXCLUSION OF PRESS AND PUBLIC

Resolved/-

That, under section 100 (A)(4) of the Local Government Act 1972 the press and public should be excluded from the meeting for the following items of business on the grounds that this involves the likely disclosure of exempt information, as set out in paragraph 3 Part 1, Schedule 12A of the Local Government Act 1972 and that the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Item 4

Item for Information

TfGMC16/65 RING AND RIDE ELIGIBILITY CRITERIA AND FARES REVIEW

[Note Councillors Mark Aldred, Doreen Dickinson, Andrew Fender and Lynne Holland each declared a prejudicial interest in this item and were not in the room whilst it was considered.]

Members considered a report which provided them with the details of the financial implications of the changes to the Ring and Ride eligibility criteria and fares.

Resolved/-

To note the financial implications of the revised Ring and Ride eligibility criteria and fares, as set out in the report.

**MINUTES OF THE PROCEEDINGS OF THE TRANSPORT FOR GREATER
MANCHESTER COMMITTEE, HELD ON 11 MARCH 2016 AT
MANCHESTER TOWN HALL**

PRESENT

Councillor David Chadwick	Bolton
Councillor Guy Harkin	Bolton
Councillor Stuart Haslam	Bolton
Councillor Noel Bayley	Bury
Councillor Azra Ali	Manchester
Councillor Andrew Fender	Manchester (in the Chair)
Councillor Naeem Hassan	Manchester
Councillor Dzidra Noor	Manchester
Councillor Chris Paul	Manchester
Councillor Norman Briggs	Oldham
Councillor David Hibbert	Oldham
Councillor Shakil Ahmed	Rochdale
Councillor Phil Burke	Rochdale
Councillor Robin Garrido	Salford
Councillor Roger Jones	Salford
Councillor Barry Warner	Salford
Councillor Geoff Abell	Stockport
Councillor Dean Fitzpatrick	Stockport
Councillor Iain Roberts	Stockport
Councillor Warren Bray	Tameside
Councillor Doreen Dickinson	Tameside
Councillor Peter Robinson	Tameside
Councillor Rob Chilton	Trafford
Councillor Michael Cordingley	Trafford
Councillor Mark Aldred	Wigan
Councillor Lynne Holland	Wigan
Councillor Eunice Smethurst	Wigan

OFFICERS IN ATTENDANCE

Bob Morris	Chief Operating Officer, TfGM
Peter Cushing	Metrolink Director, TfGM
Dave Newton	Transport Strategy Director, TfGM
Peter Molyneux	Highways Director, TfGM
Paul Harris	GMIST

TfGMC15/65 APOLOGIES FOR ABSENCE

Apologies for absence were received and noted from Councillors Ian Duckworth (Rochdale), Joan Grimshaw (Bury), Syd Lloyd (Stockport), June Reilly (Trafford) and Howard Sykes (Oldham).

TfGMC15/66 URGENT BUSINESS AND CHAIR'S ANNOUNCEMENTS

There were no items of urgent business reported. The Chair made the following announcements:-

a) Cycling and Active Travel

Members were reminded that following the meeting a short presentation on Cycling and Active Travel was to be provided.

b) Dave Newton

The Chair informed the Committee that Dave Newton, Transport Strategy Director, was to leave TfGM in early April. Members wished record their thanks to Dave for the significant contribution he has made to the work of this Committee and TfGM, in particular the work that he had led in on cycling and active travel.

TfGMC15/67 DECLARATIONS OF INTEREST

There were no Declarations of Interest made.

TfGMC15/68 MINUTES

The minutes of the previous TfGMC meeting, held on 15 January 2016, were submitted.

Resolved/-

To approve the minutes of the TfGMC meeting, held on 15 January 2016, as a correct record.

TfGMC15/69 MINUTES FROM SUB COMMITTEES

a) Bus Network and TfGM Services Sub Committee

The minutes of the Bus Network and TfGM Services Sub Committee, held on 15 January 2016 were submitted.

Councillor Roberts sought the agreement of the committee for a change to be made to the Liberal Democrat Group nominated substitute for the Bus Network and TfGM Services Sub Committee. In response, the Chair advised

that such appointments could only be changed at the Annual General meeting.

Resolved/-

To note the minutes of the Bus Network and TfGM Services Sub Committee, held on 15 January 2016.

b) Capital Projects and Policy Sub Committee

The minutes of the Capital Projects and Policy Sub Committee, held on 5 February 2016 were submitted.

Resolved/-

That the minutes of the Capital Projects and Policy Sub Committee, held on 5 February 2016 be noted.

c) Metrolink and Rail Networks Sub Committee

The minutes of the Metrolink and Rail Networks Sub Committee, held on 12 February 2016 were submitted.

Resolved/-

That the minutes of the Capital Projects and Policy Sub Committee held on 12 February 2016 be noted.

d) Capital Projects and Policy Sub Committee

The minutes of the Capital Projects and Policy Sub Committee, held on 4 March 2016 were submitted.

Resolved/-

That the minutes of the Capital Projects and Policy Sub Committee, held on 4 March 2016 be noted.

TfGMC15/70 FORWARD LOOK

Members considered a report which set out those key work streams requiring decisions from the Joint Committee over the next four months. Members also noted those significant elements of the Committee's work programme, where further updates on progress and activity are anticipated over a longer period of time.

Resolved/-

To note the Forward Look.

Section 2

TfGMC Recommendations for Further Approval by GMCA

There were no items requiring further approval by GMCA.

Item 3

Item for Information

TfGMC15/70 2016/17 TRANSPORT LEVY BUDGET

A report was presented which updated Members on the Transport Levy Budget for 2016/17 as approved by the GM Combined Authority at its meeting on 29 January 2016. An update on the latest outturn position was also presented.

Members noted that the Levy budget represented a cash standstill position when compared to 2015/16 with a total Levy for 2016/17 of £189.3 million. Officers explained that the budget presented related to the TfGM element of the Transport Levy budget and included all the costs of TfGM, including its own financing costs but excluded the finance and overhead costs of GMCA. £56.4 million of the Transport Levy was retained by GMCA to finance the borrowing costs associated with the major capital investment programme and GMCA's overhead costs. As a result, the levy funding allocated to TfGM in 2016/17 is £132.89 million.

In noting the budget report, a Member offered thanks to officers for delivering a budget despite current financial challenges.

Resolved/-

To note the 2016/17 Transport Levy as approved by GMCA at its meeting on 29 January 2016.

TfGMC15/71 METROLINK SERVICE CHANGE TO MANCHESTER AIRPORT LINE

Members considered a report which provided Members with information in relation to service changes on the Manchester Airport line.

Members noted that from 21 March 2016, Metrolink operating hours on the Airport Line will be extended. Officers explained that the initial service pattern will see trams operating on a 20 minute frequency from 3am with the intention of arriving at Manchester Airport at 3.36am, ahead of the 4am shift start. Members also noted that the service will initially operate between Firswood and Manchester Airport with a view to extending the service to Deansgate-Castlefield by the end of 2016 following the completion of improvement works between Trafford Bar and Deansgate-Castlefield.

Extending the hours of operation is also likely to increase usage of the Metrolink Park and Ride facility at Sale Water Park. This provides access to

the route from neighbouring areas as well as locally within the Wythenshawe area linking the local community to Manchester Airport to cover shift patterns and further open employment opportunities.

Following an enquiry from a Member regarding the potential to extend the hours of operation on other Metrolink lines, officers noted that a public consultation process would be required to be undertaken before undertaking a similar extension to the hours of operation in other areas.

A Member suggested that the usage of cycling facilities at Firwood Metrolink stop be monitored to ensure that there was adequate provision once the new hours of operation are in place.

In response to an enquiry from a Member regarding transport provision to Airport City, officers noted that discussions with Manchester Airports Group were taking place.

Officers clarified the recent issue of a tram delayed at the Firwood Metrolink stop.

In welcoming the report, officers were encourage to promote this early service.

Resolved/-

To note the report including the following hours of operations for the Manchester Airport Metrolink line from 21 March 2016:-

From	To	Monday – Thursday		Friday		Saturday		Sunday	
		First	Last	First	Last	First	Last	First	Last
Firwood	Manchester Airport	03:00	23:32	03:00	00:32	03:00	00:32	03:00	22:27
Manchester Airport	Firwood	03:47	00:13	03:47	01:13	03:47	01:13	03:48	22:32
Manchester Airport	Cornbrook	04:47	23:25	04:47	00:25	04:47	00:25	05:48	22:32
Cornbrook	Manchester Airport	05:51	23:27	05:51	00:27	05:51	00:27	06:38	22:22

TfGMC15/72 METROLINK PARK AND RIDE – INTERIM FINDINGS

A report was presented which provided Members with information regarding the background to the trial, a summary of the interim findings about the overnight usage of the park and ride sites and the proposed way forward.

A Member suggested that the overnight scheme be extended to mid-week. In response, officers explained that they could explore this request but noted that the introduction of overnight parking during the working week would impact on car parking provision for commuters.

Resolved/-

- 1) To note the contents of the report.
- 2) To acknowledge the extension of the trial period, limited to the original sites until 30 July 2016, as set out in the report, to allow for a full evaluation report to be presented to a future meeting of the Committee, at which time recommendations will be presented in relation to the future of the permit scheme.

TfGMC15/73 POLITICAL ENGAGEMENT 2016/17

Consideration was given to a report which presented Members on the engagement activity undertaken during the 2015/16 municipal year and the activity that is planned for 2016/17.

The report also outlined proposals for a revised strategy to better coordinate and enhance TfGM's political engagement. The report also sought the approval of the Committee for a total budget allowance of £41,700, to cover the various costs and expenses associated with the costs of political engagement. Members noted that this was the same level as in 2014/15.

Resolved/-

- 1) To note the report.
- 2) To approve a budget for the year 2016/17 of £41,700.

TfGMC15/74 GM CASUALTY REDUCTION PARTNERSHIP UPDATE

Members received a report which provided them with an update on the schemes funded by the GM Casualty Reduction Partnership and the Joint Road Safety Group, as set out in the appendix to the report.

Following an enquiry from a Member, officers undertook to share information regarding the impact the introduction of mirrors at highway junctions had made to cycle safety.

A Member suggested that districts should include cycling groups in consultations of highway design schemes. In response, officers undertook to speak to districts to this regard.

Resolved/-

- 1) To note the progress on the delivery of schemes funded by the GM Casualty Reduction Partnership.
- 2) To note the intention to invite GM Partners to apply for a further round of Award fund schemes to be considered during 2016/17 for approval by TfGMC as part of the 2017/18 budget setting process.

TfGMC15/75 EXCLUSION OF PRESS AND PUBLIC

Resolved/-

That, under section 100 (A)(4) of the Local Government Act 1972 the press and public should be excluded from the meeting for the following items of business on the grounds that this involves the likely disclosure of exempt information, as set out in paragraph 3, Part 1, Schedule12A, Local Government Act 1972 and that the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

**TfGMC15/76 GM CASUALTY REDUCTION PARTNERSHIP 2016/17
BUDGET**

Members considered a report which outlined the forecast and proposed budget for the Casualty Reduction Partnership and the Joint Road Safety Group for 2016/17.

Resolved/-

- 1) To approve the proposed budgets for the Partnership and the Joint Road Safety Group for 2016/17 as set out in the report.
- 2) To note that as 31 March 2016, the ring-fenced Partnership reserves as set out in the report.

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**MINUTES OF A MEETING OF THE
GREATER MANCHESTER FIRE AND RESCUE AUTHORITY**

HELD ON 11th FEBRUARY 2016

Present:

Councillor David Acton (Chairman), Councillor Tommy Judge (Vice-Chairman), Councillors Mohammed Ayub, Walter Brett, Sharon Briggs, Stephen Coen, Basil Curley, Jim Dawson, Jim Ellis, Grace Fletcher-Hackwood, Daniel Hawthorne, Derek Heffernan, June Hitchen, Barrie Holland, Bernard Judge, Iain Lindley, Alan Matthews, Amna Mir, John O'Brien, Shaun O'Neill, Brian Rigby, Paul Wild, Steve Williams, Michael Whetton and John Wright

Also in Attendance: Peter O'Reilly (County Fire Officer and Chief Executive), Donna Hall (Clerk to the Authority, Wigan Council), Paul Argyle (Deputy County Fire Officer), Andrew Taylor (Assistant Director of Resources, Wigan Council), Geoff Harris (Director of Prevention and Protection), Andrea Heffernan (Director of Corporate Support), Dave Keelan (Director of Emergency Response), Gwynne Williams (Deputy Clerk and Authority Solicitor), Shelley Wright (Director of Corporate Communications) and Donna Parker (Democratic Services Manager)

68. APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors John Bell (Deputy Chairman), Lynda Byrne, Afia Kamal, Michael Smith and Fred Walker.

69. MINUTES OF PREVIOUS MEETING

The Minutes of the Meeting of the Authority held on 3rd December 2015 were approved and signed by the Chairman as a correct record.

70. DECLARATIONS OF INTEREST

In consultation with the Independent Person a dispensation had been granted to all Members to participate and vote at meetings of Greater Manchester Fire and Rescue Authority (GMFRA), any Committee or Sub-Committee of GMFRA and any joint committee or joint sub-committee on which the Authority is represented in respect of matters relating to setting GMFRA's precept (and matters directly related to such decisions, including GMFRA's budget calculations). This was granted on the grounds that without the dispensation the number of Members prohibited from participating in any particular business would be so great a proportion of the body transacting the business as to impede the transaction of the business (Section 33(2)(a) of the Localism Act 2011)(Minute 77 refers).

71. URGENT BUSINESS (IF ANY)

There were no items of urgent business submitted.

72. CHAIRMAN'S ANNOUNCEMENTS

1. The Chairman advised Members that the meeting of the Fire Authority was going to be 'live streamed' and would be available to the public via YouTube to watch either live or retrospective.
2. The Chairman informed Members that this would be Andrew Taylor's last meeting as he was due to retire as Assistant Director of Resources at Wigan Council at the end of March 2016. The Chairman took the opportunity to thank Andrew for all the hard work and commitment he had given to the Service over the years and wished him all the best on his retirement.

Councillor Michael Whetton on behalf of the Conservative Party, Councillor Derek Heffernan, Leader of the Liberal Democrat Party and Donna Hall, Clerk to the Authority at Wigan Council also took the opportunity to thank Andrew for his work.

Andrew Taylor thanked Members for their kind words and took the opportunity to speak on his time working with the Service.

3. The Chairman advised that a Member Consultation Session on the 'Draft Corporate Plan Integrated Risk Management Plan 2016/2020' would be taking place at the rise of the meeting and would be hosted by the Deputy County Fire Officer and Sarah Scoales, Head of Planning and Performance. All Members were encouraged to attend.
4. The Chairman invited all Members to attend a second visit to the 'New Operational Training Site and Community Hub' at Wellington Street Bury on Friday 4th March 2016 at 10.00am. The visit had been arranged to allow Members to view the progress at the site since the last visit in November 2015 and would include a tour of the construction work on Fire Street, the multi-story building facility plus more. All Members were encouraged to attend.
5. The Chairman invited all Members to attend the next Long Service Awards Ceremony on Thursday 10th March 2016 at 7.30pm at the Imperial War Museum North, Salford Quays. The awards would be presented by the Lord Lieutenant of Greater Manchester, Mr Warren J. Smith and the Chairman of the Authority.
6. The Chairman noted the recent death of former Authority Member Councillor Jack Davis from Tameside Council. He served as an Authority Member from June 2000 to June 2010 and was Vice-Chairman of the Authority from 2004 to 2008.
7. The Chairman noted the sad death of Matthew Taylor the former Deputy Estates Manager, who was tragically killed in a traffic collision near his home.

Members observed a minute's silence in their memory.

73. QUESTIONS (IF ANY) UNDER STANDING ORDER 7

There were no questions submitted.

74. MINUTES OF MEETING THURSDAY, 21 JANUARY 2016 OF SERVICE DELIVERY COMMITTEE

The Minutes of the proceedings of the Service Delivery Committee held on 21st January 2016 were submitted (Appendix 1).

Resolved: That the proceedings of the Service Delivery Committee held on 21st January 2016, be approved.

75. MINUTES OF MEETING THURSDAY, 28 JANUARY 2016 OF POLICY, RESOURCES AND PERFORMANCE COMMITTEE

The Minutes of the proceedings of the Policy, Resources and Performance Committee held on 28th January 2016 were submitted (Appendix 2).

Resolved: That the proceedings of the Policy, Resources and Performance Committee held on 28th January 2016, be approved.

76. TREASURY POLICY STATEMENT, CAPITAL PROGRAMME 2016/17 TO 2018/19, PRUDENTIAL INDICATORS AND MINIMUM REVENUE PROVISION STATEMENT

Consideration was given to a report of the Treasurer which sought approval of the Authority's Treasury Management Policy and set out the requirements to determine prudential indicators for the forthcoming financial year 2016/17. The detail contained within the report was consistent with the 'Budget Strategy Report 2016/17 and Medium Term Forecast 2016/17 to 2019/20.

It was noted that the report had been updated since it was considered at the meeting of the Policy, Resources and Performance Committee on 28th January 2016 (Minutes 55 refers).

Councillor Daniel Hawthorne requested clarity on the current treasury position and the operational boundary. Andrew Taylor, Assistant Director of Resources responded accordingly.

Resolved: That:

1. The content of the report and comments raised, be noted.
2. The Treasury Management Policy Statement for 2016/17, be adopted.
3. The Minimum Revenue Provision Statement for 2016/17, be adopted.

4. The various Prudential Indicators, as detailed within the report, be noted.

77. REVENUE BUDGET AND PRECEPTS 2016/2017

Consideration was given to a report of the Treasurer which recommended the setting of the Revenue Budget as required under Section 42A of the Local Government Finance Act 1992 (updated in the Localism Act 2011) and the precepts and relevant levels of Council Tax required under sections 40, 42B and 47 of the Act (refer to Appendices A to G of the report).

At the meeting of the Policy, Resources and Performance Committee held on 28th January 2016 (Minute 54 refers) the Authority's budget was considered in detail. A number of recommendations were made in respect of the budget strategy and based upon these recommendations being acceptable the report detailed the necessary resolutions and statements required to be approved by the Authority in order to set the budget and precept for 2016/17.

Members were advised that at the time of writing the report for the Policy, Resources and Performance Committee the position on District Council tax bases and surpluses or deficits on Collection Funds together with the position on the Authority's share of the Retained Business Rates was not available as the deadline for part of the information was 31st January 2016. The figures had now been received and were showing an improvement over that previously reported that would reduce the level of required savings.

A report on the 'GMFRA Budget 2016/17 and Medium Term Strategy' had also been considered at a Joint Meeting of the Greater Manchester Combined Authority and AGMA Executive on Friday 29th January 2016.

In conclusion, the Local Government Act 2003 required the Authority's Chief Finance Officer, to make a report on the robustness of the estimates and adequacy of reserves and balances which provided the Authority with the information necessary to make the relevant decisions. The Authority had traditionally maintained its balances at a minimum of 5% of net budget. The balances were felt to be at an appropriate level taking into account external factors such as the transition of budget funding over the next four years.

Amendment to the Proposed Budget Recommendation

Councillor Michael Whetton MOVED and Councillor Paul Wild SECONDED an amendment to the proposed budget recommendation to approve a Precept Freeze (0% increase) for 2016/17.

Members had a debate on the submitted amendment on the proposed Budget recommendation.

On being put to the vote, the Amendment was LOST by 5 votes in favour and 19 votes against.

Proposed Budget Recommendation

On being put to the vote, the recommendation was CARRIED by 19 votes in favour and 5 votes against.

A named vote was requested on the recommendation: Councillors David Acton, Mohammed Ayub, Walter Brett, Sharon Briggs, Stephen Coen, Basil Curley, Jim Dawson, Jim Ellis, Grace Fletcher-Hackwood, Daniel Hawthorne, Derek Heffernan, June Hitchen, Bernard Judge, Tommy Judge, Alan Matthews, Amna Mir, John O'Brien, Shaun O'Neill and Steve Williams voted in favour of the recommendation.

Councillors Iain Lindley, Brian Rigby, Michael Whetton, Paul Wild and John Wright voted against the recommendation.

(Note: Councillor Barrie Holland had left the meeting for the vote).

Resolved: That:

1. The Authority's budget for 2016/17 as detailed in Appendix A of the report together with the calculation of the precepts and Council Tax rates as detailed in Appendix D and E of the report, be approved.
2. The Revenue Estimates in accordance with the summary submitted for 2016/17, as detailed in Appendix A of the report, be approved.
3. It be noted that the Authority had calculated the amount of 705,647 as its Council Tax base for the year 2016/17, being the aggregate of the tax bases calculated by the Districts, as detailed at Appendix C of the report, in accordance with Regulation 3 of the Local Authorities (Calculation of Council Tax Base) Regulations 2012 made under Section 31B(3) of the Local Government Finance Act 1992.
4. The following amounts to be calculated in accordance with Sections 42A to 49 of the Local Government Finance Act 1992, be approved:-
 - (a) £108,512,988 being the aggregate of the amounts which the Authority estimates for the items set out in Section 42A (2) (a) to (d) thereof (Appendix B)
 - (b) £67,035,057 being the aggregate of the amounts which the Authority estimates for the items set out in Section 42A (3) (a) to (b) thereof (Appendix B)
 - (c) £41,477,931 being the amount by which the aggregate at (a) above exceeds the aggregate at (b) above, calculated by the Authority, in accordance with Section 42A (4) of the Act, being its budget requirement for the year (Appendix B)

- (d) £58.78 being the amount at (c) above all divided by the amount at paragraph 17 of the report (Resolution 3), calculated by the Authority, in accordance with Section 42B(1) of the Act, as the basic amount of its Council Tax for the year (Appendix D).

(a) Valuation Bands

<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F</u>	<u>G</u>	<u>H</u>
<u>£39.18</u>	<u>£45.71</u>	<u>£52.24</u>	<u>£58.78</u>	<u>£71.84</u>	<u>£84.90</u>	<u>£97.96</u>	<u>£117.56</u>

Being the amounts given by multiplying the amount at (d) above by the number which, in the proportion set out in Section 5(1) of the Act, is applicable to dwellings listed in a particular valuation band divided by the number which in that proportion is applicable to dwellings listed in Band D, calculated by the Authority, in accordance with Section 47(1) of the Act, as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands.

- (b) The Amounts (precepts) payable by each Billing Authority are detailed at Appendix E of the report, calculated as being the amounts given by multiplying the amount at (d) by the tax bases calculated by Districts in accordance with Section 31B of the Act, adjusted for surpluses and deficits on District Collection Funds.

78. DRAFT CORPORATE PLAN/INTEGRATED RISK MANAGEMENT PLAN 2016-2020

Consideration was given to a report of the County Fire Officer and Chief Executive which presented the Draft Corporate and Integrated Risk Management Plan 2016/20 and sought approval of the contents of the Draft Plan for internal and external consultation with a range of stakeholders over the next 12 weeks. A copy of the Draft Plan was detailed at Appendix A of the report, for Members' reference.

The Deputy County Fire Officer was in attendance and introduced a presentation which highlighted the main proposals within the document to meet the budget reduction of £14.79million by 2020 under the settlement in the Comprehensive Spending Review and assuming a Precept increase of 1.99%. Members were advised on the approach to public consultation over the next 12 weeks and timescales for feedback to inform the final Corporate and Integrated Risk Management Plan 2016/2020.

The consultation would begin immediately and the Draft Plan would be made available through GMFRS's website for public consultation. In addition, four Citizen Forums would be held across Greater Manchester during which Officers and Members would aim to seek feedback on the proposals contained within the document and how response standards were affected in particular. The Chairman invited all Members to come along to support the Citizen Forums, if they so wished, further information on these dates would be available in due course.

A summary of the document to be used for consultation was detailed at Appendix B and a copy of the Consultation and Engagement Plan was detailed at Appendix C of the report.

Members raised a number of questions and comments on the content of the report and the presentation provided with specific regard to the consultation process on the Draft Plan, Integrated Risk Modelling, current resource levels, future crewing proposals and station designations that were answered by Officers accordingly.

In conclusion, the final version of the Draft Corporate and Integrated Risk Plan 2016/20 was due to be submitted to the meeting of Authority on 23rd June 2016 for approval following consideration and incorporation of any changes following the consultation process.

Resolved: That:

1. The report and comments raised, be noted.
2. The Draft Corporate and Integrated Risk Management Plan 2016/20, as detailed at Appendix A of the report, and the summary document as detailed at Appendix B of the report, be approved for consultation.
3. The Director of Corporate Communications work with the County Fire Officer and Chief Executive and Chairman of the Authority to immediately create a more engaging and user friendly version through graphic design.
4. The Consultation and Engagement Plan, as detailed at Appendix C of the report, be approved.
5. All Members of the Authority be invited to attend and support the Citizen Forum Meetings.

79. PAY POLICY STATEMENT 2016/17

Consideration was given to a report of the County Fire Officer and Chief Executive which detailed the Authority's proposed Annual Pay Policy Statement for 2016/17, in accordance with Section 38(1) of the Localism Act 2011. The Pay Policy Statement for 2016/17 detailed the Authority's policies in relation to the pay of its workforce. Members were advised that the Pay Policy Statement did not supersede the responsibilities and duties placed on the Authority in its role as an employer under employment law. A copy of the Statement for 2016/17 was attached at Appendix A of the report, for reference.

Members were advised that each year the financial viability of respective elements of the pay policy were reviewed and this year there were a series of proposed updates to elements of the pay policy.

Resolved: That:

1. The approach to review the multiplier year on year, subject to organisational need and policy and legislative updates, be approved.
2. The adoption of the use of a multiplier of 1.5 to be applied for voluntary redundancy, be approved, subject to being published for one month in line with statutory requirements prior to coming into effect.
3. GMFRS to have regard to the Exit Payments Cap, in line with the proposals detailed in the Enterprise Bill, when considering affordability.
4. The Authority's Pay Policy Statement for 2016/17, as detailed at Appendix A of the report, including the updates be approved and published accordingly.

80. CHIEF'S ACTIVITY REPORT QUARTER 3 (1ST OCTOBER-31ST DECEMBER 2015)

The County Fire Officer and Chief Executive presented the 'Chief's Activity Report' for Quarter 3 2015/16 – 1st October to 31st December 2015, for Members' information and comments. The report provided Members with information on the wide ranging activities which had taken place across the Boroughs during this period and also provided an update on the following subject matters:-

- General News;
- Operational Incidents;
- Service Delivery;
- Prevention and Protection;
- Corporate Communications.

Members had a detailed discussion on the content of the report and the activity which had taken place across the Service in Quarter 3. Councillor Michael Whetton took the opportunity to thank Trafford's Community Safety Team for lending school children in Ashton on Mersey the Community Events Vehicle to use as a stage to perform a carol service to the local community.

In addition, Councillor June Hitchen welcomed the Safe Drive Stay Alive initiative that had taken place in November 2015 and suggested expanding the initiative to cover high schools within Greater Manchester. In response, the County Fire Officer and Chief Executive advised that this suggestion was currently being explored.

Resolved: That the 'Chief's Activity Report' for Quarter 3 2015/16 – 1st October to 31st December 2015 and comments raised, be noted.

81. FLOODING IN GREATER MANCHESTER UPDATE

Consideration was given to a report of the County Fire Officer and Chief Executive which provided information of the outcome of the flooding that affected Greater Manchester on Boxing Day 2015 and detailed the impact on GMFRS resources on both Boxing Day and the potential impact for the future.

It was reported that on Boxing Day 2015, two thirds of GMFRS's available resources were deployed responding to floods that resulted in firefighters rescuing nearly 1,000 people in less than 24 hours. GMFRS received 513 calls within the peak 19 hour period, with 341 of these being flood-related. At one point over 60% of available fire engines (35) were attending operational incidents at the same time with firefighters working in flood water for up to eight hours at a time.

GMFRS currently had no statutory duty to respond to flooding additional. Funding to support a statutory duty would provide new equipment such as an extra boat and flood bags at fire stations providing firefighters with dry suits/waders and additional equipment helping to respond immediately and safely. The Deputy County Fire Officer advised that all appliances had now been provided with a dry suit to assist Operational Personnel in future flooding occurrences.

Members were advised of some of the key incidents attended across the Boroughs during this period, also how Off-Duty Operational Personnel went to Cumbria on Christmas Day to assist with the floods resulting from Storm Eva.

The Chairman took the opportunity to thank all Crews, Officers, support staff and partners for their hard work on 26th December 2015 when the bad weather hit Greater Manchester.

Resolved: That the content of the report and comments raised, be noted.

82. TIMETABLE OF MEETINGS 2016/2017

Consideration was given to a report of the Clerk to the Authority which sought approval to the proposed Timetable of Authority and Committee meetings for the 2016/17 municipal year.

It was noted that the implementation of the Devolution Deals of Greater Manchester may impact on the meeting dates post the Mayoral election in May 2017.

Resolved: That the proposed Timetable of Meetings for the 2016/17 municipal year, be approved.

CHAIRMAN

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**MINUTES OF A MEETING OF THE
AUTHORITY**

HELD ON 21st APRIL 2016

Present:

Councillor David Acton (Chairman), Councillors John Bell, Mohammed Ayub, Walter Brett, Sharon Briggs, Lynda Byrne, Basil Curley, Jim Dawson, Grace Fletcher-Hackwood, Daniel Hawthorne, Derek Heffernan, June Hitchen, Barrie Holland, Bernard Judge, Iain Lindley, Amna Mir, John O'Brien, Shaun O'Neill, Brian Rigby, Fred Walker, Paul Wild, Steve Williams, Michael Whetton and John Wright

Also in Attendance: Peter O'Reilly (County Fire Officer and Chief Executive), Paul Argyle (Deputy County Fire Officer), Tony Clarke (Assistant Director - Finance, Wigan Council), Donna Hall (Clerk to the Authority, Wigan Council), Geoff Harris (Director of Prevention and Protection), Andrea Heffernan (Director of Corporate Support) and Donna Parker (Democratic Services Manager)

83. APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors Stephen Coen, Jim Ellis, Tommy Judge (Vice-Chairman), Afia Kamal, Alan Matthews and Michael Smith.

84. MINUTES OF PREVIOUS MEETING

The Minutes of the Meeting of the Authority held on 11th February 2016 were approved and signed by the Chairman as a correct record.

85. DECLARATIONS OF INTEREST

There were no Declarations of Interest received.

86. URGENT BUSINESS (IF ANY)

There were no items of urgent business submitted.

87. CHAIRMAN'S ANNOUNCEMENTS

1. The Chairman advised Members that the meeting of the Fire Authority was going to be 'live streamed' and would be available to the public via YouTube to watch either live or retrospective.
2. The Chairman reminded Members to complete their Disclosure Requirement on Related Party Transactions for the Statement of Accounts 2015/16 and return them to Donna Parker, Democratic Services Manager.

3. The Chairman advised that the Inquest into the death of Firefighter Stephen Hunt had commenced on Monday 4th April 2016. Daily reports were being written live from the Inquest by a trained court reporter that was independent from GMFRS and was there purely to provide updates for GMFRS staff who wished to read them. These documents were available via a dedicated page on the GMFRS Intranet.
4. The Chairman announced that that this would be Councillor Lynda Byrne's, Vice-Chairman of the Service Delivery Committee last meeting as she would be resigning from the Authority in May 2016 to become Mayor at Bolton Council. Councillor Derek Heffernan was also to become Mayor at Oldham Council. The Chairman took the opportunity to thank Councillor Lynda Byrne, for all the hard work and commitment she had given to GMFRS over the years and wished both Members all the best for their Mayoral Year.

Councillor Lynda Byrne and Derek Heffernan both thanked the Chairman for his kind words and both took the opportunity to thank Officers and Members for their support during their time on the Authority.

5. The Chairman advised that the following seven fire stations were being used as Polling Stations in the local elections on 5th May 2016:-
 - Agecroft (Salford)
 - Hindley (Wigan)
 - Heywood (Rochdale)
 - Littleborough (Rochdale)
 - Rochdale (Rochdale)
 - Offerton (Stockport)
 - Staleybridge (Tameside)
6. The Chairman took the opportunity to wish everyone good luck in the forthcoming local elections and thanked all Members for the time and commitment they had given to the Authority over the past 12 months.

88. QUESTIONS (IF ANY) UNDER STANDING ORDER 7

There were no questions submitted.

89. MINUTES OF MEETING THURSDAY, 25 FEBRUARY 2016 OF AUDIT, SCRUTINY AND STANDARDS COMMITTEE

The Minutes of the proceedings of the Audit, Scrutiny and Standards Committee held on 25th February 2016 were submitted (Appendix 1).

Resolved: That the proceedings of the Audit, Scrutiny and Standards Committee held on 25th February 2016, be approved.

90. MINUTES OF MEETING THURSDAY, 17 MARCH 2016 OF SERVICE DELIVERY COMMITTEE

The Minutes of the proceedings of the Service Delivery Committee held on 17th March 2016 were submitted (Appendix 2).

Resolved: That the proceedings of the Service Delivery Committee held on 17th March 2016, be approved.

91. QUARTER THREE PERFORMANCE REVIEW 2015-16

Consideration was given to a report of the County Fire Officer and Chief Executive which presented and sought approval of the Service's Quarter 3 Performance against the development and delivery goals contained within the 2015/18 Integrated Risk Management / Corporate Plan.

It was reported that GMFRS recorded 3039 fires in Quarter 3 which was 293 above the quarterly target and the volume was 7.27% higher than the same period in 2014/15. There were a total of 2371 special service calls which represented a 138.29% increase when compared to the same period last year and a total of 3567 false alarms recorded which represented an increase of 378 when compared to the same period in 2014/15. Sadly there had also been 4 fire related fatalities.

Members were reminded that Greater Manchester experienced extreme weather variances during Quarter 3 with October being the driest October since 2007. The autumn storms Abigail, Barney and Clodagh all caused some disruption during November and December was extraordinarily wet and windy as a result of storms Desmond, Eva and Frank. Severe flooding affected Cumbria for much of December, and became widespread across North Wales, northern England and Scotland after Christmas, specifically impacting Greater Manchester on the 26th December 2015.

Members were advised that the summary of progress against Quarter 3 scheduled activities from the directorate plans was detailed at Appendix A of the report. An overview of Quarter 3 performance against the Service's key performance indicators (KPIs) and targets approved by the Authority on 23rd April 2015 (minute 101 refers) was detailed at Appendix B of the report. Performance in Quarter 1, Quarter 2 and Quarter 3 was detailed at Appendix C of the report, with Quarters 1 and 2 having previously been reviewed at the Authority meetings on 3rd September (minute 37 refers) and 3rd December 2015 (minute 67 refers) respectively. A view of historical incident trends was detailed at Appendix D of the report.

Members welcomed the informative report and raised a number of comments and questions relating to the Prince's Trust Programme, hours donated by volunteers, the success in reducing the carbon footprint across the Service, the improvement in response times to incidents in Quarter 3 and the reason for this, the progress being made on the Recognised for Excellence EFQM

Rating, visits to local schools to deliver safety messages and preserving heritage properties from fire with specific reference to the recent fire at Monks Hall in Eccles on 20th April 2016 and Wythenshawe Hall on 15th March 2016. All questions and queries were answered by Officers accordingly.

Members were advised that year to date there had been 2371 Special Service Calls in Quarter 3 which had been broken down highlighting the top 5 categories. Members requested that the categories were broken down further in future performance reports to provide further information on what calls were included across the whole 100% of calls.

Councillor Fred Walker made reference to the overall sickness levels during Quarter 3 standing at 3.54% that was slightly above the target of 3%. The reasons for the increase were discussed and in response, Councillor Fred Walker requested that in future performance reports the absence levels should also be reported in 'Shifts Lost' and if possible to compare with absence figures from the Police and the Public Sector Benchmark.

Councillor June Hitchen advised that a fatal fire had occurred on Surbiton Road, Manchester where she lived on Monday 29th February 2016 at 9.30am. Councillor June Hitchen on behalf of the residents on Surbiton Road took the opportunity to thank all operational, support and multi-agency staff for the professional service, support and aftercare they provided to the local residents. Councillor David Acton also took the opportunity to thank all staff and partners involved.

Donna Hall, Clerk to the Authority, welcomed the informative report and the good work that was taking place across the Services with both partners and multi-agencies. She advised that the Interim Mayor of the Greater Manchester Combined Authority had commissioned a report titled 'Place Based Integration' that would be submitted to the next meeting of the Authority, for Members' information.

Resolved: That:

1. The content of the report and comments raised, be noted.
2. The Quarter 3 Performance against the development and delivery goals contained within the 2015/18 Integrated Risk Management / Corporate Plan, as detailed at Appendix A and B of the report, be approved.
3. The content of the performance indicators as detailed in Appendix C of the report, be noted.
4. The Historical Trend graphs as detailed in Appendix D of the report, be noted.

5. The report commissioned by Interim Mayor of the Greater Manchester Combined titled 'Placed Based Integration' be submitted to the next meeting of the Authority.
6. The 'Absence Levels', as detailed in paragraph 43 and 44 of the report also be reported in 'Shifts Lost' in future Performance Reports.
7. The Special Service Calls, as detailed in paragraph 11 of the report, be broken down further in future Performance reports.

92. 2016/17 SERVICE KEY PERFORMANCE INDICATOR AND TARGET PROPOSALS

Consideration was given to a report of the County Fire Officer and Chief Executive which provided the level 1 Key Performance Indicators and any associated target forecasts for the 2016/17 financial year.

Members were advised that Level 1 KPIs were publicly-reported and were GMFRS own indicators designed to provide the public with a measure of progress against the Service's delivery goals and targets. To ensure best practice the Service benchmarked performance against similar fire and rescue services where possible. Once the KPI's had been agreed and following any associated consultation the 2016/17 KPIs and forecasts would be included in the final Corporate Plan 2016-2020 that was due to be submitted to the next meeting of the Authority on 23rd June 2016, for approval.

An updated version of the report 'Key Performance Indicator Framework 2016/17' was circulated at the meeting (pages 64 and 65 of the Agenda) which included figures for all the KPI's and the updated figures were highlighted in yellow.

Resolved: That:

1. The content of the report including the updated information and comments raised, be noted.
2. The level 1 Key Performance Indicators and any associated target forecasts for the 2016/17 financial year, as detailed within the report, be approved.

93. LGA ANNUAL FIRE CONFERENCE AND EXHIBITION 8-9 MARCH 2016 - FEEDBACK

Consideration was given to a report of the County Fire Officer and Chief Executive which provided feedback from the 'LGA Annual Fire Conference and Exhibition' which took place on 8th and 9th March 2016 in Bristol. This event brought together all the Chief Fire Officers and senior Fire Authority Members from across the country to talk about the key issues of the day and to think about how together these challenges could be tackled.

This year's conference focussed on transformation and collaboration. As part of the conference the Chairman of the Authority hosted a workshop on 'Devolution' and chaired a Keynote Session titled 'The future of the fire and rescue authority' with Lyn Brown MP, Shadow Fire and Communities Minister.

Resolved: That the content of the report, be noted.

CHAIRMAN



Report to COUNCIL

Living Wage Proposals from April 2016

Portfolio Holder:

Cllr A Jabbar; Cabinet Member for Finance and Human Resources

Officer Contact: Maggie Kufeldt; Executive Director (Health and Wellbeing)

Report Author: Corrina Sutton; Senior Advisor (Pay & Reward)
Ext. 3703

13 July 2016

Reason for Decision

This report recommends that Oldham continues as a Living Wage (LW) employer, as defined by the Living Wage Foundation (LWF). To achieve this, changes to the Council's pay and grading structure are recommended which require consideration and approval by full Council.

Executive Summary

In November 2015, the LWF announced that the LW for 2016 was increased to £8.25 per hour. In 2014, the Council committed to implement rises in the LW annually starting in April 2015 subject to annual impact assessments. This report provides such impact assessment for 2016/17. Future assessments will be undertaken following the annual announcement of the LW to determine impact and potential costs for each 12 month period. This report takes account of the current temporary changes to terms and conditions and the 2016/17 pay award which is now settled for National Joint Council (NJC) employees. Previously the Council has embedded the LW into the pay spine, and the recommendation is for this to continue. This models best practice to other employers, promotes the Council's co-operative values and its' Fair Employment Charter to encourage prosperity and confidence in the Borough.

Recommendations

Council is recommended to:

- Approve the changes to the Council's pay and grading structure as outlined in the preferred Option 1 (para 3.2 refers) and apply pay parity to Agency and Casual Workers engaged by the Council.
- Note that this report addresses a one year position only, applies from 1 April 2016 – 31 March 2017.
- Note the backdating for those positively affected to 1 April 2016; this incorporating and not in addition to the 2016 national pay award settlements at this level.
- Note the work in progress of a multi-disciplinary task group to prepare the submission required for phased accreditation by the LWF as per section 9 of this report.

Living Wage Proposals from April 2016

1 Background

- 1.1 In April 2012, Oldham Council introduced an Oldham Living Wage (OLW) of £7.11 per hour. This was equivalent to Spinal Column Point (SCP) 9 on the NJC pay spine. The uplift benefited circa 650 employees who were accelerated to SCP 9 within Grade 1.
- 1.2 The OLW was raised effective from April 2013, in line with a cost of living increase in the NJC pay spine for the first time since 2009, and as an outcome of research undertaken by New Economy Manchester into the cost of living within Greater Manchester. The new minimum salary for employees at the Council was increased to SCP 10, which equated to £7.24 per hour once the rate was adjusted to take account of 3 days' unpaid leave.
- 1.3 Council Leadership decided in June 2014 to offer the LW, as advocated by the LWF as the minimum salary of its centrally deployed directorate staff (excluding apprentices and trainees) from 1 April 2015. This was achieved through increasing the salary of the lowest paid employees to SCP 11, effectively reducing Grade 1 to a single SCP. Once SCP 11 has been adjusted to take into account the 3 days' unpaid leave, the Council was paying £7.86 per hour up to 31 March 2016 increased to just under £8.02 per hour from 1 April 2016. In the period to 31 March, this rate was 1p more than the LWF rate announced in November 2014. This uplift positively affected circa 540 employees but is now 23p short of the £8.25 advocated by the LWF from November 2015. Accordingly, there is now a need for the Council to make an upward adjustment to its minimum pay level.
- 1.4 To accord with Agency Worker Regulations, the Council also made a commitment that workers supplied from Agencies, Casual workers and employees working additional hours would similarly be paid at least the LW. Costs for these employment practices are modelled below, along with those for Directorate staff.
- 1.5 This report supports our corporate objectives in that it recommends that the Council pays the LW in a manner which is robust and aligns with good practice in making adjustment to base salary rather than a series of temporary adjustments which would be more difficult to administer and less reassuring for staff. Given that the LWF operates entirely independent of the Council and local government negotiating machinery, a financial impact assessment will be undertaken each year once the announcement of the revised rate had been made. This work will inform an annual decision on feasibility and the most appropriate method of implementation.

2 Current Position and Scope of Report

- 2.1 Table 1 below highlights the principle SCP's which are related to the LW implementation. All of the SCP's for the existing Grade 1 have been shown in the table because, whilst not applied in the payment of central Directorate staff, these are used within the Oldham Schools community (inclusive of Academies and Foundation Schools). Also, Grade 1 has never been formally shortened in Oldham through a constituted process.

Table 1: Annual and Hourly rate of NJC SCP's associated with the implementation of the LW within Oldham Council

Current	SCP	Salary £	Hourly rate £	- 3 days
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Grade				
Grade 1	6	£14,514	£7.5928	£7.5054
Grade 1	7	£14,615	£7.6456	£7.5577
Grade 1	8	£14,771	£7.7272	£7.6383
Grade 1	9	£14,975	£7.8339	£7.7438
Grade 1	10	£15,238	£7.9715	£7.8798
Grade 1	11	£15,507	£8.1122	£8.0189
Grade 2	12	£15,823	£8.2775	£8.1824
Grade 2	13	£16,191	£8.4701	£8.3727

- 2.2 As above, those on Grade 1 / SCP 11 will not reach the level of £8.25 per hour. To preserve differentials between the grades, and for equal pay resilience, the bottom point of Grade 2 (SCP 12), has been brought into this exercise.
- 2.3 Examples of job roles within scope of this exercise at Grade 1 include Catering Assistants, Cleaners, Low Level Preventative Workers, and School Crossing Patrollers, and at the lower end of Grade 2, examples are Business Support Officers, Loaders, Environmental Operatives and Pupil Escorts.
- 2.4 The pay award For JNC Youth and Community Workers on Pink Book terms and conditions is due in September 2016. As per the NJC settlement, the expectation is for bottom loading. As of 1 April 2016, Assistant Youth Workers on the lowest points of the scale are under the current LW threshold particularly when the 3 day's unpaid leave are deducted. There are only 2 Youth and Community staff currently paid at these levels so, whilst accurate extrapolation of earnings v the LW cannot yet be provided, this should not be an inhibitor to decision making.
- 2.5 It is proposed that the timing of uplift to the LW should be made as soon as possible following decision by Council, backdated to 1 April 2016; this incorporating / being offset in part by the 2016 pay award(s). It is estimated that about 2/5ths of the uplift resulting from this exercise is attributable to the 2016 pay award(s).

3 Options/Alternatives

- 3.1 There are different ways in which the Council could adopt the LW. The preferred option is **Option 1**, with the rationale given below. All options refer to substantive changes on the pay spine to reflect the importance of embedding the LW, being seen as a model for other employers and avoiding the administrative consequences of maintaining a supplementary award.
- 3.2 **Option 1: Align Grade 1 to SCP 12 and begin Grade 2 at SCP 13.** SCP 12 is now £8.2775 with no deduction for 3 days' unpaid leave. This is 2-3p more than the LW. This option, after a lead in period to assess individual circumstances regarding unpaid leave commitments in 2016/17, would have an additional marginal benefit of easing existing difficulties for some services of accommodating unpaid leave and of providing at least some additional paid cover to ensure service continuity. This approach was adopted initially when the temporary terms and conditions were first introduced and those on the previous OLW were protected from the deductions. Using SCP 12 would also be straightforward to administer. Moving the start of Grade 2 to SCP 13 would keep intact the framework of the current grading structure, protecting the Council from potential equal pay claims. Not to start Grade 2 at SCP 13 would mean that the whole of a single SCP Grade 1 would be within the boundaries of Grade 2, creating confusion and legal questions regarding the

value of work. Table 2 shows the impact of this proposal pictorially on the grading structure.

Table 2: Effect of LW proposals on current NJC Green Book grading structure

Current Grade 1	Current Grade 2	SCP	Proposed Grade 1	Proposed Grade 2
Current LW		6		
		7		
		8		
		9		
		10		
		11		
		12	New LW rate	
		13		
		14		
		15		
		16		
		17		
		18		

3.3 **Option 2: Create a local SCP of £8.25 per hour.** This would mean that the boundary for Grade 2 can stay at SCP 12. However, the difference between Grades 1 and 2 would be under 3p per hour, which would provide little incentive for promotion or demonstrate the additional skills or responsibilities that are required in job roles that are graded more highly. To ensure that all workers are paid more than the LW, this option would also mean that employees on the bottom SCP of Grade 2 would not have a deduction for 3 days' unpaid leave, but the rest of those within the Grade would have those deductions. This would be potentially error prone in that managers would have to take extra care to ensure that the correct annual leave is allocated against the right employee.

3.4 **Costs of Options:** The relative costings are provided by Finance and are shown in section 10. **Option 1** would also involve some additional costs in the longer term as new starters to Grade 2 would be appointed on a higher SCP due to the grade being shortened.

3.5 **Apprentices:** The Employability team has produced a handbook for apprenticeships which states that Higher Level Apprentices will be paid the LW. Currently there are only 16 Higher Level Apprentices paid at SCP 11 i.e. last year's LW. It is proposed that consistent with other Grade 1 staff, these post holders are moved also to SCP 12 backdated to 1 April 2016. This is included within the costings at section 10 for 2016/17. However, the impact of the proposed Apprentice levy from April 2017 must be factored into Apprenticeship pay rates from this time onwards. The position is being monitored by the Directors of Enterprise and Skills and People and a separate report on this and much wider considerations will be prepared as and when the impact of changes associated with the levy are known.

4 **Preferred Option -** The preferred option is **Option 1** at para 3.2 above.

5 Consultation

5.1 Consultation with the trade unions opened on 7 June 2016. Whilst the trade unions welcome the Council's commitment to being a Living Wage employer, they have concerns around the impact of the associated cost increase on traded services and particularly the volume of business. Management, in acknowledgement of this risk,

has agreed to monitor volumes of business and reasons for any future reductions through our local consultative structures and to escalate any notable diminution of business for consideration at a strategic level.

6 Impact on Traded Services

- 6.1 The Council has a range of services that operate on a traded basis. There are implications arising from the introduction of the LW in relation to such services. The main impact is, however, on the Catering and Cleaning services which have a large employee base which would be affected by the LW. The implications include:
- As prices set for services should aim to at least recover costs, if the cost of providing a service increases, then unless some action is taken, losses will be incurred. This would suggest that the charges for service provision should increase unless other operational efficiencies can be identified.
 - Traded services often compete with alternative service providers, who may offer only the Government's living wage of £7.20 per hour. Should there be a need to increase costs for Council provided services, this could make services appear uncompetitive and business might be lost.
- 6.2 When the Council implemented the LW in 2015/16, services were expected to take steps to cover the costs. The outturn for 2015/16 shows that this has been problematic with losses being incurred in some trading areas and whilst the LW is not the cause, it could be considered a contributory factor. As it will be necessary to absorb the additional costs of the LW, it is evident that services would either have to increase prices and/or operate more efficiently.

7 Challenges for Commissioning and Adult Social Care Services

- 7.1 In response to the financial challenges relating to commissioned services and Adult Social Care, an additional £2.7 million has now been provided for 2016/17, partly funded by the 2% Council Tax precept. Proposals around increased fees for care services have been consulted with the market and were implemented from 1st April 2016. It is worth noting that the modelling and subsequent increases do not increase fees to a level where payment of the LW at £8.25 would be feasible. In addition, it has been agreed with providers to keep the impact of the NLW under review during 2016/17. This is also the subject of one of the Key Lines of Enquiry as part of GM Devolution and the evolving Greater Manchester Commissioning Strategy for Adult Social Care.
- 7.2 The arrangements currently in place within Procurement to record supplier compliance, or their commitment and/or plans regarding the LW, will continue against the revised £8.25 LW hourly rate.

8 Schools

- 8.1 Implementation of Single Status in 2012, meant that all Community and Voluntary Controlled schools, where the Council is the employer, had a minimum salary for employees of SCP 9, the Council's OLW at the time. Voluntary Aided schools also participated, but there was mixed adoption from non-Community secondary schools. In the intervening period there have been communications and work with schools to encourage the increase in their minimum salary to the LW as per the Council. In fairness, the Council can, in law, only encourage Governing Bodies to align but more than 85% of Oldham Schools have, through policy, formally adopted the LW as minimum pay. Outreach work with the remainder continues.

9 Accreditation to the Living Wage Foundation

- 9.1 At Council in March 2016, a motion was carried to seek accreditation to the LWF. A corporate approach involving a multi-disciplinary task group has been set up with representatives of Finance, Schools Performance Improvement, Procurement, and Commissioning. The group is undertaking preparations for Phased Implementation. As per the requirements of the LWF, Council officers will produce a milestone report which highlights the positive action that the Council will take to encourage and persuade existing and future suppliers and those schools where the Council is employer, all to pay the LW over time.

10 Financial Implications –

- 10.1 Should the Council continue to comply with the Living Wage Foundation Living Wage (LW), the cost implications of the proposals are as follows:- **For Continuation with the LW (Option 1 at SCP 12):**

Employee group	2016/17 impact		
	Traded £k	Mainstream £k	TOTAL £k
Apprentices	0.00	11.97	11.97
Council staff - Increase of LW to SCP 12	120.82	25.81	146.63
Movement of Grade 2 to SCP 13	0.00	24.22	24.22
Estimated Overtime Implications	9.29	1.99	11.28
Estimated Agency Implications	13.60	2.90	16.50
TOTAL	143.71	66.88	210.59

Option 1 would create a total increase and pressure of £210.59k split across traded and mainstream services.

- 10.2 **For Continuation with the LW (Option 2 – creation of a new £8.25 pay point for the same affected employee group):**

Employee group	2016/17 impact		
	Traded £k	Mainstream £k	TOTAL £k
TOTAL	129.29	63.80	193.09

Option 2 would reduce the total cost to £193.09k with the mainstream element at £63.80k.

- 10.3 Both options carry a significant financial impact with the majority of the costs falling within Oldham's traded service provision, particularly Catering and Cleaning services. The impact on most traded services is small and can be absorbed, however the position for Catering and Cleaning is more significant. As these services will have to meet the increase within their current budgets, there will be a requirement to look at options to offset increased costs either by price increases and/or efficiencies. There may also be additional risks of reduced competitiveness in the local market if external providers choose not to adopt the LW and only implement the Governments Living Wage of £7.20.

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- 10.4 The cost arising from the implementation of the preferred option 1 for mainstream budgets can be accommodated within the 2016/17 budget within the resources set aside for pay awards.

Neil Stott – (Finance Manager MTFs)/Anne Ryans – (Director of Finance)

11 Legal Services Comments

- 11.1 There are no concerns from Legal Services as to the implementation of the LW as suggested by the LWF. Whilst this is a non-statutory minimum, it is understood that this is in keeping with the Council's Fair Employment Charter and with the Council's commitment to becoming a flagship employer in the Borough. It is noted that commitment would be for 1 year and subject to a review. It is further noted that the government is introducing a NLW in April 2016 an additional 50p premium, taking minimum pay to £7.20 which is less than what the LWF is suggesting. Accordingly, if in the future a decision was made in the future to reduce the LW to the recommended statutory minimum then the longer term effects of this should be considered.
- 11.2 Those schools (where the Council is the employer) who have not responded to the adoption of the LW should provide a response and preferably commitment to avoid inconsistency and any disparity giving rise to any claims.
- 11.3 An option which sees employees from both sets of conditions on exactly the same rate of pay would be preferred.

(Radhika Aggarwal, Principal Employment Solicitor)

12 Co-operative Agenda

- 12.1 The concepts of "Fair Employment" and Social Value are built on the business case that to offer decent terms and conditions of employment, such as a LW, is equally good for business, employees and local society. The academically proven premise that good terms of employment attract high calibre staff, enhance productivity and customer experience, which all support profitability or organisational success as well as quality of life for employees. This creates increased wealth and demand for products and services within the local community, and thus the cycle of economic wellbeing becomes self-sustaining. If everyone acts to support fair employment, everyone benefits from the reciprocal and self-sustaining impact of improved economic wellbeing.
- 12.2 The Fair Employment Charter and Social Value Framework demonstrate the Council to be a role model employer and supports our priority to tackle issues associated with low pay including health inequality, productivity, dignity and society divide. By focusing on these issues, the Fair Employment Charter is designed to help create what the Joseph Rowntree Foundation would regard as "good jobs". The proven socio-economic benefits of decent terms and conditions for employees, the organisation and local society alike will, in turn, reduce the level of pay and employment inequality across Oldham and actively support improved health and wellbeing of Borough residents.

13 Human Resources Comments

- 13.1 Incorporated in this report. **(Corrina Sutton, Senior Advisor (Pay & Reward))**

14 **Risk Assessments**

14.1 N/a

15 **IT Implications**

15.1 N/a

16 **Property Implications**

16.1 N/a

17 **Procurement Implications**

17.1 There are no direct procurement implications based on the proposed recommended option. Strategic Sourcing will work in line with existing arrangements relation to the monitoring supplier of compliance with regards to LW commitments. Strategic Sourcing will also continue to work with all Directorates to review the potential impact of LW commitments, any subsequent policy decision(s) and/or revision(s) to the supply chain and that these are aligned with the council's overall commercial strategy.

Nicola Wadley, Interim Head of Strategic Sourcing

18 **Environmental and Health & Safety Implications**

18.1 N/a

19 **Equality, community cohesion and crime implications**

19.1 There are no community cohesion or crime implications.

20 **Equality Impact Assessment Completed?**

20.1 Yes - The effect of increasing the minimum salaries for employees is a positive outcome for all at SCP 11 and 12, so there is no detrimental effect of the application of this policy decision. Employees at SCP 11 and 12 are predominately female (83.49% female as compared to 68.32% within the Council) and are resident within the Borough of Oldham (92.38% resident as compared to 70.16% within the Council as a whole). There are no significant differences between the affected groups and the rest of the Council with respect to disability and ethnicity. With respect to age, those at SCP 11 and 12 tend to have a higher age profile, with a higher proportion aged 55 and over, and some ages 70 and over.

20.2 A further benefit is that pay ratios between the lowest and highest paid will be improved. Following the settlement of the Chief Executive's pay award, the Chief Executive's salary is £161,600 per annum, the current ratio to the lowest paid employees earning £15,329 per annum is 1:10.50. If the minimum salary is SCP 12 from 1 April 2016 the annual salary for a full time, full year worker would be £15,823, which would then reduce the ratio further to 1:10.17.

21 **Key Decision**

21.1 No

22 **Background Papers**

22.1 Nil



Report to COUNCIL

District Plans and Spending Guidance

Portfolio Holder:

Cllr Barbara Brownridge Cabinet Member, Neighbourhoods and Cooperatives

Officer Contact: Maggie Kufeldt, Executive Director, Health and Wellbeing

Report Author: Sarah Whittle, Community Services Innovation Project Officer
Ext. 1678

13th July 2016

Reason for Decision

To sign-off the District Plans and associated approach to spending the budgets in line with these plans.

Recommendations

To:

- Formally approve the District Plans that have been agreed by each District Executive;
- Agree the associated approach for spending Ward and Member budgets, ensuring this is spent in line with District Plans.

District Plans and Spending Guidance

1 Background

1.1 The attached documents set out the action plans for each of Oldham's seven Districts for the coming twelve months. This is based on thorough consultation, analysis of the data, and deliberation by the elected Councillors in each District. These documents have all been approved by their respective District Executives. It should be noted that the intention is for the priorities to be set on a rolling two year basis, but for the action plans to provide the detail of how these priorities will be delivered for one year.

1.2 Also included is a note detailing the approach for how Ward and Member budgets will be spent in order to deliver these plans.

2 Financial Implications

Revenue

2.1 The Ward and Member budgets are already in place. This paper does not alter the value of these budgets, it simply adds guidance on how they should be spent.

2.2 The 2016-17 Ward and Member's agreed revenue budget is as follows:

20 Wards (£10,000 per Ward) = **£200,000**

60 Councillors (£5,000 per Councillor) = **£300,000**

Capital

2.3 The 2016-17 agreed Capital budget is as follows:

20 Wards (£10,000 per Ward) = **£200,000**

2.4 There are no adverse financial implications as a result of implementing this guidance.

(Victoria Hayes)

3 Legal Services Comments

3.1 The Report Author has advised that the Ward and Member budgets are already in place and that all necessary consultations have taken place. There are no adverse legal implications. (Rebecca Boyle)

4 Co-operative Agenda

4.1 The allocation of Ward and Member budgets supports the Co-operative Agenda by ensuring funding is available to spend at a local level, where it can most closely reflect the needs of local communities.

5 Human Resources Comments

5.1 NA

6	Risk Assessments
6.1	NA
7	IT Implications
7.1	NA
8	Property Implications
8.1	NA
9	Procurement Implications
9.1	NA
10	Environmental and Health & Safety Implications
10.1	NA
11	Equality, community cohesion and crime implications
11.1	NA
12	Equality Impact Assessment Completed?
12.1	No
17	Key Decision
17.1	No
18	Key Decision Reference
18.1	NA
19	Background Papers
19.1	NA
20	Appendices
20.1	Appendix 1: Approach for how Ward and Member budgets will be spent in line with District Plans Appendix 2: East Oldham District Plan Appendix 3: West Oldham District Plan Appendix 4: Chadderton District Plan Appendix 5: Failsworth & Hollinwood District Plan Appendix 6: Saddleworth & Lees District Plan Appendix 7: Royton District Plan Appendix 8: Shaw & Crompton District Plan



Appendix 1

District Executives' Delegated Budgets

Approach to spending Ward and Member budgets in line with the District Plans

It is vital that Ward and Member budgets are spent to best effect to achieve positive outcomes for communities in each District. The priorities in the District Plans have been set specifically to identify the areas of most benefit to focus effort on in each District.

The following guidance must therefore be followed in spending Ward and Member budgets:

- Spend for Ward and Member budgets should be aligned to the priorities of your District Plan.
- To enable this to happen, budgets should only be spent in accordance with an agreed action plan which has been formally signed off by the District Executive and which should include an indicative spend for each priority.
- The only exception to this is where there are existing substantial pieces of work in train the previous municipal year, which are coming to fruition now. So long as these are in line with your priorities, this work can continue even if it is not in the current year's action plan.
- If something unexpected happens during the course of the year that means that you feel you do need to spend on something not in your priorities then you can do so, but you will be expected to explain why this has happened as part of your annual report.
- Alternatively to increase flexibility, you could consider having a small 'community fund' set aside for supporting small community groups to become more active, as part of a priority to increase community involvement and ownership of their area in line with the main objective of creating thriving communities.

All spend of Ward and Member budgets must fall under one of these bullet points. This will be audited to ensure it happens, and reported to District Chairs and the Lead Portfolio holder for Co-operatives and Neighbourhoods.

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Appendix 2

East Oldham District Plan

Priority 1 – Improving the Environment

Support communities to improve, enhance, and maintain the local environment				
Action	By Who?	By When?	Resources needed	In which places?
Review how we tackle dumping, flytipping and poor environment	District Team and Environmental Services	Summer/Autumn 2016	N/A	Oldham-wide
Engagement work on new waste management arrangements	District Team and Environmental Services	Summer/Autumn 2016	N/A	District-wide
Supporting co-operative activity for winter maintenance.	Refill for 2 additional grit bins	Winter 2016	£640 Cllr	Alexandra and Waterhead
Develop community environmental action in each Ward	District Team, Environmental Services and other partners as appropriate	During 2016/17	£12,475 Rev £1,300 Cllr	Each Ward – specific locations to be identified
Pilot new ways of engaging and supporting residents to take responsibility for their local environment in Clarksfield	District Team, Environmental Services, IFOldham, Clarksfield Community Group	During 2016/17	£8000 Rev	Clarksfield (Waterhead Ward)

Priority 2 – Anti-poverty and Supporting People in Need

Support local hubs and services that people can easily access				
Action	By Who?	By When?	Resources needed	In which places?
Develop and support Community Hubs (see also “Improving health and wellbeing”), with a varied offer. This would be tailored to local need, but aimed	Financial support will be required to develop appropriate activity or	During 2016/17	£6,000 Rev £12,500 Cap	Alexandra, St James, St Mary’s (hubs to be agreed)

<p>predominantly at supporting people in need, and could include elements such as:</p> <ul style="list-style-type: none"> • Citizens' Advice • Job Clubs • Homework Clubs • Access to I.T • Training Courses • Community Café • Counselling services • Social activity • Exercise classes • Health improvement activity/advice • Budgeting skills • Food growing • Holiday food clubs • Substance Misuse interventions 	<p>invest in some local facilities. This could be subject to change, depending on further assessment and work with the local community and centres.</p>			
<p>Continue to support the provision of high demand local advice services, via the C.A.B.</p>	<p>NEON - Holt Street Hub</p>	<p>Until June 2017</p>	<p>£4,600 Rev £2,300 Cllr</p>	<p>Greenacres (supports wider area)</p>
<p>Explore alternative ways of funding and/or providing local advice services.</p>	<p>District Team, Corporate Policy and Stronger Communities</p>	<p>During 2016/17</p>	<p>N/A</p>	<p>N/A</p>
<p>Support the Brunch Club held at East Oldham Methodists Church</p>	<p>East Oldham Methodists, OPAG, IFOldham</p>	<p>School holidays in 2016/17</p>	<p>£3,500 Cllr</p>	<p>Derker (supports wider area)</p>

Priority 3 – Improving health and well-being

Support local people to adopt healthy lifestyles				
Action	By Who?	By When?	Resources needed	In which places?
<p>Develop health and wellbeing advice and activities from community hubs, as appropriate. Oral Health, health checks, exercise classes, walking groups, social activity</p>	<p>As above</p>	<p>During 2016/17</p>	<p>As Above</p>	<p>TBC</p>

Support young people with emotional and mental health issues	Off The Record Counselling Service	Until October 2017	£4,050 Rev £2,000 Cllr	Greenacres (supports wider area)
Provide martial-arts based fitness activity for young people	Titanium Fitness, FOSP, SMCT	During 2016	£1,025 Rev	Derker and Sholver

Priority 4 – Community Engagement and Activities

Encourage co-operative activity and build community capacity				
Action	By Who?	By When?	Resources needed	In which places?
Provide a small grant scheme to support local community activity that meets District priorities.	District Team	During 2016/17	£2,500 Cllr	Alexandra and Waterhead Wards
Activities for families and young people in Waterhead	To be confirmed	During 2016/17	£3,055 Cllr	Waterhead Ward
Groups to be supported to access other local funding streams	Officer time	Ongoing	N/A	District-wide
Hold Community Forums and District Executive meetings in the local area to engage residents in decision making	District Team	During 2016/17	£2,400 Cllr £200 Rev	District-wide
Provide sports activities for young people	Kickz	During 2016/17	£5,000 Cllr	Derker and Alt
Hold two community fun-day events	FOSP, SMCT	During 2016/17	£2,000 Cllr	Derker and Sholver
Provide activities for young people using the ZAPZ Bus	ZAPZ	During 2016/17	£1,400 Cllr	St James' Ward
IFOldham Delivery in St James' Ward – Pond Ambassadors and MMYM support	IFOldham	Summer 2016	£650 Cllr	Derker
Activities to promote Community Cohesion	To be confirmed	During 2016/17	£3,000 Rev £1,000 Cllr	Hathershaw and Clarksfield

Priority 5 – Open Space and Recreational Facilities

Improve and develop high quality open spaces for the local community
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Action	By Who?	By When?	Resources needed	In which places?
Site Improvement work to the open space at Glenn Road	Parks Team	During 2016/17	£2,000 Rev	Clarksfield
Support the community to take on, improve and manage open space	Arundel Street – Clarksfield Community Group, Parks Team, IFOldham, District Team Waterhead Park – VIP Project, Parks Team, District Team	During 2016/17	£10,000 Cap	Clarksfield and Waterhead

Priority 6 – People feeling safe in their local area

Work with partners and communities to foster safer neighbourhoods				
Action	By Who?	By When?	Resources needed	In which places?
Work with local services, agencies, and partners to monitor community safety issues and develop partnership responses	District Team, Police, FCHO, others	Ongoing	N/A	District-wide
Introduce measures to reduce speeding in the St James' Ward	Highways	TBC	£5,000 Cap	St James' Ward
Protecting properties in the St James' Ward	Community Safety, Police	During 2016/17	£1,000 Cllr	St James' Ward
Glodwick Alleygating schemes	Community Safety	2017	£7,500 Cap	Glodwick

Contingencies

Retain a contingency fund for unanticipated expenditure		
Action	Resources / Partners involved	Funding
Retain a contingency fund for unanticipated expenditure	District Team	£6,000 Cllr

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Appendix 3

West Oldham District Plan

Improving the Environment

Support communities to improve, enhance, and maintain the local environment				
Action	By Who?	By When?	Resources needed	In which places?
Review how we tackle dumping, flytipping and poor environment	District Team	Jan 2017	District Team and Environmental Services	West Oldham
Deployable Cameras and signage to be located in hotspots for enforcement	Environmental Enforcement	Sept 2016	10 cameras at £300each £3,000 Capital	West Oldham
Work with schools and voluntary, community, and faith groups to develop local environmental action areas to support community activity in maintaining and improving the environment	District Team	March 2017	Materials and equipment to support and promote community activity £12,000 Revenue	West Oldham
Supporting co-operative activity for winter maintenance.	Highways	Oct 2016	Refill for 10 additional grit bins £3,100 Revenue	Coldhurst Werneth Coppice

Improving Community Facilities

Support local hubs and services that people can easily access				
Action	By Who?	By When?	Resources needed	In which places?
Develop and support Community Hubs (see also "Improving Health and Wellbeing"), with a varied offer. This would be tailored to local need, but aimed predominantly at supporting people in need, and could include elements such as: <ul style="list-style-type: none"> • Citizens' Advice • Job Clubs • Homework Clubs • Access to I.T • Training Courses • Community Café • Counselling services • Social activity 	District Team	March 2017 and ongoing	Financial support will be required to develop appropriate activity or invest in some local facilities. This could be subject to change, depending on further assessment and work with the local community and centres. £15,000 Revenue £15,000 Capital	Clarkwell Werneth Coppice Hathershaw

<ul style="list-style-type: none"> • Exercise classes • Health improvement activity/advice • Budgeting skills • Food growing • Holiday food clubs • Substance Misuse interventions <p>The District will look to develop and support the offer in the following district hubs Clarkwell Tenants Hall Werneth and Freehold Community Development Project Coppice Community Centre Primrose Centre Honeywell Centre</p>				
Continue to support the provision of high demand local advice services, via the C.A.B.	CAB	Present to July 2017	Increase the current half day drop in advice service from fortnightly to weekly at Werneth and Freehold Community Development Project and the Honeywell Centre. £7,763 Revenue	Werneth Coppice Hathershaw
Explore alternative ways of funding and/or providing local advice services.	District Team and Policy	October 2016	Oldham Council commission for Advice services	Oldham
Support proposals to keep Grange pitch available for community use. Work with local community groups to access external funds.	District Team	March 2017 and beyond	£4,000 Capital £4,000 Revenue	Coldhurst

Improving health and well-being

Support local people to adopt healthy lifestyles				
Action	By Who?	By When?	Resources needed	In which places?
Develop health and wellbeing advice and activities from community hubs, as appropriate. Oral Health, health checks, exercise classes, walking groups, social activity	District Team	March 2017	Local hubs where appropriate activity can take place	West Oldham
Support the Schools Out For Summer delivery in Fitton Hill – engage young people in positive and healthy activity during the summer holidays	Community Group Network	Aug 2016	The Community Group Network members delivering activity £3,500 Revenue	Fitton Hill and Hathershaw
Targeted work with young people in Fitton Hill	Eden Project	March 2017	Eden project staff time and The	Fitton Hill

			Brew £2,000 Revenue	
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Supporting local community groups

Encourage co-operative activity and build community capacity				
Action	By Who?	By When?	Resources needed	In which places?
Continue a small grant scheme to support local community activity that meets District priorities.	Elected Members and District Team	March 2017	Councillors funding £22,500 Revenue	West Oldham
Support activity in the BGreen area. Support the OL1 group in development of activities to support local people	District Team	March 2017	£1,000 Revenue	Coldhurst BGreen area
Werneth women's support and capacity building	Werneth and Freehold Community Development Project	Upto March 2017	Additional capacity at Werneth and Freehold Community Development Project £2,500 Revenue	Freehold/Werneth
Local community groups to be supported to access other local funding streams	District Team and Action Together	Ongoing	Officer time	West Oldham

Educational Attainment & Employment

Support the aspirations of families and young people to achieve a good educational foundation.				
Action	By Who?	By When?	Resources needed	In which places?
Support an annual educational achievement awards night	Jagganathpur Thana Probashi Shongo	Dec 2017	An Annual awards night £1,000 Revenue	Coldhurst

People feeling safe in their local area

Work with partners and communities to foster safer neighbourhoods				
Action	By Who?	By When?	Resources needed	In which places?
To support local communities to take ownership of shared spaces to improve safety	Community Safety Services	Mar 2017	£8,000 revenue to cover the costs of installing new alleygate schemes	Werneth Coppice
Work with local services, agencies, and partners to monitor community safety issues and develop partnership responses	District Team	Ongoing	Partnership plans and resources	West Oldham

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Appendix 4

Chadderton District Plan

Budgets	
Councillors (Revenue)	Total £45,000 (£5,000 per Councillor)
DE (Revenue)	£30,000
DE (Capital)	£30,000
TOTAL ALL BUDGETS	£105,000

Community Resilience and building a Co-operative approach

Action	By Who?	By When?	Resources needed	In which places?
<ul style="list-style-type: none"> • Supporting the community <ul style="list-style-type: none"> ○ Support events of cultural and traditional significance in Chadderton ○ Support our voluntary groups to lead on community events 	Zoe Tindall	December 2016 (annual event) Jan 2017	DE/Councillor budgets Chadderton Christmas Lights and switch on events (DE allocation (based on 2015/16 costs £7500)	Whole of Chadderton
<ul style="list-style-type: none"> ○ Support community/voluntary activity through small grants in line with the priorities of the Chadderton District Executive 	Zoe Tindall	April 2017	DE/ Councillor Budgets required to assist to match fund local fundraising and external funding applications	Whole of Chadderton
<ul style="list-style-type: none"> ○ Support groups to access other local funding streams 	Zoe Tindall	April 2017		Whole of Chadderton
<ul style="list-style-type: none"> ○ Develop borough wide initiatives in 	Zoe Tindall	April 2017	No funding required at	Whole of

Chadderton such as Get Oldham Growing and Dementia Friendly Communities			this time	Chadderton
<ul style="list-style-type: none"> • Improving Community Facilities <ul style="list-style-type: none"> ○ Support residents to make best use of buildings in the community 	Angela Longsden / Zoe Tindall	April 2017	Options to be explored as required	Whole of Chadderton
<ul style="list-style-type: none"> ○ Support the future use of the Yew Tree after School provision 	Angela Longsden	Dec 2016	Options to be explored as required	South Chadderton
<ul style="list-style-type: none"> • Improve communication between residents/businesses with the Council and partners <ul style="list-style-type: none"> ○ Support the asset transfer process ○ Help residents navigate council services more effectively ○ Expand the reach of the district network and facebook page 	Angela Longsden / Zoe Tindall	April 2017	No funding required at this time	Whole of Chadderton
<ul style="list-style-type: none"> • Develop allotments and growing hubs/food networks <ul style="list-style-type: none"> ○ Establish Victoria Street 'Pocket Park' growing project ○ Burnley Brow growing hub and community Garden ○ Continued support for the existing schemes 	Zoe Tindall /Green Space Development Team	March 2017 Dec 2016	Initial Councillor Funding secured with successful external funding application	Whole of Chadderton
<ul style="list-style-type: none"> ○ Deliver Citizen Advice Service at a 		March 2017	£18,000 (from	Whole of

District level to best suit the community			previous DE allocations)	Chadderton
<ul style="list-style-type: none"> • Support for Children and Young People <ul style="list-style-type: none"> ○ Support ongoing of youth provision & activity ○ Support and develop the delivery of activities for young people through the community and volunteers ○ Ensure safe, good quality provision for young people 	Angela Longsdan /Sue Palfrey	April 2017	£2,000 indicative allocation	Whole of Chadderton

Improving Health and Wellbeing

Action	By Who?	By When?	Resources needed	In which places?
<ul style="list-style-type: none"> • Outdoor Health and Wellbeing <ul style="list-style-type: none"> ○ Promote informal recreation/sport activity in council parks and open spaces and footpath networks ○ Promote and develop the wider physical activity offer available for residents in the district ○ Invest in the improvement of sports facilities and clubs where opportunities arise • Recently Multi Use Games area Coalshaw Green Park. 	<p>Angela Longsdan / Health and Wellbeing Sub Group</p> <p>Angela Longsdan /Green Space Development Team</p>	<p>April 2017</p> <p>Dec 2016</p>	<p>Existing resources (there may be opportunities to commission additional activity) £9,116 allocated to 'Get Chadderton Moving' programme</p> <p>Initial funding secured</p>	Whole of Chadderton

<ul style="list-style-type: none"> • Support local people to adopt healthy lifestyles through <ul style="list-style-type: none"> ○ Oral health promotion ○ Promotion of health checks ○ MECC (making every contact count) messages ○ Targeted campaigns e.g. Men's Health ○ Improved awareness of wider health campaigns 	Angela Longsden (Health and Wellbeing Sub Group)	Dec 2016	No funding required at this time. Local initiatives to be planned.	Whole of Chadderton
<ul style="list-style-type: none"> • 'Social Prescribing' <ul style="list-style-type: none"> ○ Investigate the creation of a 'social prescribing' model for Chadderton working with wider Chadderton Health colleagues (CCG) and partner organisations 	Angela Longsden (Health and Wellbeing Subgroup)	Dec 2016	No funding required at this time	Whole of Chadderton
<ul style="list-style-type: none"> • Reduce alcohol related health and social harms <ul style="list-style-type: none"> ○ Develop a programme of targeted work based on areas where there appears to be high levels of alcohol abuse. 	Angela Longsden (Health and Wellbeing subgroup)	Dec 2017	Use free resources such as drink aware, change for life and Power to Resist information.	Whole of Chadderton
<ul style="list-style-type: none"> • Promote good mental health <ul style="list-style-type: none"> ○ Support mental health interventions for all ages and in particular children and young people 	Angela Longsden (Health and Wellbeing subgroup)		Initial investment of £800 from DE budget to support Off the Record Counselling service	Whole of Chadderton

<ul style="list-style-type: none"> • To reduce isolation and loneliness <ul style="list-style-type: none"> ○ Support intergenerational projects ○ Evaluate/continue to deliver additional activities which will increase opportunities for local people to engage in 	Angela Longsdon/ AgeUK (Health and Wellbeing subgroup)	April 2017	Initial investment of £12,500 from DE budget to support initiatives (there may be opportunities to commission additional activity)	Whole of Chadderton
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Improving the Environment

Action	By Who?	By When?	Resources needed	In which places?
<ul style="list-style-type: none"> • Support communities to improve, enhance and maintain the local environment <ul style="list-style-type: none"> ○ Work to further enhance the physical environment of the district by supporting community groups with clean ups and planting schemes etc ○ Support local initiatives to reduce general levels of litter and fly tipping in high demand areas via education and reporting mechanisms ○ Support Summer and Winter planting commitments 	Zoe Tindall / Environmental team District team/ Cllrs and Enforcement team	April 2017 Summer and Winter 2016	Existing resources any additional TBC Councillors allocations Indicative allocation £1,000	Whole of Chadderton
<ul style="list-style-type: none"> • Investment in the natural and built environment <ul style="list-style-type: none"> ○ Improve the environment by investing in environmental improvement schemes such as footpath improvements 	Angela Longsdon	April 2017	Councillor and DE allocations Indicative allocation £4,000	Whole of Chadderton

and enhanced maintenance works				
<ul style="list-style-type: none"> • Investment in pedestrian and traffic safety <ul style="list-style-type: none"> ○ To help alleviate issues with parking, traffic and pedestrian safety, looking at hotspots across the district and working through potential interventions 	Angela Longsden (Road Safety sub group)	April 2017	Councillor and DE Capital/revenue TBC as issues and solutions arise	Hot spots across Chadderton

People feeling safe in their local area

Action	By Who?	By When?	Resources needed	In which places?
<ul style="list-style-type: none"> • Work with Police and partners to enhance community safety <ul style="list-style-type: none"> ○ Invest in crime prevention measures such as target hardening and alley gating 	Angela Longsden/ GMP/Community Safety Services	Dec 2016	Councillor and DE has allocated funds for the Safer Homes project for the past 3 years. (there may be opportunities to commission additional activity)	Hot spots across Chadderton
<ul style="list-style-type: none"> ○ Continue to grow effective working relationships with Police and partners and share appropriate intelligence ○ Encourage membership to the Chadderton 	Angela Longsden / Phil Bonworth/ GMP	April 2017	No funding required at this time	Whole of Chadderton

Homewatch Association				
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Educational Attainment & Employment

Action	By Who?	By When?	Resources needed	In which places?
<ul style="list-style-type: none"> • Support residents to access support and training <ul style="list-style-type: none"> ○ Support individuals / community organisations to access training opportunities, including working with FCHO to communicate and develop the offer ○ Continue working with Lifelong Learning, Children's Centres and other learning providers to identify community learning opportunities ○ Standing agenda item at the District Health and Wellbeing sub group meetings. 	Angela Longsdon/ Zoe Tindall	April 2017	No funding required at this time	Whole of Chadderton
<ul style="list-style-type: none"> • Get Oldham Working <ul style="list-style-type: none"> ○ Explore local opportunities for residents through Get Oldham Working 	Angela Longsdon/ GOW team	October 2016	No funding required at this time	Whole of Chadderton
<ul style="list-style-type: none"> • Create additional venues to validate the Children's University 	Zoe Tindall / Suzy Ashworth	August 2016	No funding required at this time	Whole of Chadderton

programme

- Create a joint programme of activity with Fullcircle

External funding bid submitted –The Youth Aspiration Fund

Appendix 5

Failsworth & Hollinwood District Plan

Budgets	
Councillors (Revenue)	Total £45,000 (£5,000 per Councillor)
DE (Revenue)	£30,000
DE (Capital)	£30,000
TOTAL ALL BUDGETS	£105,000

Community resilience and building a co-operative approach

Member responsibility: Councillor Sean Fielding

Estimated budget required: TBC

Action	Lead	By When?	Resources needed	In which places?
See if possible to break “You and Your Community” down to smaller geographic areas	Community Services Innovation Team	September 2016	To understand potential costings, but likely to need top-up funding from the District to understand at a place level. Also likely to be an issue in terms of regularly refreshing the data.	Whole of Failsworth & Hollinwood
Changing behaviour around littering and people taking more pride in their area, specifically exploring:	Penny Kenworthy/Community Services Innovation Team	Develop detailed plan: September 2016	Cost of additional enforcement officer – Estimated cost £15,000 Cost of CCTV camera,	Build on work with environmental teams to identify hot spot areas.

<p>More visible enforcement and fines – consider paying for part-time community safety enforcement capacity</p> <p>CCTV – buy one to put in hot spot areas in Failsworth and Hollinwood</p> <p>Build on work with environmental teams to identify hot spot areas.</p>			tracking, following up anything found on it.	
<p>Unadopted land – explore if Council could do something to tidy up the land if the community then had a plan of how to use it and take responsibility</p>	<p>Penny Kenworthy/Elected Ward Councillors</p>	<p>Gain agreement in principle that this is possible within Council policies: September 2016</p> <p>Identify appropriate area of land: September 2016</p>	<p>Cost of initial clean-up</p>	<p>Failsworth & Hollinwood (1 in each ward)</p>
<p>Support Lower Memorial Park to be a real community hub e.g. Put in toilets that the community</p>	<p>Penny Kenworthy/Cllr E Garry</p>	<p>Develop joint plan for the park with the</p>	<p>Likely to be costs e.g. associated with putting toilets in that the</p>	<p>Lower Memorial Park</p>

<p>maintain</p> <p>Keeping parks clean – community enforcement relating to dog dirt</p> <p>Use the opportunity from people already using the park to get key messages across e.g. stalls raising awareness of social isolation and how people can identify people who are isolated and help them timed for when people are there bowling.</p>		<p>community: September 2016</p>	<p>Council may need to bear in return for the community then picking up maintenance responsibilities</p>	
<p>Supporting the community</p> <p>Support events of cultural and traditional significance</p> <p>Support our voluntary groups to lead on community events</p> <p>Support community/voluntary activity through small grants in line with the priorities of the Failsworth & Hollinwood District</p> <p>Support groups to access other local funding streams</p> <p>Develop borough wide initiatives such as Get Oldham Growing and</p>	<p>District Team/Elected Members</p> <p>I</p>	<p>2016/2017</p>	<p>DE/Councillor budgets Christmas Lights and switch on events (DE allocation)</p> <p>DE/ Councillor Budgets required to assist to match fund local fundraising and external funding applications</p>	<p>Whole of Failsworth & Hollinwood</p>

Dementia Friendly Communities				
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Improving health and well-being

Members Responsibility: Cllr Steve Williams

Estimated Budget Required: TBC

Action	Lead	By When?	Resources needed	In which places?
<p>Reduce issues in Failsworth West relating to child weight</p> <p>Understand what schools in the area are already doing</p> <p>Explore if can influence schools meals to make healthier</p> <p>Explore if can influence what is offered at breakfast and after-school clubs</p> <p>Can schools identify particular young people with a particular weight issue & alert other services</p> <p>Could growing ambassadors link to influence healthy eating & growing?</p>	Penny Kenworthy	<p>Identify what is already happening with schools: December 2016</p> <p>Develop action plan to build on this: January 2017</p>	TBC once full action plan is developed	Failsworth West

Explore if can do anything to encourage up-take of health checks – e.g. targeted marketing in areas where there are high levels of alcohol abuse	Penny Kenworthy/Public Health	Identify what is already happening and opportunities to build on this: August 2016	TBC once full action plan is developed	Hollinwood (Roman Rd/Oldham Rd); Lord Lane; Limeside; South Hollins; Lower Limeside; North Hollins; Failsworth West (Canalside/Oldham Rd)
Work with schools on after school activities that encourage healthy lifestyles, informal access to green space.	Penny Kenworthy	December 2016	TBC once full action plan is developed	Failsworth West
Explore what can do in relation to encouraging reduction in alcohol consumption: start by understanding what is causing the issue	Penny Kenworthy/Community Services Innovation Team	September 2016	TBC based on actions identified from initial research	Hollinwood (Roman Rd/Oldham Rd); Lord Lane; Limeside; South Hollins; Lower Limeside; North Hollins; Failsworth West (Canalside/Oldham Rd)

Improving the environment

Members Responsibility: Cllr Cheryl Brock

Estimated Budget Required: TBC

Action	Lead	By When?	Resources needed	In which places?
<p>Countryside Management Plan for Daisy Nook Country Park to be prepared/updated with work programme to include</p> <ul style="list-style-type: none"> - Continued improvement of footpaths - Replacement of damaged visitor maps and information boards - Control of Japanese Knotweed - Monitoring the condition of Crime Lane Aqueduct - Repairs to retaining walls on Stannybrook Road 		December 2016		Failsworth East
<p>Street tree planting to be continued to include the previously agreed locations at;</p> <p>PHASE 4</p> <ul style="list-style-type: none"> - Hampton Road - Kingston Road - Kew Road - Partington Street (Outside shops) <p>PHASE 5</p> <ul style="list-style-type: none"> - Timpson Street - James Street - Church Street 		<p>Phase 4 March 2017</p> <p>Phase 5 March 2018</p> <p>Phase 6 March 2019</p>	Ward budgets and councillor individual budgets to match possible Green Dividend funding	Failsworth East

<ul style="list-style-type: none"> - Pole Lane <p>PHASE 6</p> <ul style="list-style-type: none"> - Stansford Road - Clifton Street - Minor Street - Kensington Road - Totton Road 				
Finalise Higher Failsworth Memorial Park Masterplan for formal adoption by Oldham Council. Once adopted contributions from the various housing developments in the area should be sought		December 2016		Failsworth East
Continue with ongoing Dog Fouling campaign including the replenishment of dog waste bag bins in; <ul style="list-style-type: none"> - Higher Failsworth Memorial Park - Westminster Park 		Ongoing		Failsworth East
Failsworth District Centre <ul style="list-style-type: none"> - Creation of new footpaths on desire lines from the Health Centre to the Canal - Maintenance plan for grass embankment from Oldham Road (near Ben Brierley Wharf) - Review of alleyway from Failsworth Town Hall to 		Ongoing		Failsworth East/West

car park near shops to include lighting, footpath inclines and inappropriate fencing				
Development site maintenance plan for council owned sites pending development <ul style="list-style-type: none"> - Former Kaskenmoor School/Ball Hall - Albert Street/Gas Holder site - Former Whitekirk Hall site - James Street Youth Centre site 				
Support communities to improve, enhance and maintain the local environment Support Summer and Winter planting commitments	District Team / Environmental team	April 2017 Summer and Winter 2016	Existing resources any additional TBC	Whole of Failsworth & Hollinwood

People feeling safe in their local area

Members Responsibility: Cllr Elaine Garry and Cllr Cheryl Brock

Estimated Budget Required: TBC

Action	Lead	By When?	Resources needed	In which places?
Work with schools, GMP, Partners and Failsworth Youth Zone (MADHLO) on positive alternatives in school holidays and seasonal trends to alleviate anti-social behaviour	Penny Kenworthy/Sgt Paul Archer	2016/2017	Existing resources	Failsworth School/Oasis Academy
Proactive event to encourage people to think about their vulnerability to crime especially burglary – how to protect themselves Potentially target invites and identify suitable location at key people/groups/areas likely to be vulnerable	Penny Kenworthy	September 2016	£9000 £6000 committed from 2015/2016 allocations	Will do some further research to identify more specifically, but likely to be Limeside, Higher Memorial Park, Failsworth Pole, Failsworth MetroLink Station, St John's Church, Failsworth Quay
Consider specific enforcement activity on trams at weekends	Penny Kenworthy	July 2016: Explore what is already	TBC based on initial conversations	All of Failsworth & Hollinwood

		done and whether anything additional can be done on top of this		
Understand what's behind the issues in Limeside – what are the root causes and is there anything we can do about it? Analysis needs to explore links to attitudes to employment, child education and attainment, levels of drinking and money lending	Community Services Innovation Team	September 2016	Within existing resources	Limeside
Explore police cadets scheme as opportunity for young people in Failsworth & Hollinwood to access, potentially targeted to Limeside following exploration of the issues there.	Penny Kenworthy	December 2016	Potential additional resources – TBC once identified where and how to focus the work	Limeside
Improving public footpaths <ul style="list-style-type: none"> - Roman Road to Cutler Hill Road to be cleared of overgrowth, litter and flytipping - Oldham Road to Hollinwood Metrolink Stop to be reviewed for lighting and layout improvements 		December 2016		

Educational Attainment & Employment

Members Responsibility: Cllr Jean Stretton and Cllr N Briggs

Estimated Budget Required: TBC

Action	Lead	By When?	Resources needed	In which places?
Look at which schools in the district are causing particular problem round attendance – which schools are children in the district going to? Extra pressures on school from development. Link to session specifically on unpicking issues round Limeside	Community Services Innovation Team	September 2016	Within existing resources	Failsworth & Hollinwood, paying particular attention to Limeside
Update information regarding qualifications through work with Lifelong Learning	Community Services Innovation Team	September 2016	Within existing resources	All of Failsworth & Hollinwood

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Appendix 6

Saddleworth and Lees District Plan

Budgets	
Councillors (Revenue)	Total £45,000 (£5,000 per Councillor)
DE (Revenue)	£30,000
DE (Capital)	£30,000
TOTAL ALL BUDGETS	£105,000

Community resilience and building a co-operative approach

Action	By Who?	By When?	Resources needed	In which places?
<ul style="list-style-type: none"> • To reduce isolation and loneliness <ul style="list-style-type: none"> ○ Investigate community transport options in Saddleworth and Lees ○ Evaluate/continue to deliver Womens DIY/'She Sheds' (currently delivered at Springhead Community Centre) ○ Help to ensure the sustainability of the Men in Sheds project in 	<p>Lisa Macdonald/Christine Wilson/ Traffic and Transport sub group</p> <p>Christine Wilson/Age UK</p> <p>Lisa Macdonald/Age UK</p>	<p>Initial fact finding Oct 2016</p> <p>Aug 2016</p> <p>April 2017</p>	<p>No funding required at this time</p> <p>TBC</p> <p>No funding required at this time</p>	<p>Whole of Saddleworth & Lees</p> <p>Saddleworth West and Lees (Springhead Community Centre)</p> <p>Whole of Saddleworth</p>

<ul style="list-style-type: none"> ○ Saddleworth and Lees ○ Help to support residents with positive activities and events ○ Support intergenerational projects 	<p>Lisa Macdonald</p> <p>Christine Wilson/Sue Palfrey</p>	<p>April 2017</p> <p>October 2016</p>	<p>Indicative allocation £2,000</p> <p>Options to be explored as required</p>	<p>and Lees</p> <p>Whole of Saddleworth and Lees</p>
<ul style="list-style-type: none"> ● Supporting the community <ul style="list-style-type: none"> ○ Dawson's Field Annual Fun Day In partnership with Scouthead and Austerlands Community Association 	<p>Christine Wilson/ Scouthead and Austerlands Community Association</p>	<p>21 July 2016</p>	<p>£1,500 DE/Councillor budgets</p> <p>(to match fund local fundraising)</p>	<p>Dawson's Field Scouthead</p>
<ul style="list-style-type: none"> ○ Support events of cultural and traditional significance in Saddleworth and Lees <ul style="list-style-type: none"> ▪ Band Contest 	<p>Lisa Macdonald/Christine Wilson</p> <p>Lisa Macdonald</p>	<p>April 2017</p> <p>April 2017</p>	<p>DE/Councillor Budget (indicative allocation) £4,000)</p> <p>DE/Councillor Budgets (Indicative allocation £17,000)</p>	<p>Whole of Saddleworth and Lees</p>
<ul style="list-style-type: none"> ○ Support community/voluntary activity through small grants in line with the priorities of the Saddleworth and Lees District Executive 	<p>Christine Wilson</p>	<p>April 2017</p>	<p>DE/ Councillor Budgets (indicative allocation £15,000)</p>	<p>Whole of Saddleworth and Lees</p>
<ul style="list-style-type: none"> ○ Support groups to access other local funding streams 	<p>Christine Wilson</p>	<p>April 2017</p>		<p>Whole of Saddleworth and Lees</p>
<ul style="list-style-type: none"> ○ Support the work of the Community 	<p>Christine Wilson</p>	<p>April 2017</p>	<p>DE Budget £1,500</p>	<p>Whole of</p>

Development Worker				Saddleworth and Lees
<ul style="list-style-type: none"> ○ Develop borough wide initiatives in Saddleworth and Lees such as Get Oldham Growing and Dementia Friendly Communities 	Christine Wilson	April 2017	No funding required at this time	Whole of Saddleworth and Lees
<ul style="list-style-type: none"> ○ Support for Saddleworth and Lees Christmas Lights costs and switch on events 	Lisa Macdonald/Jane Soriente	December 2016 (annual event)	DE allocation (based on 2015/16 costs £5,015)	Whole of Saddleworth and Lees
<ul style="list-style-type: none"> ○ Support for additional winter maintenance and hand held gritters 	Lisa Macdonald/Jane Soriente	December 2016 (annual event)	DE allocation (based on 2015/16 costs £3,965)	Whole of Saddleworth and Lees
<ul style="list-style-type: none"> ● Improving Community Facilities <ul style="list-style-type: none"> ○ Support residents to make best use of buildings in the community 	Lisa Macdonald/Christine Wilson	April 2017	Options to be explored as required	Whole of Saddleworth and Lees
<ul style="list-style-type: none"> ○ Support the future use of the Satellite Centre 	Lisa Macdonald/Christine Wilson	Dec 2016	Options to be explored as required	Whole of Saddleworth and Lees
<ul style="list-style-type: none"> ● Improve communication between residents/businesses with the Council and partners <ul style="list-style-type: none"> ○ Support the asset transfer process ○ Help residents navigate council services more effectively ○ Expand the reach of the district network and facebook page 	Lisa Macdonald	April 2017	No funding required at this time	Whole of Saddleworth and Less
<ul style="list-style-type: none"> ● Develop allotments and growing hubs/food networks <ul style="list-style-type: none"> ○ Establish Uppermill allotment project 	Lisa Macdonald/Parish	March 2017	Funding secured	Uppermill for all Saddleworth and Lees

<ul style="list-style-type: none"> ○ Lees Park growing hub and social enterprise ○ Development of growing hub at Saddleworth Leisure Centre – existing planting area to be replaced with edible and sensory planting 	<p>Council</p> <p>Lisa Macdonald/Green Space Development Team</p>	<p>Dec 2016</p> <p>Oct 2016</p>	<p>No funding required at this time</p> <p>Initial Funding secured</p>	<p>Residents</p> <p>Saddleworth West and Lees</p> <p>Saddleworth Leisure Centre</p>
<ul style="list-style-type: none"> ● Support for children and young people <ul style="list-style-type: none"> ○ Support re-location of youth provision & activity ○ Support and develop the delivery of activities for young people through the community and volunteers ○ Ensure safe, good quality provision for young people 	<p>Lisa Macdonald/Sue Palfrey</p>	<p>April 2017</p>	<p>£2,000 indicative allocation</p>	<p>Whole of Saddleworth and Lees</p>

Improving health and well-being

Action	By Who?	By When?	Resources needed	In which places?
<ul style="list-style-type: none"> • Outdoor Health and Wellbeing <ul style="list-style-type: none"> ○ Promote informal recreation/sport activity in council parks and open spaces and footpath networks ○ Promote and develop the wider physical activity offer available for residents in the district ○ Invest in the improvement of sports facilities and clubs where opportunities arise initially: ○ Churchill tennis courts and 'trim trail' 	<p>Lisa Macdonald/ Health and Wellbeing Sub Group</p> <p>Lisa Macdonald/Green Space Development Team</p>	<p>April 2017</p> <p>Dec 2016</p>	<p>Existing resources (there may be opportunities to commission additional activity)</p> <p>Initial funding secured</p>	<p>Whole of Saddleworth and Lees</p>
<ul style="list-style-type: none"> • Support local people to adopt healthy lifestyles through <ul style="list-style-type: none"> ○ Oral health promotion ○ Promotion of health checks ○ MECC (making every contact count) messages ○ Targeted campaigns e.g. Mens Health ○ Improved awareness of wider health campaigns 	<p>Lisa Macdonald (Health and Wellbeing Sub Group)</p>	<p>Dec 2016</p>	<p>No funding required at this time</p>	<p>Whole of Saddleworth and</p>

<ul style="list-style-type: none"> • ‘Social Prescribing’ <ul style="list-style-type: none"> ○ Investigate the creation of a ‘social prescribing’ model for Saddleworth and Lees – working with Saddleworth medical and practice (CCG) and partner organisations 	Lisa Macdonald (Health and Wellbeing Subgroup)	Dec 2016	No funding required at this time	Whole of Saddleworth and Lees
<ul style="list-style-type: none"> • Reduce alcohol related health and social harms <ul style="list-style-type: none"> ○ Continue to roll out and deliver Power 2 Resist programme in schools and community – moving towards a sustainable means of changing behaviour and attitudes towards alcohol consumption ○ Develop a programme of targeted work based on areas where there appears to be high levels of alcohol abuse. 	Lisa Macdonald/Sue Palfrey (Health and Wellbeing subgroup)	Dec 2017	Public Health district allocation committed Use free resources such as drink aware, change for life	Whole of Saddleworth and Lees
<ul style="list-style-type: none"> • Promote good mental health <ul style="list-style-type: none"> ○ Support mental health interventions for all ages and in particular children and young people 	Lisa Macdonald/Sue Palfrey		Initial investment secured	Whole of Saddleworth and Lees

Improving the environment

Action	By Who?	By When?	Resources needed	In which places?
<ul style="list-style-type: none"> • Support communities to improve, enhance and maintain the local environment <ul style="list-style-type: none"> ○ Work to further enhance the physical environment of the district by supporting community groups with clean ups and planting schemes etc 	Lisa Macdonald/Stan Mitchell (Environment Committee)	April 2017	Existing resources any additional TBC	Whole of Saddleworth and Lees
<ul style="list-style-type: none"> ○ Support Summer and Winter planting commitments 	Lisa Macdonald	Summer and winter 2016	Allocation from the DE £2,580	Whole of Saddleworth and Lees
<ul style="list-style-type: none"> • Investment in the natural and built environment <ul style="list-style-type: none"> ○ Improve the environment by investing in environmental improvement schemes such as footpath improvements and enhanced maintenance works 	Lisa Macdonald/Stan Mitchell	April 2017	Councillor and DE allocations Indicative allocation £4,000	Whole of Saddleworth and Lees

<ul style="list-style-type: none"> • Investment in pedestrian and traffic safety <ul style="list-style-type: none"> ○ To help alleviate issues with parking, traffic and pedestrian safety, looking at hotspots across the district and working through potential interventions 	Lisa Macdonald/Traffic and Transport sub group	April 2017	Councillor and DE Capital/revenue TBC as issues and solutions arise	Hot spots across Saddleworth and Lees
<ul style="list-style-type: none"> • Response to flooding incidents <ul style="list-style-type: none"> ○ Investigate community response to flooding issues in Saddleworth and Lees 	Parish Council/EA/Lisa Macdonald	Dec 2016	No funding required at this time	Hot spots across Saddleworth and Lees

People feeling safe in their local area

Action	By Who?	By When?	Resources needed	In which places?
<ul style="list-style-type: none"> • Work with Police and partners to enhance community safety <ul style="list-style-type: none"> ○ Explore options for a Business Watch Scheme (response to increase in business crime in Saddleworth South) 	Lisa Macdonald/GMP/Community Safety Services	Dec 2016	No funding required at this time	Saddleworth South with potential to be replicated across whole of Saddleworth and Lees

<ul style="list-style-type: none"> ○ Invest in crime prevention measures such as target hardening and alley gating 	Lisa Macdonald/Mike Fleming	April 2017	Councillor and DE allocations £2,000 indicative allocation	Hot spots across Saddleworth and Lees
<ul style="list-style-type: none"> ○ Investigate opportunities for CCTV to improve safety on Uppermill High Street (with Uppermill Residents Association) 	Lisa Macdonald/Response Services	Dec 2017	TBC depending on viability of a proposal	High Street, Uppermill
<ul style="list-style-type: none"> ○ Continue to grow effective working relationships with Police and partners and share appropriate intelligence 	Lisa Macdonald/ Mike Fleming	April 2017	No funding required at this time	Whole of Saddleworth and Lees

Educational Attainment & Employment

Action	By Who?	By When?	Resources needed	In which places?
<ul style="list-style-type: none"> • Support Business to thrive <ul style="list-style-type: none"> ○ Support Lees High Street Investment Fund 	Lisa Macdonald/Liz Kershaw	April 2017	Existing Resources	Saddleworth West and Lees
<ul style="list-style-type: none"> • Support residents to access support and training <ul style="list-style-type: none"> ○ Support community organisations to provide IT for 	Lisa Macdonald/Christine Wilson	April 2017	No funding required at this time	Whole of Saddleworth and Lees

local residents				
<ul style="list-style-type: none"> • Explore opportunities to promote Saddleworth and Lees as a tourism destination <ul style="list-style-type: none"> ○ Review of community toilets scheme/Toilets in Uppermill Park • Get Oldham Working <ul style="list-style-type: none"> ○ Explore local opportunities for residents through Get Oldham Working 	<p>Lisa Macdonald/ Parish Council</p> <p>Lisa Macdonald/GO W team</p>	<p>October 2016</p> <p>April 2017</p>	<p>No funding required at this time</p> <p>No funding required at this time</p>	<p>Whole of Saddleworth and Lees</p> <p>Whole of Saddleworth and Lees</p>

Appendix 7

Royton District

District Priorities:

- Support the future investment in and enhancement of Royton Town Hall
- Promote the development of youth provision within in the district
- For Royton to be a thriving environment where the community feel involved and well supported.

Action Plan

Community resilience and building a co-operative approach

Action	By Who?	By When?	Resources needed	In which places?
Undertake a mapping exercise to identify groups and active individuals in Royton – including identifying the geographic places covered and topics/issues/areas of interest	Cllrs/Community development Worker CDW/Linda Cain	December 2016	None additional	All of Royton
Identify opportunities for groups to work together e.g. to bring all sports groups together for summer sports day; putting onus on groups to organise and make sustainable	Cllrs/CDW	Ongoing. But will be dependent on recruitment timescales for CDW post	Possible requests for funding events	All of Royton

Identify gaps where some places do not have any groups operating and what opportunities there might be to fill these gaps	CDW	Ongoing	£3,000 community chest funding allocation from 2015/16 (existing groups may also apply)	Areas of Royton where gaps are identified from earlier work
Identify opportunities in community organisations to enable people to get more involved in community activities e.g. helping with transport, buddying up to give people the confidence to get out and about. INITIAL ACTION: have a conversation with community organisations about what opportunities they could offer, and what support they would require from the District to support volunteers. Use local media to encourage residents just to help others in their neighbourhood, even on an informal basis.	Cllrs/CDW	September 2016	Likely to require some additional resources e.g. to provide training and support to community organisations.	All of Royton
Ensure that information is easily available to organisations regarding funding opportunities. Eg information on facebook, links to Oldham Action Together, information sheets.	CDW	September 2016	None additional	All of Royton
Work with community groups to develop plans to use parks as a focal point for bringing groups together for collective	CDW	December 2016	Possible requests for event funding will be made	All of Royton

events and activities – with community groups taking the lead and making it sustainable in the long-term.				
To have an annual Christmas lights display in the district centre. To have a Christmas tree at an agreed location (eg. tree Shaw Rd end)	Liz Fryman	November 2016	Lights £4,000 Tree £1,000	All of Royton
To work with the Royton Community Lights Association to provide a celebration event	Cllrs/CDW	Starting June 2016		

Improving health and well-being

Action	By Who?	By When?	Resources needed	In which places?
Commission a further 'Slimmin' Without Women' programme in Royton with AgeUK	Liz Fryman	December 2016	Indicative amount £4,000	Royton North
Continue to work with Housing 21 (Tandle View Court) providing opportunities for the whole community alongside residents, opening out the facilities and using it as a resource for the local community.	CDW	September 2016	Likely to be none additional	All of Royton
Analyse the health issues in Royton in relation to the age profile (current and projected) to understand the issues in more depth, including understanding patterns of demand on health services and whether the picture is different in different areas of the	Community Services Innovation Team	September 2016	None additional	All of Royton

ward				
Identify any projects currently funded by DE that are repetitive and develop sustainability plans so that they can continue with reducing District Executive funding	Liz Fryman/CDW	September 2016	None additional	All of Royton
Develop approach to encourage use of the health and wellbeing facilities in Royton – including the sports centre and playing pitches. Including: <ul style="list-style-type: none"> - Understand current barriers, including costs, people’s image of themselves, and how these can be overcome; - Working with existing sports groups to understand how they can support people in the community to use the facilities available. 	CDW	December 2016	Likely to be small costs associated	All of Royton
Develop plans to work further with schools around attitudes to young people’s alcohol, drug and substance use, building on ‘Power to Resist’	Liz Fryman	September 2016	Likely to be associated costs	Royton North West of the Town Centre, Tandle Hill
Work with the Children’s Centre to align priorities. Share data and intelligence about issues in the local area	Liz Fryman/Community Services Innovation Team	September 2016	None additional	All of Royton

Improving the environment

Action	By Who?	By When?	Resources needed	In which places?
<p>Develop a set of walks/trails in the area to celebrate the local environment, linking to points of historical interest, to include:</p> <ul style="list-style-type: none"> - Working jointly with the community to identify routes; - Improving the routes for walkers e.g. including benches, but agreeing with community how these are maintained; - Build on the Walk Leader training taking place in April/May; - Consider using the library as a starting point for some walks 	CDW	December 2016	<p>Likely to be reasonably significant costs associated</p> <p>Recommend an allocation is set aside.</p>	All of Royton
To continue to support grit bins in agreed locations that do not fit the criteria set out by the council.	Linda Cain	Ongoing	£895 Royton North Royton South – budget allocated, if available, as refills are required.	All of Royton.
To provide Summer/winter planting displays.	Liz Fryman	Seasonal	Town centre £2,766.75, Heyside planters £1,214.25	All of Royton
Develop a campaigning plan to influence public transport decisions taken by Greater Manchester	Cllrs	August 2016	None additional	Town Centre

To support the future investment in and enhancement of Royton Town Hall	Cllrs/LF	September 2016	None additional likely	Town Centre
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People feeling safe in their local area

Action	By Who?	By When?	Resources needed	In which places?
Continue to develop plans with the police and other partners to respond to ASB issues around the town centre.	Liz Fryman Phil Bonworth	July 2016	Likely to require some additional funding	Town Centre
Continue to develop partnership work with the police to encourage residents to be more proactive in protecting themselves, e.g. locking doors, not leaving valuables on display.	Liz Fryman Phil Bonworth	September 2016	May require some additional for target hardening individuals. NB. CS has just won £,1000 for this purpose for Royton.	All of Royton
Explore the issues around high levels of domestic violence, crime offenders and police calls – what is the scale of the issue and what seems to be behind it? This will lead to a decision on what the DE can do to respond	Community Services Innovation Team	July 2016	None additional	Highbarn Rd/Highbarn Street; Royton North West of the Town Centre

Educational Attainment & Employment

Action	By Who?	By When?	Resources needed	In which places?
Explore implications for Royton of the Education and Skills Commission report	Liz Hume	July 2016	None additional	All of Royton
For the above to inform a focused discussion to identify discrete actions that the District Executive could lead or support	Community Services Innovation Team/Liz Hume/Liz Fryman	July 2016	Indicative amount to be set aside	All of Royton
Continue to support the delivery of youth provision in the district which engages young people to become active, successful and engages citizens.			Allocation agreed to commission additional youth provision £20,000	All of Royton

Spending Priorities – proposals to be taken to June DE.

Available budget 2016/17

Source	Available Budget	Proposed allocations	Amount of proposed spend
Individual Cllr allocation £5k per Cllr	£30,000	Christmas lights and tree (All Cllrs)	£5,000
		Slimmin without Women (All Cllrs)	£4,000
		Grit bins (RN Cllrs)	£895
		Town centre summer and winter planting (All Cllrs)	£2,800
		Heyside Summer and winter planting (RS Cllrs)	£1,215
Ward revenue budget £10k per ward	£20,000	Youth work and holiday provision	£20,000
Ward Capital budget £10k per ward	£20,000	Environmental Improvement	£20,000
Total	£70,000		

Appendix 8

Shaw and Crompton District Plan

Top Priorities:

1. **Environmental Improvement – have a clean, safe and attractive place to live.**
2. **Young people – who do they best they can and who take an active and positive role in the community.**
3. **Health and Wellbeing – a community who are able to make their own choices about their health and who look after each other.**
4. **A thriving community with vibrant voluntary organisations**

Community resilience and building a co-operative approach

Action	By Who?	By When?	Resources needed	In which places?
Develop an action plan focused on improving connectivity in the community/social networks.	CDW/Liz Fryman	Develop an action plan by September 2016	Existing resource In addition it is likely appropriate land and materials will be needed.	Whole of Shaw and Crompton
Explore Community Gardens and possible delivery organisations/vehicles. Emphasise the social aspect and encouraging people to	CDW	December 2016	Local knowledge and partnership working.	Whole of Shaw and Crompton

take part as a social activity.				
Identify volunteers in the local area, build a database of volunteers (using information around residents motivation & skills to match people to opportunities)	CDW	September 2016		Whole of Shaw and Crompton
Encourage community activists to: <ul style="list-style-type: none"> • Support others in their neighbourhood by being 'good neighbours' • Recognise where they might be able to improve their neighbourhood and take action alongside others. • Join forces to establish new community organisations • Continue to sustain and grow existing community organisations and activities 	CDW	Ongoing	Events group grant £2,000	Whole of Shaw and Crompton

Improving health and well-being

Action	By Who?	By When?	Resources needed	In which places?
Continue to develop and engage in the Ambition for Ageing and Ageing Well initiatives. Engaging with Age UK and other key partners	Liz Fryman CDW	Ongoing	Unlikely as Ambition for Aging is a fully funded scheme.	Whole of Shaw and Crompton
Work with residents, schools and other partners to engage with Health and	HWB sub group Liz Fryman	Ongoing	Probably within existing resources	Whole of Shaw and Crompton

Wellbeing initiatives, for example reduce child obesity, education relating to healthy eating and keeping children healthy, reducing alcohol and drug use.	CDW			
Engage pro-actively with Ambition for Aging to identify how Social Isolation can be reduced, especially for the elderly and make recommendations to partners and DE	Liz Fryman CDW HWB sub group	March 2017	Within existing resources	Whole of Shaw and Crompton
Explore what we can do in relation to encourage stakeholders to deliver intergenerational activities. The aim is to increase respect, break down barriers and facilitate skill share	Liz Fryman CDW	September 2016	TBC once possible actions are identified	Whole of Shaw and Crompton
Keeping children active – <ul style="list-style-type: none"> • Promoting the get moving project which is aimed at families • Engaging with local providers • Work with partners to encourage the delivery of sustainable projects • Pro-active messaging and comms for what activity is available 	Liz Fryman CDW Business Support	ongoing	May require resources - TBC when projects have been identified	Whole of Shaw and Crompton
Explore what we can do in relation to reducing teenage pregnancy – <ul style="list-style-type: none"> • Prevention • Education and work by schools. 	Liz Fryman HWB sub group	Develop recommendations to DE by September 2016	TBC once full actions are identified. It is likely there will be some resource required from Public Health but this will need to be requested.	Whole of Shaw and Crompton

Improving the environment

Action	By Who?	By When?	Resources needed	In which places?
Reduce the amount of litter on the streets by - <ul style="list-style-type: none"> Working with residents, partners and Housing Associations to encourage behaviour change Working with schools around behaviour change Encourage residents to keep the streets clean and tidy (this includes both council and non-council land) Create messaging to residents to keep their street clean 	CDW	Develop the action / engagement plan by Ongoing	Comms materials Litter patrols £1000	Whole of Shaw and Crompton
Reduce the amount of dog fouling through– <ul style="list-style-type: none"> Education, communication and messaging More signage (of how and where to dispose of) Increased enforcement Purchase colourful dog bags and distribute near bins 	CDW	Develop the action plan by Ongoing	Additional enforcement, printing, signage and purchase of bags. £2,000 indicative amount for each area targetted	Whole of Shaw and Crompton
Continue to support and develop Community Gardens and Get Oldham	CDW	ongoing	Within existing resources	Whole of Shaw and Crompton

Growing				
Engage with relevant strategic leads regarding new housing developments which potentially will happen in Shaw. What pressure will this put on schools, highways and other infrastructures? Can a projection be made, based on 300-500 houses, which can inform future planning	Liz Fryman	Guidance required from planning, education, highways and health.	It will need to be established if there is capacity for this work within existing services or if this is over and above what would normally happen.	Whole of Shaw and Crompton
Christmas lights – trees and high street	Liz Fryman	Dec 2016	Indicative amount £4,700	
Summer and winter planting	Liz Fryman	Summer and winter	Indicative amount £5,000	

People feeling safe in their local area

Action	By Who?	By When?	Resources needed	In which places?
Continue to grow effective working relationships with the police on an ongoing basis and share appropriate intelligence.	Liz Fryman	Ongoing	Within existing resources	Whole of Shaw and Crompton
Ensure that all enforcement interventions are applied appropriately and effectively at all times.	Phil Bonworth	ongoing	Within existing resources	Whole of Shaw and Crompton
Work alongside Trading Standards to support and encourage Test Purchasing relating to the sale of alcohol & cigarettes to the underage	Phil Bonworth	Develop the action plan by July 2016 and	TBC	Whole of Shaw and Crompton

		implement during Summer 2016		
To raise the profile of domestic violence by increased community messaging by sourcing messaging materials and clear signposting for female and male victims of DV.	Phil Bonworth Linda Cain Eve Edwards	Develop the plan by September 2016.	Within existing resources	Whole of Shaw and Crompton

Educational Attainment & Employment

Action	By Who?	By When?	Resources needed	In which places?
Develop an engagement plan with employers, work clubs and training providers to ensure access to opportunities for residents is maximised.	Liz Fryman GOW team	Develop an action plan by September 2016	Within existing resources	Whole of Shaw and Crompton
Provide opportunities for young people to engage positively and be supported to have a productive and fulfilling future. This includes: <ol style="list-style-type: none"> 1. commissioning an additional weekly session of youth work for young people in the district 2. commission school holiday provision 	Liz Fryman	June 2016	Indicative budget £20,000 (17k for weekly session including room rental and resources and 3k for school holiday provision)	

Available budgets Carry forward from 2015/16

Original Purpose	Proposed revision to purpose (if appropriate)	Balance
Additional barrier planting (ward)	Christmas lights and tree displays	£5,000.00
Christmas celebration (ward)	Events 2016/17 (no need to take back to DE)	£5,805.00
Environmental improvement (Shaw ward budget)		£1,454.00
Environmental Improvement (Cllrs budgets combined)		£19,367.00
Environmental Improvement Crompton (ward capital)		£2,800.00
Total		£34,426.00

Allocations for 2016/17

Proposed allocation	Source		Total
Environmental Improvement, Shaw Ward.	Shaw Cllrs budgets	£5,000 per cllr	£15,000
Environmental Improvement, Crompton Ward.	Crompton Cllrs budgets	£5,000 per cllr	£15,000
Youth work commission	Ward revenue budget	£10,000 per ward	£20,000
Environmental Improvement	Ward Capital budget	£10,000 per ward	£20,000
		Total	£70,000

Schemes 2016/17

Environmental Improvement Schemes

Grit bins £1,791.36,

Alleygates Alston/Glebe/Salts, Oswald St.



COUNCIL

Update on Actions from Council

Portfolio Holder: Various

Officer Contact: Executive Director, Corporate and Commercial Services

Report Author: Elizabeth Drogan, Head of the Constitutional Services
Ext. 4705

13th July 2016

Reason for Decision

The decision is for Elected Members to note the updates to the actions from previous Council meetings.

Executive Summary

1. This report provides feedback to the Council on actions taken at the Council meetings on 23rd March 2016 and 18th May 2016.
2. This report also provides feedback on other issues raised at that meeting and previous meetings.

Recommendations

Council are asked to note the actions and correspondence received regarding motions agreed at previous Council meetings.

Update on Actions from Council

1 Background

1.1 The report sets out the actions officers have taken on motions of outstanding business and notice of motions approved at the Council meetings on 23rd March 2016 and 18th May 2016.

2 Current Position

2.1 The current position from actions as a result of motions is set out in the table at Appendix One. Letters are attached at Appendix Two in response to the actions approved at Council.

3 Options/Alternatives

3.1 N/A

4 Preferred Option

4.1 N/A

5 Consultation

5.1 N/A

6 Financial Implications

6.1 N/A

7 Legal Services Comments

7.1 N/A

8. Co-operative Agenda

8.1 N/A

9 Human Resources Comments

9.1 N/A

10 Risk Assessments

10.1 N/A

11	IT Implications
11.1	N/A
12	Property Implications
12.1	N/A
13	Procurement Implications
13.1	N/A
14	Environmental and Health & Safety Implications
14.1	N/A
15	Equality, community cohesion and crime implications
15.1	None
16	Equality Impact Assessment Completed?
16.1	No
17	Key Decision
17.1	No
18	Key Decision Reference
18.1	N/A
19	Background Papers
19.1	<p>The following is a list of background papers on which this report is based in accordance with the requirements of Section 100(1) of the Local Government Act 1972. It does not include documents which would disclose exempt or confidential information as defined by the Act:</p> <ul style="list-style-type: none">• Agenda and minutes of the Council meetings held on the 23rd March 2016 and 18th May 2016 are available online at: http://committees.oldham.gov.uk/mgCommitteeDetails
20	Appendices
20.1	Appendix 1 – actions taken following the Council meeting held on 23 rd March 2016 and 18 th May 2016
20.2	Appendix 2 – Letters received in response to actions approved at previous Council meetings.

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Actions from Council 23rd March 2016

ACTION	RESPONSE	WHO RESPONSIBLE	DATE COMPLETED
<p>Outstanding Business – Administration Business 2 from 16 Dec 2015 – Housing and Planning Bill</p>	<p>Letter to be sent to Councillor Derbyshire, Chair – GMCA Planning and Housing Commission</p> <p>Housing Strategy Team to carry out in conjunction with the with the Oldham Housing Investment Partnership, an analysis of the likely impact within the Borough of Oldham of the forced sale of council homes, the extension of right-to-buy, the diminution of the ‘starter homes’ requirement on developers, the imposition of market rents on households with a £30,000 income occupying social housing, the imposition of a cap on housing benefit payments made to vulnerable tenants occupying specialist social-rented accommodation, and to identify any measures that may mitigate this impact, for circulation to elected members.</p>	<p>Chief Executive</p> <p>Housing Strategy Team</p>	<p>12th April 2016</p> <p>4th July 2016 – briefing note is attached.</p>
<p>Ward Member Question – Street Lighting Contact Numbers</p>	<p>Information provided at the meeting to be circulated to all elected members</p>	<p>Constitutional Services</p>	<p>24th March 2016</p>
<p>Cabinet Member Question – Councillor Williamson – Water Poverty</p>	<p>Councillor Brownridge agreed to circulate the response to all members.</p>	<p>Constitutional Services</p>	<p>24th March 2016</p>

Administration Business 1 – International Women’s Day	<p>1. Supported the idea of and investigating funding sources for a permanent memorial to Annie Kenney in the town centre.</p> <p>2. Supported the idea of and investigating funding sources for a permanent memorial to those killed and injured at Peterloo at Cheapside (outside the Civic Centre tower) near where the Oldham contingent gathered before marching to Manchester, and that the proposed memorial ideally be in place to mark the 200th anniversary of the massacre.</p>	Economy, Skills and Neighbourhoods – email sent 5 April	A plinth has been identified as the preferred location for the Annie Kenney statue. A foundation was being installed to support the statute. This is subject to fundraising.
Administration Business 2 – DCLG Guidelines to curb Council’s Powers to divest from or stop trading with organisations or countries they regard as unethical.	Motion to be rolled to the next ordinary Council meeting to be held on 13 th July 2016.	Constitutional Services	13 th July 2016

<p>Administration Business 3 – Demand for School Places in Oldham</p>	<p>Letter to be send to the Secretary of State for Education</p> <p>Letter to be sent to the Borough’s three Members of Parliament</p> <p>Response from J McMahon MP dated 15 April 2016 received 19 April 2016</p> <p>Response from Minister of State for Schools dated 4 May 2016 received 17 May 2016</p> <p>Response from J McMahon MP covering response from Minister of State for Schools dated 16 May 2016 received 19 May 2016</p> <p>Response from D Abrahams MP dated 24 May 2016 received 26 May 2016</p>	<p>Chief Executive</p> <p>Chief Executive</p>	<p>12th April 2016</p> <p>12th April 2016</p>
<p>Opposition Business 1 – Tree Warden Scheme</p>	<p>The Cabinet Member was requested to establish a tree warden scheme for the Borough of Oldham.</p>	<p>Economy, Skills and Neighbourhoods</p>	<p>This is the next step in the work to promote and encourage people to volunteer and take an active role in the Tree Warden and Tree Eco Survey.</p>

Opposition Business 2 – Living Wage Foundation	<ol style="list-style-type: none"> 1. Seek accreditation with the Living Wage Foundation 2. Ensure that the Living Wage Employer Mark is proudly displayed on appropriate pages within the Council’s website and in appropriate printed materials 	<p>Chief Executive</p> <p>Chief Executive</p>	This is the subject of a separate report on the Council agenda for 13 July 2016.
Opposition Business 3 – Procurement Policy	<ol style="list-style-type: none"> 1. Instruct Officers to assess the implications of revising our procurement procedure to require all companies bidding for council service contracts worth more than £173,000 and works contracts worth more than £4m to self-certify that they are full tax-compliant in line with central government practice using the standards in PPN 03/14. 2. Requested a report back to council on the findings from the review. 	Corporate and Commercial Services	In progress.

<p>Joint Authority Minutes, National Park Authority, 4th December 2015 page 136 – management Plan - outside the meeting Councillor McCann asked the Council Representative - whether he is aware that the Chancellor has announced that large mobile phone masts will be given the go ahead without requiring new planning permission? The new regulations will mean that masts up to 25metres will be allowed with networks able to build new masts in areas such as national parks and extend existing ones anywhere that is already used for telecommunications without seeking further permission.</p> <p>Given the potential impact on the visual amenity of the national park, can I please ask Cllr McLaren to raise this with the National Park in order to ensure that this threat is factored into the management plan?</p>	<p>With reference to your enquiry concerning the above, I am writing to let you know that I have been advised by the Pak District Motional Park Authority, Head of Planning, John Scott, that the recent announcement about extending permitted development rights in National Park to allow new mobile phone masts without planning permission for the first time was unexpected. There was a consultation some 12 months ago where the issue relating to mobile phone masts was floated as an idea but it was not really expected to be adopted. Further detail is awaited, but it is assumed that erecting a phone mast would be subject to prior notification (in which case the National Park Authority will still retain some control).</p> <p>I hope that this is of some help.</p>	Councillor McLaren	7 th April 2016
Oldham Council's Pay Policy Statement for 2016/17	That the Proposed Pay Policy Statement for the financial year 2016/17 be adopted.	Executive Director, Corporate and Commercial Services	The Council adopted the policy on 23 rd March 2016.

Revisions to the Code of Conduct for Employees	The revisions to the Code of Conduct for Employees be endorsed.	Executive Director, Corporate and Commercial Services	The Council endorsed the revisions to the Conduct on 23 rd March 2016.
Constitutional Amendment – Petitions Protocol	The revised Petitions Protocol be agreed and the consequent amendment be made to the Constitution.	Constitutional Services	The Council agreed the revised Protocol. Amendment made to the Constitution in March 2016.
Adoption of Statement of Community Involvement – Update	The Statement of Community Involvement be adopted and published as Council policy.	Executive Director, Economy, Skills and Neighbourhoods	The Council adopted the policy on 23 rd March 2016.
Revision of byelaws made under Section 19 of the Public Libraries and Museums Act 1964	<ol style="list-style-type: none"> 1. the byelaws made under Section 19 of the Public Libraries & Museums Act, 1964 be amended and updated as detailed in the report. 2. the byelaws detailed at Appendix B of the report be amended to include: 17. ‘A person shall not spit in the library, Museum or Art Gallery’ and all further numbering to be amended in line with the amendment. 	<p>Executive Director, Health and Wellbeing</p> <p>Constitutional Services emailed the amendment agreed at Full Council to the relevant officer on 24th March 2016.</p>	The Council agreed the amendment and update to the byelaws and the amendment for the inclusion of point 17.
Welfare Reform – Thematic Analysis: Young People	Council noted the Welfare Reform Thematic Analysis related to young people.	Chief Executive	The Council noted the report on 23 rd March 2016.

Update on Actions from Council	Council noted the actions received regarding motions and other actions agreed at previous Council meetings.	Council	The Council noted the report on 23 rd March 2016.
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Actions from Annual Council 18th May 2016

ACTION	RESPONSE	WHO RESPONSIBLE	DATE COMPLETED
Report of the Returning Officer on the results of the Local Elections held on 5 th May 2016	Council noted the results of the Local Election.	Council	18 th May 2016
Leader of the Council – Note the Appointment Agreed in January 2016	Council noted the appointment of Councillor Jean Stretton as Leader of the Council as outlined in the report.	Council	18 th May 2016
Appointment of Deputy Leader, Cabinet Members and Deputy Cabinet Members and allocation of portfolios and delegation of executive functions.	Council noted the appointments as outlined in the report.	Council	18 th May 2016
Communication from the Leader of the Council on Administration's Priorities	Council noted the priorities for the 2016/17 Municipal Year	Council	18 th May 2016
Opposition Nominations to the Shadow Cabinet	Council noted the appointments	Council	18 th May 2016
Appointment of Committees and Composition of Political Groups 2016/17	Council approved the appointment to the Committees, the allocation of seats, split of Oldham District Executive to Oldham West DE and Oldham East DE, appointment of Co-opted members to O&S Board as detailed in the report.	Council Constitutional Services	18 th May 2016 The appointments were uploaded onto modern.gov on 19 th May 2016.

Appointment to Outside Bodies 2016/17	Council approved the appointments as detailed in the report.	Constitutional Services	18 th May 2016 The outside bodies were informed about the appointments on 19 th and 20 th May 2016.
Council Meetings for the Municipal Year 2016/17	Council approved the meeting dates as amended.	Constitutional Services	18 th May 2016 The dates were amended where relevant on 19 th May 2016.
Constitutional Amendments	Council approved the amendments and reaffirmed the existing Constitution.	Constitutional Services	Amendments were completed in May 2016.
Members Allowance Scheme	Council: 1. noted the recommendations of the Independent Remuneration Panel 2. agreed the Members' Allowance Scheme for 2016/17.	Council Members Services Manager	18 th May 2016 Informed Payroll
Land and Property Protocol Review	Council approved the revised Land and Property Protocol.	Constitutional Services	Constitution updated 27 th May 2016

Update on the Cities and Local Government Devolution Act 2016	<p>Council:</p> <ol style="list-style-type: none"> 1. Noted the progress of the Act and the next steps required for implementation. 2. Delegated authority to the Chief Executive in consultation with the Leader of the Council to consent to the terms of any Order required to confirm the functions to be undertaken by the GMCA and the elected Mayor. 3. Approved the draft response to the consultation as set out in Appendix 1. 	<p>Council</p> <p>Council</p> <p>Chief Executive</p>	<p>18th May 2016</p> <p>18th May 2016</p> <p>18th May 2016</p>
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Previous to 23 March 2016 Council:

Leader and Cabinet Member Question Time – Cllr Sykes to Cllr McMahon – Closure of Tax Office	Representation to HMRC and Chancellor regarding new Regional Centre to Oldham	Councillor Stretton and Councillor Sykes	Completed.
Opposition Business 1 – NHS Blood and Transplant Services	Referred to Overview and Scrutiny Board. Emails sent to the relevant directorate.	Overview and Scrutiny Board	The Motion was discussed at the Health Scrutiny Sub-Committee on 15 th March 2016 where a number of options were considered. It was agreed that Oldham as a place to work with the NHS Blood and Transplant Service. The service is due to be reported to the Health and Wellbeing Development Session on 19 July 2016 with a further update to Health Scrutiny on 20 September 2016.
Opposition Business 2 – “Who Put That There Campaign”	Referred to Overview and Scrutiny. Emails sent to the relevant directorate.	Overview and Scrutiny Board	An update was provided to O&S Board on 22 March. The Board appointed a representative to work with officers from Policy. A charter would be discussed with partners/agencies and a report to be brought back to O&S Board.
Leader & Cabinet Question Time – Cllr Sykes to Cllr McMahon – Community Shop (4 February 2015)	Referred to Overview and Scrutiny Board	Overview and Scrutiny Board	<u>Community Shop</u> – a report was presented to O&S Board in July 2015. A workshop was organised for elected members

			<p>on 28 September 2015. A visit also took place to the Community Shop in Barnsley and Fare Share in Ashton.</p> <p>The Board endorsed that a risk assessment and cost benefit analysis be carried out on a “combined model” which brought together the opportunity for the delivery of both the Community Shop and Fare Share models for the redistribution of surplus food, opportunities for joint investment from partners and other sources be explored; and findings be reported back to the Overview and Scrutiny Board at a future date.</p>
Youth Council Motion (9 Sep 2015) – “Mosquito Device”	Referred to Overview and Scrutiny Board	Overview and Scrutiny	<p>The Chair of Overview and Scrutiny met with the Youth Council on 12 Oct 2015. A meeting was arranged with the Shaw and Crompton Ward Councillors. A workshop was convened on 10 December 2015. The meeting agreed a series of actions. A further meeting was convened on 29 February where it was agreed to contact agencies for the criteria used to assess anti-social behaviour before mosquito devices were</p>

			<p>installed and engagement with young people.</p> <p>A further meeting was held on 5th April. It was agreed that the Policy would be reviewed and the Community Safety Manager would meet with the Youth Council on the revised policy. The revised Policy would then be submitted to O&S Board in June 2016. The revised Policy was discussed with the Youth Council. The revised Policy was presented to the O&S Board on 13 June 2016. The Board requested amendments to the Policy as submitted.</p>
Leader and Cabinet Member Question Time – Councillor Harkness to Councillor Akhtar re Breakfast Clubs (4 November 2015)	Survey of Schools Commissioned	Neighbourhoods, Economy and Skills	4 th July 2016 – response and survey are attached.

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Report to COUNCIL

Response to a motion passed on the Housing & Planning Bill on 23rd March 2016

Portfolio Holder:

Councillor Barbara Brownridge, Neighbourhoods and Cooperatives

Officer Contact: Maggie Kufeldt, Executive Director of Health and Wellbeing

Report Author: Zillur Rahman

Ext. 5149

13th July 2016

Briefly explain the reason for the decision

This briefing report has been prepared in response to a motion passed by the Council on the Housing and Planning Bill at its meeting on the 23rd March, 2016.

As requested in the motion, the Council's Housing team, in conjunction with the Oldham Housing Investment Partnership (OHIP), has undertaken an analysis of the likely impact in Oldham of the proposals contained within the Bill. Since the Council motion was passed, the Housing and Planning Bill has had many changes through discussions in Parliament and finally received Royal Assent on 12th May.

This report assesses the likely impact of the following issues highlighted in the resolution:

- i) Forced sale of council homes
- ii) Extension of Right to Buy (RTB) to all housing association tenants
- iii) The diminution of the 'starter homes' requirement on developers
- iv) The imposition of market rents on households with a £30,000 income occupying social housing, and
- v) The imposition of a cap on housing benefit payments made to vulnerable tenants occupying specialist social-rented accommodation, and to identify any measures that may mitigate this impact.

i) Forced sale of council homes

The forced sale of 'higher' value council homes is being introduced by Government as a way of paying for the extension of the RTB to housing associations. Councils will now be

forced to consider selling every 'higher' value empty property within their stock and then make a payment to the Treasury based on an estimate of how many such properties they could have sold each year.

During debates in both houses of Parliament, the Government made some concessions and has committed to providing one affordable home (this could also be a starter home) for every home sold outside of London. They have also said that they may exclude some housing from that duty and, in particular, that they will consider 'whether there is a case to exclude rural areas that have particular difficulty in replacing housing.' There is still considerable uncertainty about how the two policies will operate and interact, including whether this will deliver receipts of sufficient value, quickly enough and distributed in the right way to compensate Housing Associations.

Potential impact in Oldham

All local authorities with Housing Revenue Accounts (HRA) will be required to make a payment to the Secretary of State in respect of a financial year. Details of the actual amount will be set out in regulations, which are expected over the summer. Our payment is likely to be based on the 700 general needs homes in the Gateways to Oldham scheme which we currently own, as the vast majority of our 1400 sheltered housing stock is exempt from right to buy. The new law states the Secretary of State must ensure the amount of the payment represents an estimate of –

- (a) the market value of the authority's interest in any higher value housing that is likely to become vacant during the year, less
- (b) any costs or other deductions of a kind described in the determination.

We anticipate that any payment Oldham Council is asked to make is likely to be very small. This is due to the fact that turnover on our general needs stock is currently very low, coupled with the fact that we're unlikely to sell most of these units because of the 'cost floor' rule. In other words the amount we've invested in these units is higher than the open market value.

ii) The extension of right-to-buy

Originally it was expected that there would be a statutory RTB for housing association tenants included in the Bill. However, following the Government's acceptance of the National Housing Federation's (NHF) offer to implement the RTB on a voluntary basis, the Act now provides for grants to be paid to housing associations to compensate them for selling homes at a discount.

There are currently around 8,000 Registered Provider tenants in Oldham who have the 'preserved right to buy', stemming from when they were council tenants and in theory are eligible to buy their council home. The vast majority are tenants of First Choice Homes Oldham, but there are also a significant proportion of tenants of Villages, Regenda and Contour homes.

This extension gives potentially a further 9,000 housing association tenants the right to buy their homes (subject to the 3 year eligibility rule), bringing the total number to approximately 17,000.

Potential impact in Oldham

Analysis undertaken by the Chartered Institute of Housing suggests that around 10% of tenants will exercise their right to buy within the first five years. This is based on experience with local authority Right to Buy in the 1980s, taking into account that the proportion of housing association tenants in employment is a lot lower now than was the case with council tenants then. They also anticipate that sales will peak in years two and three.

Based on that analysis, it is estimated that around 180 additional tenants per year will exercise the right to buy. Over 5 years, this could mean the loss of 900 homes in Oldham. Past experience also indicates that the properties are mostly likely to be 3 or 4 bed houses in higher demand areas of the borough. It will be difficult for housing providers to replicate stock in those areas in the same period due to (a) Land costs in higher-value neighbourhoods (b) Ability of providers to borrow or access grant to build new affordable homes for rent

iii) The diminution of the ‘starter homes’ requirement on developers

The requirement for Starter Homes was introduced in March 2015 through a Ministerial Statement and set out in National Planning Policy Guidance (NPPG). The Housing and Planning Act came into force in April 2016. The Act defines a ‘starter home’ as a building or part of a building that is:

- a new dwelling;
- available for purchase by qualifying first-time buyers only;
- to be sold at a discount of at least 20% of the market value;
- to be sold for less than the price cap (£250,000 outside of London); and
- subject to any restrictions on sale or letting specified in regulations made by the Secretary of State (to be determined)

The Act places a general duty on local planning authorities (LPA) to promote the supply of starter homes. A LPA must also prepare reports containing information about the carrying out of its functions in relation to starter homes (which could be set out within the authorities Monitoring Report). The Secretary of State may make a compliance direction where LPA has failed to carry out its functions in relation to starter homes.

Further legislation may be set out in regulations by the Secretary of State where appropriate, which will clarify how the requirements set out in the Act are to be met.

To deliver the minimum 20% discount, NPPG states that LPAs should not seek Section 106 contributions towards affordable housing, including any tariff-based contributions to general infrastructure pots, from developments of Starter Homes. LPAs will still, however, be able to seek other Section 106 contributions to mitigate the impact of development to make it acceptable in planning terms.

Potential impact in Oldham

The unprecedented level of investment in Oldham town centre is targeted at reviving the economy, making it a much more attractive place to work in and visit, as well as making it family friendly. The completion of projects such as the Old Town Hall refurbishment and Princes Gate Development (mixed use scheme anchored by M & S) will see the town benefit from a broad range of amenity as well as excellent connectivity via road and metrolink.

Bringing new homes into the heart of the town is the next part of the strategy, offering a range of homes to meet the aspirations of new and existing households will underpin demand from shoppers and workers for the improved facilities of the town. Opportunities for residential development around the new Southern Gateway retail development had already been identified, but this new Starter Homes Initiative has challenged us to look again at the town's potential to deliver new homes.

We have identified sites with potential for residential development, capable of delivering over 1800 new homes, which will deliver a critical mass of population into the heart of the town. The sites offer a mix of opportunities from conversion to new build as well as offering opportunities for varying built forms – townhouses/apartments/assisted living across varying forms of tenure. We envisage a substantial proportion would be starter homes as part of a wider mix.

These sites are being put forward, although selection to be part of the Expression of Interest will be prioritised upon a number of factors including value for money and deliverability.

iv) The imposition of market rents on households with a £30,000 income occupying social housing

There is now an obligation on stock holding councils to charge a higher rent to a high income tenant of social housing in England. This policy will still be voluntary for Housing Associations. The household income thresholds will be over £31,000 outside of London and £40,000 in London and the duty will be on the tenant to disclose their household income and failure to do so will probably mean that councils will have to charge a market rent. The government has stated that the definition of 'household' will not include income from non-dependent children and that certain state benefits will not count towards the calculation of income. The rent rise will be tapered at 15% (down from the proposed 20%) and all tenants receiving Housing Benefit or the housing element of Universal Credit will be automatically excluded from this policy. The thresholds will also be up-rated every year in line with CPI.

Potential impact in Oldham

Implementing this policy is going to be a huge challenge due to the complexity of having to verify tenants' income and set a variety of rents each year whilst many of those tenants move in and out of work or up and down the income scale. We also anticipate that this policy may lead to an increase in the number of RTB applications from high income tenants and may lead to high turnover of voids as some tenants may choose to leave their council tenancies to rent privately in areas of high demand due to the benefit of low social rent being diminished. Without seeing further details, which will be set out in the regulations, it's difficult to assess the full implications of this policy.

v) The imposition of a cap on housing benefit payments made to vulnerable tenants occupying specialist social-rented accommodation, and to identify any measures that may mitigate this impact.

The Government has introduced a cap on social rents to LHA levels for all tenancies starting from April 2016, with the new rates applying from April 2018. They have however delayed implementing the cap on housing benefit and universal credit in supported housing for a year to enable the current review of supported accommodation to be completed. Previously the government had planned to implement it to new and re-let supported housing tenancies, signed from 1 April 2016, and then apply the cap from April 2018. This exemption applies to all refuge for those fleeing domestic abuse, homeless provision, housing for ex-offenders, as well as supported housing for older and disabled people. The cap would now apply to social sector supported housing tenancies that are signed from 1 April 2017.

Potential impact in Oldham

The implication of this policy cannot be underestimated. The proposed cap, if implemented, will severely limit the ability of Housing Benefit to cover the necessary rental costs needed to run supported housing. As a result, a significant proportion of existing supported housing schemes will be forced to close leaving many vulnerable and disadvantaged people with nowhere to live. The LGA, NHF and a whole host of other organisations are campaigning to get the Government to change its mind and have offered to work with them to explore funding options for supported accommodation.

At the moment we are keeping a watch on developments in relation to future funding arrangements for the elements that are regarded as not the usual property based rent and service charges, so effectively the intensive management element. The Housing Strategy team is developing a number of case studies to model the impact of a range of our tenants (including sheltered and extra care) and the impact to the existing Council Housing rental/service charge income streams. This work also links to wider work underway with Housing Strategy and Revenues and Benefits to look at the impact across the piece; future use of discretionary housing payments and to homelessness and current general fund commissioned exempt accommodation. Our RP partners have also set up an operational working group to look at the impact.

Conclusions

When the Housing and Planning Bill was introduced the Government said that it would kick-start a “national crusade to get 1 million homes built by 2020” and transform “generation rent into generation buy.”

Whilst the Act has eased some of the planning restrictions to enable delivery of more homes, the focus is on home ownership, with measures to facilitate the building of Starter

Homes; self/custom build housing; and the extension of the Right to Buy to housing association tenants. The latter will exacerbate the ongoing loss of social rented housing if these are not replaced and will add to the growing pressure of meeting local housing needs. The LHA cap on supported housing is also a real concern as it would seriously limit our housing options to support homeless households.

We are keeping a close watch on the current review and developments in relation to future funding arrangements around supported housing, as well as working with key partners to explore ways to mitigate the impact of the measures on our housing services.

Jim McMahon OBE MP



HOUSE OF COMMONS

LONDON SW1A 0AA

Dr Carolyn Wilkins
Chief Executive
Oldham Council
Civic Centre
West Street
Oldham
OL1 1UG

Our Ref: SB/OMBC01002/01160301

15 April 2016

Dear Carolyn

Re: Oldham Council Resolution – School Places

Thank you for your recent letter regarding the resolution that was moved at full Council on the 23 March. I was in attendance at the meeting and obviously agree wholeheartedly with the Council's stance. Please be assured that I will write to the Education Secretary as requested, as it is common sense to allow local authorities to open new schools and to demand that academies expand to meet local need.

I will get back to you as soon as I receive a response.

Best wishes

A handwritten signature in cursive script that reads "Jim".

Jim McMahon OBE MP
Member of Parliament
Oldham West & Royton

Serving the Communities of Chadderton, Royton and Oldham

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Constituency Office: 0161 652 8485 Westminster Office: 020 7219 6039

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2016-0018705POGibb

Nick Gibb MP
Minister of State for Schools

Sanctuary Buildings, 20 Great Smith Street, Westminster, London, SW1P 3BT
tel: 0370 000 2288 www.education.gov.uk/help/contactus

Dr Carolyn Wilkins
Chief Executive, Oldham Metropolitan Borough Council
Level 3, Civic Centre
West Street
Oldham
OL1 1UG

Your ref: Council – School Places - 21060323

✍ May 2016

Dear Dr Wilkins,

Thank you for your letter of 6 April, addressed to the Secretary of State, regarding school places. I am replying as the Minister of State for Schools.

I was pleased to read about the measures that Oldham Council has put in place to ensure there are sufficient school places for all children in its area. It is essential that local authorities have a good understanding of the future demand for school places, so that they are able to act quickly to either establish a new school, or propose the expansion of existing provision to meet increased demand.

While local authorities are not able to compel academies to expand, they have always relied on their strong relationships with local schools to deliver the places needed, and this will not change as more schools convert to become academies. The coalition Government doubled basic need funding to £5 billion between 2011 and 2015, which helped to create nearly 600,000 additional school places between May 2010 and May 2015. We have committed to providing a further £7 billion in funding, which, in addition to our investment in free schools, we expect will deliver 600,000 new school places.

Local authorities are already able to commission new schools where there is sufficient demand for places, and have a legal duty to do so under the free school presumption process. Since this process was introduced in 2012, over 100 schools will have been proposed, built and opened by local authorities by September 2016.

Where local authorities clearly identify a need for a new school in their area, they will publish a specification for the new school and run a competition to identify strong providers. The Department and Regional Schools

Commissioners work with local authorities, using their combined local knowledge, to ensure that the strongest field of potential sponsors is identified and the best sponsor is selected. The Department's guidance for the free school presumption process is available at: <http://tinyurl.com/juulf73>.

Local authorities can also encourage strong providers within their areas to establish free schools through the central free schools process, which is managed and funded by the Department. There are also limited circumstances where a local authority can open a school outside of the free school presumption process. Details of these circumstances are set out in the Department's guidance on opening and closing maintained schools, which is available at: <http://tinyurl.com/i59uhpk>. We would, however expect that in nearly all circumstances where new schools are established, they will be established as free schools.

With best wishes.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Nick Gibb', written in a cursive style.

Nick Gibb MP

Jim McMahon OBE MP



HOUSE OF COMMONS

LONDON SW1A 0AA

Dr Carolyn Wilkins
Chief Executive
Oldham Council
Civic Centre
West Street
Oldham
OL1 1UG

Our Ref: SB/OMBC01002/01160301

16 May 2016

Dear Carolyn

Re; Oldham Council Resolution – School Places

Further to my previous letter; I raised the council's stance with the Education Secretary and received nothing more than a copy of the letter sent to you dated the 4 May.

In my view the reply from the Minister Nick Gibb fails to answer the points raised about the difficulties many local councils face under the present rules. I suspect this will cause enormous difficulties for the town in the future, but you can be assured that I will continue to raise issues pertinent to Oldham at every opportunity.

Best wishes

A handwritten signature in cursive script that reads "Jim".

Jim McMahon OBE MP
Member of Parliament
Oldham West & Royton

Encl.

Serving the Communities of Chadderton, Royton and Oldham

Constituency Office Address: Textile House, 108 Union Street, Oldham OL1 1DU

Constituency Office: 0161 652 8485 Westminster Office: 020 7219 6039

Twitter: @jimfromoldham Website: www.jimmcmahon.co.uk



2016-0019713POGibb

Nick Gibb MP
Minister of State for Schools

Sanctuary Buildings, 20 Great Smith Street, Westminster, London, SW1P 3BT
tel: 0370 000 2288 www.education.gov.uk/help/contactus

Mr Jim McMahon OBE MP
Textile House
108 Union Street
Oldham
OL1 1DU

Your ref: SB/OMBC01002/01160301

“ May 2016

Dear Jim

Thank you for your letter of 15 April, addressed to the Secretary of State, regarding school places in Oldham. I am replying as the Minister of State for Schools.

Dr Carolyn Wilkins, Chief Executive of Oldham Metropolitan Borough Council, wrote directly to the Secretary of State on this matter, and I replied on her behalf on 4 May. I have enclosed a copy of this response for your information.

With best wishes.

Nick Gibb

Nick Gibb MP



2016-0018705POGibb

Nick Gibb MP
Minister of State for Schools

Sanctuary Buildings, 20 Great Smith Street, Westminster, London, SW1P 3BT
tel: 0370 000 2288 www.education.gov.uk/help/contactus

Dr Carolyn Wilkins
Chief Executive, Oldham Metropolitan Borough Council
Level 3, Civic Centre
West Street
Oldham
OL1 1UG

Your ref: Council – School Places - 21060323

4 May 2016

Dear Dr Wilkins,

Thank you for your letter of 6 April, addressed to the Secretary of State, regarding school places. I am replying as the Minister of State for Schools.

I was pleased to read about the measures that Oldham Council has put in place to ensure there are sufficient school places for all children in its area. It is essential that local authorities have a good understanding of the future demand for school places, so that they are able to act quickly to either establish a new school, or propose the expansion of existing provision to meet increased demand.

While local authorities are not able to compel academies to expand, they have always relied on their strong relationships with local schools to deliver the places needed, and this will not change as more schools convert to become academies. The coalition Government doubled basic need funding to £5 billion between 2011 and 2015, which helped to create nearly 600,000 additional school places between May 2010 and May 2015. We have committed to providing a further £7 billion in funding, which, in addition to our investment in free schools, we expect will deliver 600,000 new school places.

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Yours sincerely,

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Nick Gibb MP



HOUSE OF COMMONS
LONDON SW1A 0AA

Dr Carolyn Wilkins
Chief Executive
Oldham Council
Level 3, Civic Centre
West Street
OLDHAM
OL1 1UG

Our Ref: KHM/PARK02002/02161145

24 May 2016

Dear Dr Wilkins

Thank you for your recent letter, received 26th April regarding a resolution made at full Council on School Places in March. I apologise for the short delay in responding, which is due to the sheer volume of correspondence I have received in recent weeks.

I appreciate you taking the time to make me aware of this resolution and you will be aware from my comments in Parliament that I share the Council's concern regarding free schools and the inability of local authorities to create additional capacity in the right locations, as well as having grave concerns about forced academisation. I will continue to work to raise these concerns in Parliament and note that you have also written to the Secretary of State for Education on this issue.

As ever, if there's anything further I can do to help, please do not hesitate to contact me.

Yours sincerely

DEBBIE ABRAHAMS MP
Oldham East and Saddleworth

Debbie Abrahams MP is proud to represent the people of
Alexandra, Lees, Saddleworth, Shaw & Crompton, St Mary's, St James' and Waterhead

Website: www.debbieabrahams.org.uk Twitter: @debbie_abrahams

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Council Action Plan Update:

BREAKFAST CLUB SURVEY RESPONSE:

We have a good understanding of the available provision at this time. Attached is a document that shows the schools where the percentage of pupils who are claiming free school meal (FSM) eligibility is 35% or higher. These schools are:

- Hollinwood Academy (Special)
- Spring Brook (Special)
- The Kingfisher (Special)
- Stoneleigh
- New Bridge (Special)
- Limehurst
- Beever
- St. Hugh's C.E.
- St. Thomas C.E. Moorside
- Mather Street
- Kingsland (Pupil Referral Unit)
- St. Martin's C.E.
- Oldham Academy North (Secondary)
- Medlock Valley
- Oasis Academy (Secondary)
- Beal Vale

The document also lists the schools by phase or type and these are sorted from largest percentage of pupils claiming eligibility of FSM.

The largest primary school is Stoneleigh Academy. We don't however have the figures for the actual FSMs taken on the census day. This is because Academies don't send data directly to the local authority and the extract we get from the Department for Education doesn't provide this information. However, most academies send this data to us.

The FSM take-up information is missing for the following academies/ free schools

- Stoneleigh
- Roundthorn
- Werneth
- GM UTC

Kingsland doesn't provide this data to the DfE in their collection because FSM take up is not asked from Pupil Referral Units (PRUs).

It is worth noting that parents may be eligible for free school meals based on the eligibility criteria but they don't always register their claim.

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SCHOOL CENSUS JANUARY 2016
FREE SCHOOL MEALS - by School
First or only registrations

Name	All ages					Academy
	Total	FSM	FSM%	FSM Taken	Uptake of FSM Pupils	
Stoneleigh	227	101	44.5	NA	NA	Y
Limehurst	345	148	42.9	132	89.2	
Beever	245	104	42.4	67	64.4	
St. Hugh's C.E.	227	95	41.9	68	71.6	
St. Thomas C.E. Moorside	224	91	40.6	72	79.1	
Mather Street	212	84	39.6	66	78.6	
St. Martin's C.E.	287	111	38.7	98	88.3	
Medlock Valley	337	122	36.2	105	86.1	
Beal Vale	201	71	35.3	45	63.4	
Holy Cross C.E.	470	162	34.5	151	93.2	
St. Theresa's R.C.	218	72	33.0	59	81.9	
Watersheddings	272	89	32.7	85	95.5	
Holy Family R.C.	238	76	31.9	71	93.4	
St. Margaret's C.E.	326	98	30.1	73	74.5	
Alt	350	105	30.0	78	74.3	Y
Limeside	332	96	28.9	58	60.4	Y
Littlemoor	326	92	28.2	65	70.7	
St. Luke's C.E.	211	57	27.0	36	63.2	
Higher Failsworth	472	126	26.7	65	51.6	
St. Anne's R.C.	240	61	25.4	47	77.0	
Alexandra Park Junior	359	88	24.5	87	98.9	
Richmond	540	130	24.1	119	91.5	Y
Bare Trees	589	141	23.9	123	87.2	
Westwood	230	54	23.5	35	64.8	Y
Mayfield	239	56	23.4	39	69.6	Y
Holy Rosary R.C.	245	57	23.3	40	70.2	
Stanley Road	477	109	22.9	96	88.1	
St. Thomas C.E. Werneth	513	115	22.4	95	82.6	
Yew Tree	551	122	22.1	102	83.6	
Propps Hall	191	41	21.5	33	80.5	
St. Hilda's C.E.	410	88	21.5	72	81.8	
St. Patrick's R.C.	236	47	19.9	41	87.2	
Broadfield	392	76	19.4	52	68.4	
St. Thomas C.E. Leesfield	210	40	19.0	37	92.5	
Greenacres	231	43	18.6	35	81.4	
SS Aidan & Oswald R.C.	441	82	18.6	70	85.4	
East Crompton St. George's C.E.	191	35	18.3	28	80.0	Y
Hodge Clough	439	79	18.0	74	93.7	
Roundthorn	257	44	17.1	NA	NA	Y
Horton Mill	253	43	17.0	38	88.4	
Werneth	543	92	16.9	NA	NA	Y
Greenhill	525	87	16.6	78	89.7	Y
Royton Hall	350	58	16.6	44	75.9	
Freehold	483	80	16.6	64	80.0	Y
St. Agnes C.E.	109	18	16.5	11	61.1	
Rushcroft	209	34	16.3	25	73.5	
St. John's C.E. Primary	304	49	16.1	17	34.7	
Lyndhurst	484	72	14.9	56	77.8	

SCHOOL CENSUS JANUARY 2016
FREE SCHOOL MEALS - by School
First or only registrations

Name	All ages					Academy
	Total	FSM	FSM%	FSM Taken	Uptake of FSM Pupils	
Christ Church C.E. (Chadderton)	283	42	14.8	32	76.2	
Coppice	566	80	14.1	72	90.0	Y
Burnley Brow	478	66	13.8	61	92.4	
Corpus Christi R.C.	338	46	13.6	41	89.1	
Clarksfield	491	65	13.2	54	83.1	
East Crompton St. James' C.E.	203	26	12.8	17	65.4	
Firbank	206	26	12.6	20	76.9	
St. Anne's C.E. Broadway	304	38	12.5	27	71.1	
St. Herbert's R.C.	320	39	12.2	34	87.2	
St. Mary's R.C.	472	56	11.9	46	82.1	
Hey with Zion	312	34	10.9	24	70.6	
St. Paul's C.E.	238	25	10.5	19	76.0	
St. Edward's R.C.	286	30	10.5	20	66.7	
Blackshaw Lane	241	23	9.5	12	52.2	
Crompton	235	22	9.4	21	95.5	
Knowsley Junior	359	33	9.2	27	81.8	
Glodwick Infant	342	30	8.8	28	93.3	
Greenfield	222	19	8.6	16	84.2	
St. Joseph's R.C.	246	19	7.7	17	89.5	
Thorp	235	17	7.2	14	82.4	
Holy Trinity C.E.	208	14	6.7	10	71.4	
Buckstones	211	14	6.6	14	100.0	
Christ Church C.E. (Denshaw)	77	5	6.5	5	100.0	
Diggle	186	12	6.5	12	100.0	
St. Anne's C.E. Lydgate	205	12	5.9	11	91.7	
St. Matthews C.E.	419	24	5.7	10	41.7	
South Failsworth	467	24	5.1	21	87.5	
Springhead Infant	316	16	5.1	9	56.3	
Whitegate End	248	11	4.4	9	81.8	
Delph	205	9	4.4	7	77.8	
Thornham St. James' C.E.	210	9	4.3	6	66.7	
Mills Hill	515	22	4.3	12	54.5	
St. Mary's C.E. High Crompton	212	7	3.3	6	85.7	
St. Chad's C.E.	274	9	3.3	6	66.7	Y
Woodhouses	130	4	3.1	4	100.0	
Friezland	107	2	1.9	2	100.0	
Greenfield St. Mary's C.E.	211	2	0.9	2	100.0	
Primary	26339	4873	18.5	3700	79.8	

NA - The Academy did not provide a census return to the LA that contains this information.

SCHOOL CENSUS JANUARY 2016
FREE SCHOOL MEALS - by School
First or only registrations

Name	All ages					Academy
	Total	FSM	FSM%	FSM Taken	Uptake of FSM Pupils	
Oldham Academy North	839	322	38.4	308	95.7	Y
Oasis Academy	1219	439	36.0	313	71.3	Y
Waterhead Academy	1209	376	31.1	307	81.6	Y
Collective Spirit	203	63	31.0	63	100.0	Y
Hathershaw	1060	321	30.3	254	79.1	Y
GM UTC	127	37	29.1	NA	NA	Y
The Radclyffe	1492	337	22.6	250	74.2	
Newman College	1416	315	22.2	293	93.0	
Royton & Crompton	1161	232	20.0	165	71.1	
Failsworth	1455	256	17.6	165	64.5	
North Chadderton	1436	151	10.5	115	76.2	Y
Saddleworth	1349	98	7.3	69	70.4	
Blue Coat C.E.	1543	78	5.1	52	66.7	Y
Crompton House C.E.	1269	61	4.8	34	55.7	Y
Secondary (Total)	15778	3086	19.6	2388	78.3	

NA - The Academy did not provide a census return to the LA that contains this information.

**SCHOOL CENSUS JANUARY 2016
FREE SCHOOL MEALS - by School
First or only registrations**

Name	All ages					Academy
	Total	FSM	FSM%	FSM Taken	Uptake of FSM Pupils	
Hollinwood Academy	57	32	56.1	26	81.3	Y
Spring Brook	68	36	52.9	20	55.6	
The Kingfisher	158	73	46.2	38	52.1	
New Bridge	347	153	44.1	98	64.1	Y
Special	630	294	47	182	61.9	

NA - The Academy did not provide a census return to the LA that contains this information.

SCHOOL CENSUS JANUARY 2016
FREE SCHOOL MEALS - by School
First or only registrations

Name	All ages					Academy
	Total	FSM	FSM%	FSM Taken	Uptake of FSM Pupils	
All Schools	42819	8281	19.3	6270	78.6	
Primary	26339	4873	18.5	3700	79.8	
Secondary (Total)	15778	3086	19.6	2388	78.3	
Special	630	294	46.7	182	61.9	
Hollinwood Academy	57	32	56.1	26	81.3	Y
Spring Brook	68	36	52.9	20	55.6	
The Kingfisher	158	73	46.2	38	52.1	
Stoneleigh	227	101	44.5	NA	NA	Y
New Bridge	347	153	44.1	98	64.1	Y
Limehurst	345	148	42.9	132	89.2	
Beever	245	104	42.4	67	64.4	
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St. Thomas C.E. Moorside	224	91	40.6	72	79.1	
Mather Street	212	84	39.6	66	78.6	
Kingsland	72	28	38.9	NA	NA	
St. Martin's C.E.	287	111	38.7	98	88.3	
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Failsworth	1455	256	17.6	165	64.5	
Roundthorn	257	44	17.1	NA	NA	Y
Horton Mill	253	43	17.0	38	88.4	
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Woodhouses	130	4	3.1	4	100.0	
Friezland	107	2	1.9	2	100.0	
Greenfield St. Mary's C.E.	211	2	0.9	2	100.0	

NA - The Academy did not provide a census return to the LA that contains this information.

